



San Francisco Health Care Services Master Plan (HCSMP)

San Francisco Board of Supervisors
Neighborhood Services and Safety Committee • December 5, 2013



Presentation Overview

- ▶ HCSMP Overview
- ▶ Key Findings
- ▶ HCSMP Recommendations
- ▶ Consistency Determination Process
- ▶ Timeline and Next Steps



HCSMP Overview

HCSMP Overview: Background

- ▶ Sponsored by Supervisor Campos, Ordinance No. 300-10 requires:
 - ▶ Creation of the Master Plan.
- ▶ Purpose:
 - ▶ Identify current and projected need for health care services in San Francisco.
 - ▶ Recommend how to achieve + maintain appropriate distribution of health care services in San Francisco.
 - ▶ Focus on access
- ▶ Use:
 - ▶ Planning Department to review certain medical use projects for consistency with the Plan

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graph LR; QI[Quantitative Information] --> DPH[Department of Public Health]; QI --> DP[Planning Department]; QI --> HCSPM([Health Care Services Master Plan]); QI --> HCSPM; QI --> HCSPM
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The flowchart illustrates the process of developing the Health Care Services Master Plan. It starts with two input boxes on the left: "Quantitative Information" (grey) and "Qualitative Information" (red). Both boxes have arrows pointing to a central teal box labeled "Department of Public Health" and "Planning Department". From this central box, a single arrow points to the final output, an oval labeled "Health Care Services Master Plan".

Quantitative Information

- Community Health Status Assessment
- Research and analysis on:
 - Health system trends
 - Service capacity
 - Service gaps
 - Land use
 - Historical role

Qualitative Information

- HCSMP Task Force Meetings & Final Report
- 10 focus groups

Department of Public Health

Planning Department

Health Care Services Master Plan

Summary of Key Data Findings

- ▶ Many healthcare resources available to residents; however, availability \neq access.
- ▶ Demands on health care resources will increase largely due to federal health reform.
- ▶ Some populations face higher rates of health disparities.
- ▶ SF providers have a long history of serving our diverse population.
- ▶ Given the existing medical use development pipeline, SF is largely on track to meet residents' evolving health care needs.

No.	Recommendation
Health Priority 1: Ensure Safe + Healthy Living Environments	
1.1	Address identified social and environmental factors that impede and prevent access to optimal care, including but not limited to violence and safety issues, transportation barriers, environmental hazards, and other built environment issues.
Health Priority 2: Increase Healthy Eating + Physical Activity	
2.1	Support “healthy” urban growth.
Health Priority 3: Increase Access to High Quality Health Care + Services	
3.1	Increase access to appropriate care for San Francisco’s vulnerable populations.
3.2	Promote new, innovative, or integrative models of care for health care delivery – such as the integration of behavioral health and medical services – that improves access for vulnerable populations.
3.3	Ensure that San Francisco has a sufficient capacity of long-term care options for its growing senior population and for persons with disabilities to support their ability to live independently in the community.
3.4	Ensure that health care and support service providers have the cultural, linguistic, and physical capacity to meet the needs of San Francisco’s diverse population.
3.5	Ensure that San Francisco residents – particularly those without regular car access – have available a range of appropriate transportation options (e.g., public transportation, shuttle services, bike lanes, etc.) that enable them to reach their health care destinations safely, affordably, and in a timely manner.
3.6	Ensure collaboration between San Francisco’s existing health and social services networks and the community to maximize service effectiveness and cost-effectiveness.
3.7	Facilitate sustainable health information technology systems that are interoperable, consumer-friendly, and that increase access to high-quality health care and wellness services.
3.8	Improve local health data collection and dissemination efforts.
3.9	Promote the development of cost-effective health care delivery models that address patient needs.

HCSMP Recommendations

Alignment with Community Health Improvement Plan

- ▶ Aligned with SF's Community Health Improvement Plan Vision, Values + Priorities
 - ▶ Ensure Safe + Healthy Living Environments
 - ▶ Increase Healthy Eating + Physical Activity
 - ▶ Increase Access to High Quality Health Care + Services

Citywide Health Priorities 1 + 2

- ▶ Health Priority 1: Ensure Safe + Healthy Living Environments
 - ▶ HCSMP Recommendation
 - ▶ 1.1: Address ***social and environmental factors*** that limit care access.

- ▶ Health Priority 2: Increase Access to Healthy Eating + Physical Activity
 - ▶ HCSMP Recommendation
 - ▶ 2.1: Support ***“healthy” urban growth***.

Citywide Health Priority 3: Increase Access to High Quality Health Care + Services

▶ HCSMP Recommendations

- ▶ 3.1: Increase access to care for ***vulnerable populations***.
- ▶ 3.2: Promote new, innovative, or integrative models of care that improve access for ***vulnerable populations***.
- ▶ 3.3: Ensure that SF has a sufficient capacity of ***long-term care*** options.
- ▶ 3.4: Ensure that providers have the ***cultural, linguistic, and physical capacity*** to meet the needs of SF's diverse population.
- ▶ 3.5: Ensure that SF residents have access to a range of ***transportation*** options that enable them to reach their health care destinations.

Citywide Health Priority 3: Increase Access to High Quality Health Care + Services(cont)

▶ HCSMP Recommendations

- ▶ 3.6: Ensure **collaboration** between San Francisco's existing health and social services networks and the community.
- ▶ 3.7: Facilitate sustainable **information technology systems** that increase access to health and wellness services.
- ▶ 3.8: Improve local health **data collection** and dissemination efforts.
- ▶ 3.9: Promote the development of **cost-effective health care** delivery models that address patient needs.

Consistency Determination with the Plan

Land Use and the HCSMP

- ▶ Consistency determination required for certain “medical use” projects
 - ▶ Any change of use to a medical use $\geq 10,000$ sf; or
 - ▶ Any expansion of an existing medical use $\geq 5,000$ sf
- ▶ Definition of Medical Use
 - ▶ As defined by the Planning Code and the ordinance
- ▶ Applicability
 - ▶ Will apply to approximately 2-5 projects per year

Consistency Determination: Possible Outcomes

▶ **Consistent and Recommended for Incentives**

- ▶ On balance, meets one or more guidelines identified as “eligible for incentives.”
- ▶ May be favorably considered for expedited review and/or other incentives, depending on the project’s health care benefits.

▶ **Consistent**

- ▶ Positively impacts health or health care access.
- ▶ On balance, may address one or more recommendations and/or guidelines not identified as “Eligible for Incentives.”

▶ **Inconsistent**

- ▶ Does not address recommendations and guidelines and/or adversely impacts health care access.

HCSMP Timeline

2010

- HCSMP ordinance passed

2011

- HCSMP ordinance effective
- DPH and Planning Department began assessment and data analysis
- HCSMP Task Force convened

2012

- HCSMP Task Force concludes and issues final report
- HCSMP development

2013

- Draft HCSMP released
- 42-day public comment period
- Environmental Review: Final Negative Declaration Issued
- Health and Planning Commissions recommend approval of Draft HCSMP
- **Consideration by Board of Supervisors**

Ongoing

- HCSMP updated every 3 years

