1. Announcements and Review of Agenda.


3. Parks and Open Space in the Eastern Neighborhoods. Presentation by Recreation and Parks staff on proposed park rehabilitation projects in the Eastern Neighborhoods, the upcoming Parks Bond, and proposed approach to programming EN Recreation and Open Space funds, followed by discussion and potential action.

4. The Folsom Street / Howard Street Streetscape Improvement Project. Presentation by MTA staff on the Folsom / Howard Streetscape Project, a EN Priority Project, followed by discussion.
5. **IPIC Expenditure Plan.** Presentation by staff on the current progress of the IPIC Expenditure Plan for FY19 through FY23, followed by discussion and action.

6. **Neighborhood Engagement and EN Priority Projects.** Discussions lead by CAC Chair on neighborhood engagement on EN priority capital projects, followed by discussion and potential action.

7. **Public Comment.** At this time, members of the public may address the Citizens Advisory Committee on items of interest to the public that are within the subject matter jurisdiction of the Committee but do not appear on the agenda. With respect to agenda items, the public will be given an opportunity to address the Committee when the item is reached in the meeting. Each member of the public may address the Committee for up to three minutes.

The Brown Act forbids a Committee from taking action or discussing any item not appearing on the posted agenda, including those items raised at Public Comment. In response to public comment on an item that is not on the agenda, the Committee is limited to:

- Briefly responding to statements made or questions posed by members of the public, or
- Requesting staff to report back on the matter at a subsequent meeting, or
- Directing staff to place the item on a future agenda. (Government Code Section 54954.2(a).)

### Cell Phone and/or Sound-Producing Electronic Devices Usage at Hearings

Effective January 21, 2001, the Board of Supervisors amended the Sunshine Ordinance by adding the following provision: The ringing of and use of cell phones, pagers and similar sound-producing electronic devices are prohibited at this meeting. Please be advised that the Chair may order the removal from the meeting room of any person(s) responsible for the ringing or use of a cell phone, pager, or other similar sound-producing electronic devices (67A.1 Prohibiting the use of cell phones, pagers and similar sound-producing electronic devices at and during public meetings).

### San Francisco Lobbyist Ordinance

Attention: Individuals and entities that influence or attempt to influence local legislative or administrative action may be required by the San Francisco Lobbyist Ordinance [SF Campaign and Governmental Conduct Code Section 21.00-2.160] to register and report lobbying activity. For more information about the Lobbyist Ordinance, please contact the Ethics Commission at 30 Van Ness Avenue, Suite 3900, San Francisco, CA 94102; telephone (415) 581-2300; fax (415) 581-2317; and web site http://www.sfgov.org/ethics.

### Accessible Meeting Policy

Hearings are held at the Planning Department, 1650 Mission St., Room 431, fourth floor, San Francisco, CA. The closest accessible BART station is the Van Ness Avenue station located at the intersection of Market Street and Van Ness Avenue. Accessible curbside parking has been designated at points along Mission Street. Accessible MUNI lines serving the Planning Department are the 14 Mission, 26 Valencia, 47 Van Ness, 49 Van Ness/Mission, and the F Line. Accessible MUNI Metro lines are the J, K, L, M, and N. For more information regarding MUNI accessible services, call (415) 923-6142.

Disability Accommodations: To request assistive listening devices, real time captioning, sign language interpreters, readers, large print agendas or other accommodations, please contact the Department’s ADA Coordinator, Candace SooHoo, at (415) 575-9157 or candace.sooho@sfgov.org at least 72 hours in advance of the meeting to help ensure availability. Accessible seating for persons with disabilities (including those using wheelchairs) will be available at meetings.

Language Assistance: To request an interpreter, please contact the Candace SooHoo, at (415) 575-9157, or candace.soohoo@sfgov.org at least 72 hours in advance of the meeting.
Know Your Rights Under the Sunshine Ordinance

Government’s duty is to serve the public, reaching its decisions in full view of the public. Commissions, boards, councils and other agencies of the City and County exist to conduct the people’s business. This ordinance assures that deliberations are conducted before the people and that City operations are open to the people’s review.

For more information on your rights under the Sunshine Ordinance (Chapter 67 of the San Francisco Administrative Code) or to report a violation of the ordinance, contact Richard Knee, Chair of the Sunshine Ordinance Task Force, 1 Dr. Carlton B. Goodlett Place, Room 409, by phone at (415) 554-7724, by fax at (415) 554-7854 or by E-mail at sotf@sfgov.org.

Copies of the Sunshine Ordinance can be obtained from the Clerk of the Sunshine Task Force, the San Francisco Library and on the City’s website at www.sfgov.org/bdsupvrs/sunshine.

PUBLIC COMMENT

At this time, members of the public may address the Committee on items of interest to the public that are within the subject matter jurisdiction of the Committee except agenda items. With respect to agenda items, your opportunity to address the Committee will be afforded when the item is reached in the meeting with one exception. When the agenda item has already been reviewed in a public hearing at which members of the public were allowed to testify and the Committee has closed the public hearing, your opportunity to address the Committee must be exercised during the Public Comment portion of the Calendar. Each member of the public may address the Committee for up to three minutes.

The Brown Act forbids a committee from taking action or discussing any item not appearing on the posted agenda, including those items raised at public comment. In response to public comment, the committee is limited to:

1. responding to statements made or questions posed by members of the public; or
2. requesting staff to report back on a matter at a subsequent meeting; or
3. directing staff to place the item on a future agenda. (Government Code Section 54954.2(a))
4. submitting written public comment to Mat Snyder, 1650 Mission Street Ste. 400, San Francisco, CA 94103 mathew.snyder@sfgov.org
San Francisco Recreation & Parks Department

Eastern Neighborhoods
Citizens Advisory Committee

RPD Expenditure Plan

October 09, 2017

Inspire, Connect, Play!
Renderings

Garfield Pool
Within a quarter-mile of Garfield Pool, there are...

- 2,000+ youths per acre
  - City-wide is 2.05 youths per acre

- 52% Hispanic/Latino population
At Garfield Pool from Fall 2016 through Summer 2017:

1,593 youths ages 0-17 were enrolled in programmed classes.

724 were waitlisted.
Garfield Pool Survey Responses: Agree/Disagree Questions

<table>
<thead>
<tr>
<th>94%</th>
<th>22%</th>
<th>35%</th>
<th>64%</th>
</tr>
</thead>
<tbody>
<tr>
<td>like to go swimming</td>
<td>are confused about how to access the pool (e.g. hours, location, cost, programs)</td>
<td>would use pool more if it had more kid-friendly activities</td>
<td>were participating in the public feedback process with the City for the first time</td>
</tr>
</tbody>
</table>
Increasing capacity
Increasing capacity

San Francisco Recreation and Park Department

Sava Pool

1,262 registrants
Increasing capacity

Hamilton Pool

1,477 registrants

<1 mile

>1 mile

75%

25%
Increasing capacity

Garfield Pool

- 46% within <1 mile
- 54% within >1 mile

900 registrants
Transit Ride to Garfield Pool

Maps created using: MAPZEN
Development Impact Fees: $5,538,000

Total Project Budget: $19,738,000

GO Bond: $11,000,000

Requested Funding: $3,200,000

Improvements Include:
- 40% additional capacity
- New shallow space for kids
- 50% more space in multi-purpose room
- New courtyard for additional programming
Potrero Hill Recreation Center

San Francisco Recreation and Park Department

**Total Project Budget:**
$4,200,000

**GO Bond:**
$4,000,000

**Development Impact Fees:**
$180,000

**Requested Funding:**
$900,000

**Improvements Include:**
- New field configuration for 2 games at once
- More capacity for dogs and owners in DPA
- Additional lighting for safer passage for kids

**Project Scope and Limits**
Building Design & Construction

**San Francisco Public Works**

Potrero Hill Housing

Potrero Hill Recreation Center Trail Lighting for Walking School Bus Route

Softball

Off-Leash Dog Play Area

Baseball

Recreation Center

Community Garden

Sports Courts

Arkansas St

Madera St

Missouri St

Future Project by Others 22nd St & Missouri St Stairs

Future Project by Others Rebuild Potrero

Existing lights to be evaluated and replaced

**GO Bond:**
$4,000,000
<table>
<thead>
<tr>
<th>Total Project Budget:</th>
<th>$235,000</th>
</tr>
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<tbody>
<tr>
<td>Addback:</td>
<td>$25,000</td>
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<tr>
<td>Development Impact Fees:</td>
<td>$120,000</td>
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<tr>
<td>Requested Funding:</td>
<td>$90,000</td>
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</table>
San Francisco Recreation and Park Department

Bond Planning and Implementation with Eastern Neighborhoods Impact Fees

Garfield
South Park
Potrero Hill
Juri Commons
Mission Rec Center
Gene Friend
Jackson Playground

Bond Impact Fees Impact Fees Requested Other
### Bond Planning & Implementation With IPIC Expenditure Plan

<table>
<thead>
<tr>
<th></th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
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<tbody>
<tr>
<td>2012 Bond Implementation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>2019 Bond Planning</td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2019 Bond @ Board &amp; to Electorate, 1st Bond Sale</td>
<td></td>
<td></td>
<td></td>
<td><strong>Yellow</strong></td>
<td></td>
<td></td>
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<tr>
<td>2019 Bond Implementation &amp; Planning for next Bond measure</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>Green</strong></td>
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#### EXPENDITURE PLAN for IPIC funds

<table>
<thead>
<tr>
<th>Project</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
<th>FY 2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fund Mission Rec in outer year</td>
<td></td>
<td>(1,800,000)</td>
<td>1,800,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Garfield Center</td>
<td></td>
<td>3,200,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Franklin Square</td>
<td></td>
<td>90,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Potrero Rec Center</td>
<td></td>
<td>900,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bond Implementation &amp; Future Planning</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Remaining Balance</td>
<td></td>
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</table>
Other IPIC Funded Parks
## POOL SCHEDULE ANALYSIS SUMMARY

<table>
<thead>
<tr>
<th></th>
<th>Existing hrs/wk</th>
<th>Possible hrs/wk</th>
<th>Change</th>
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<tbody>
<tr>
<td>Lap Swim</td>
<td>23.5</td>
<td>33</td>
<td>9.5</td>
</tr>
<tr>
<td>Swim Team</td>
<td>15</td>
<td>23</td>
<td>8</td>
</tr>
<tr>
<td>Lessons</td>
<td>8</td>
<td>16</td>
<td>8</td>
</tr>
<tr>
<td>Rec Programs</td>
<td>19.5</td>
<td>35</td>
<td>15.5</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>66</strong></td>
<td><strong>107</strong></td>
<td><strong>41</strong></td>
</tr>
</tbody>
</table>

% increase 38%
79% of children in households with incomes less than $50,000 have little-to-no swimming ability.¹

Formal swimming lessons reduces the likelihood of childhood drowning by 88%.²

10 people drown each day in the United States.³

64% of African-American, 45% of Hispanic/Latino, 40% of Caucasian children have little to no swimming ability.²
Garfield Pool Survey Responses: Open-Ended Comments

- Better Facilities: 33
- More Kid-Friendly: 33
- More lap swim hours: 17
- Neighborhood Safety Concerns: 8
- No change to length of pool: 4
- Never used the pool before: 3
Opened June 23, 2017

IPIC Funding: $3,160,000
Total Project Budget with Acquisition: $7,818,000
Opened March 7, 2017

**IPIC Funding:**  
$1,500,000

**Total Project Budget:**  
$4,010,000

San Francisco Recreation and Park Department
IPIC Funding: $825,000
Bond Funding: $324,000
Requested IPIC Funding: $2,700,000

UCSF Donation: $5,000,000
IPIC Funding:
$ 1,869,000
Jackson Playground

IPIC Funding: $1,640,000

FOJP/developer fundraising: $4,420,000

PUBLIC OPEN SPACE - 900% INCREASE
PLAYGROUND AREA - 175% INCREASE
COMMUNITY GARDENS - 250% INCREASE
NEW DOG RUN
NEW PUBLIC PLAZAS
**Gene Friend Recreation Center**

**San Francisco Recreation and Park Department**

**East SoMa**

**IPIC Funding:** $1,800,300  
**TPL in-kind services:** $500,000
IPIC Funding:
$3,740,000
IPIC Requested: $8,810,000  
Open Space Acquisition Funding: $9,725,000
## Project Funding Sources

<table>
<thead>
<tr>
<th>Park</th>
<th>Bond</th>
<th>Impact Fees</th>
<th>Grants/Gifts</th>
<th>Other Local Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>17th &amp; Folsom</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>South Park</td>
<td>2012</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Garfield Aquatic Center</td>
<td>2012</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Franklin Square</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Juri Commons</td>
<td>2012</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jose Coronado</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jackson Playground</td>
<td></td>
<td>Anticipated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mission Rec Center</td>
<td></td>
<td>Anticipated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gene Friend</td>
<td></td>
<td>Anticipated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11th &amp; Natoma</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Esprit Park</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Potrero Hill Rec Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

San Francisco Recreation and Park Department
Project Schedule

GARFIELD SQUARE
Planning: Jan 2015 - Jan 2016
Design: Jan 2016 - Jan 2017
Bid/Award: Jan 2017 - Jan 2018
Construction: Jan 2018 - Jan 2019

FRANKLIN SQUARE
Planning: Jan 2015 - Jan 2016
Design: Jan 2016 - Jan 2017
Bid/Award: Jan 2017 - Jan 2018
Construction: Jan 2018 - Jan 2019

POTRERO HILL REC
Planning: Jan 2015 - Jan 2016
Design: Jan 2016 - Jan 2017
Bid/Award: Jan 2017 - Jan 2018
Construction: Jan 2018 - Jan 2019

San Francisco Recreation and Park Department
Planning Efforts in Anticipation of Bond Funding

San Francisco Recreation and Park Department

Mission Rec Center
Gene Friend
Jackson Playground

Impact Fees
Grants
DATE: October 13, 2017
TO: Eastern Neighborhoods CAC
FROM: Mat Snyder, Planning Staff
SUBJECT: IPIC Expenditure Plan or FY 19 through FY 23 – Working Version for Discussion

Attached is the current version of the IPIC Expenditure Plan.

Staff has outreached to other agencies to hear their funding suggestions. These are reflected in the spreadsheet with orange font. Cells with yellow highlights reflect how much the CAC and IPIC has to work with in the current year and at the end of five years. Some of these changes may be reflected in discussions you had at your September meeting; others may be new.

**Lines 16 through 25 for Transit:** No changes have been made at this time. Additional expected revenue is reflected in the “Surplus” line item (25).

**Line 33 – Ped, Bike and Streetscape Enhancement Fund:** As you may recall, this is a general line item that enables the CAC and IPIC to appropriate funds in the next fiscal year and allow it to remain flexible. Last year, we had appropriated $1.6M in this category. Public Works has now indicated that they plan to use $650K of these funds for the 22nd Street Streetscape Project, which would bring that project’s IPIC appropriation to $3.8M for that project.

**Lines 33.6, 34 and 35 – Complete Streets Funds Not Previously Programmed:** Line 33.6 represents the amounts each year that would be available if no additional projects are programmed. Over the five years, this represents $10.2M. If we were to continue to dedicate funds to the Folsom / Howard Street project per the 80% MOU rule, $3.4M additional funds would be set aside for that project (Line 34). This would leave $6.7M for other Complete Streets projects. Because of our ongoing work in Central Waterfront / Dogpatch, IPIC recommends setting this aside for Waterfront / Dogpatch projects. IPIC recommends leaving this in a general “Dogpatch Complete Streets” line item to enable DPW to work with the community to determine specific projects to move forward on.

Planning staff and some members of IPIC have expressed a willingness to pursue amending the MOU so additional projects can more easily be considered under the MOU. Staff would like to hear the CAC’s thoughts on amending the MOU so that we aren’t restricted to allocating additional Complete Street funds to the Folsom / Howard Street project, and whether the CAC agrees on the Central Waterfront/Dogpatch appropriation.

**Line 47 – Franklin Square:** $90K has been added per Rec and Park request.
Memo to the EN CAC  
For October 16 Meeting

**Line 52 – Mission Recreation Center:** Rec and Park have requested that $1.8M of funds be re-appropriated from this line item toward “Garfield Aquatic Center” in the near term. This is shown by the negative amount in FY 19 for Mission Rec, and a portion of the new amount of $3.2M for Garfield. The $1.8M subtracted in FY19 is reallocated in FY21, pushing work on the project out.

**Line 54 – Garfield Aquatic Center:** Rec and Park has requested $3.2M additional funds for this project including the $ 1.6M from Mission Rec discussed above; the additional $3.2M brings the total EN IPIC share of this project to $8.7M.

**Line 59 – 11th Street Park:** This line item has been relabeled from the previous “New Parks in Soma”.

**Line 60.30 – Esprit Park:** This is a new line item to reflect that 1.5M in previous years, and $1.2M in the current year (FY18) has been re-designated from “Central Waterfront Recreation and Open Space” line item to this specific line item.

**Line 62.5 – Bond Planning and Implementation:** Rec and Park has requested that the remaining balance of the Rec and Open Space category be dedicated to future work for either planning for the next bond, or capital toward those projects selected for 2019 Bond spending.

Rec and Park will be on hand to discuss this as part of their presentation at the October 16 meeting.

As always, please let me know if you have any questions or concerns. Also please let me know if you want me to follow up with any of the agencies with questions or requests.
<table>
<thead>
<tr>
<th>Category</th>
<th>FY16 Revenue</th>
<th>FY17 Revenue</th>
<th>FY18 Revenue</th>
<th>FY19 Revenue</th>
<th>FY20 Revenue</th>
<th>FY21 Revenue</th>
<th>FY22 Revenue</th>
<th>FY23 Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mission</td>
<td>1,935,000</td>
<td>2,005,000</td>
<td>510,000</td>
<td>1,188,000</td>
<td>516,000</td>
<td>379,000</td>
<td>3,076,000</td>
<td>1,931,000</td>
</tr>
<tr>
<td>Transportation / Transit</td>
<td>4,403,000</td>
<td>2,836,000</td>
<td>477,000</td>
<td>1,188,000</td>
<td>516,000</td>
<td>379,000</td>
<td>3,076,000</td>
<td>1,931,000</td>
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<tr>
<td>Complete Streets</td>
<td>61,377,000</td>
<td>8,857,000</td>
<td>26,433,000</td>
<td>22,000,000</td>
<td>17,009,000</td>
<td>3,448,000</td>
<td>7,709,000</td>
<td>121,000,000</td>
</tr>
</tbody>
</table>

### Revenue Summary

**Total Revenue:** $68,615,000

**Cash:** $64,329,000

**In Kind:** $4,286,000

**Expenditure Summary**

**Total Expenditure:** $22,525,000

**Cash:** $20,906,000

**In Kind:** $1,500,000

### General Fund - FY18

- **Expenditure:** $4,603,000
- **Revenue:** $4,804,000
- **Balance:** $201,000

### Complete Streets

- **Expenditure:** $20,060,000
- **Revenue:** $16,900,000
- **Balance:** $3,100,000

### Housing

- **Expenditure:** $2,836,000
- **Revenue:** $3,076,000
- **Balance:** $215,000

### Transportation / Transit

- **Expenditure:** $20,060,000
- **Revenue:** $16,900,000
- **Balance:** $3,100,000

### Mission

- **Expenditure:** $2,836,000
- **Revenue:** $3,076,000
- **Balance:** $215,000

### Complete Streets

- **Expenditure:** $20,060,000
- **Revenue:** $16,900,000
- **Balance:** $3,100,000

**Note:** All numbers are in USD.$
# Eastern Neighborhoods

**IPIC Revenue and Expenditure Plan - Working Version FY19 through FY23**

**EN CAC Meeting October 16, 2017**

## Recreation and Open Space

<table>
<thead>
<tr>
<th>Description</th>
<th>FY20 (CURRENT YEAR)</th>
<th>FY21 (BUDGET YEAR)</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
<th>FY27</th>
<th>FY28</th>
<th>THROUGH FY28</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$21,314,000</td>
<td>$16,805,000</td>
<td>$5,043,000</td>
<td>$3,167,000</td>
<td>$3,042,000</td>
<td>$2,115,000</td>
<td>$18,711,000</td>
<td>$18,160,000</td>
<td>$77,021,000</td>
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<tr>
<td><strong>Expenditure</strong></td>
<td>$2,101,000</td>
<td>$12,906,000</td>
<td>$3,111,000</td>
<td>$1,682,000</td>
<td>$1,542,000</td>
<td>$1,312,000</td>
<td>$1,542,000</td>
<td>$1,312,000</td>
<td>$17,711,000</td>
<td>$1,004,000</td>
</tr>
<tr>
<td><strong>Net Revenue</strong></td>
<td>$19,213,000</td>
<td>$13,899,000</td>
<td>$1,831,000</td>
<td>$1,425,000</td>
<td>$1,530,000</td>
<td>$1,803,000</td>
<td>$17,169,000</td>
<td>$17,160,000</td>
<td>$59,310,000</td>
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</table>

*Note: Values are in dollars.*

## Childcare

<table>
<thead>
<tr>
<th>Description</th>
<th>FY20 (CURRENT YEAR)</th>
<th>FY21 (BUDGET YEAR)</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
<th>FY27</th>
<th>FY28</th>
<th>THROUGH FY28</th>
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</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$60,610,000</td>
<td>$43,070,000</td>
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<td><strong>Expenditure</strong></td>
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<td>$62,378,000</td>
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<tr>
<td><strong>Net Revenue</strong></td>
<td>$25,000</td>
<td>$2,930,000</td>
<td>$1,100,000</td>
<td>$2,416,000</td>
<td>$2,000,000</td>
<td>$1,020,000</td>
<td>$1,020,000</td>
<td>$1,020,000</td>
<td>$14,462,000</td>
<td>$51,137,000</td>
</tr>
</tbody>
</table>

*Note: Values are in dollars.*

## Library Administration

<table>
<thead>
<tr>
<th>Description</th>
<th>FY20 (CURRENT YEAR)</th>
<th>FY21 (BUDGET YEAR)</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
<th>FY27</th>
<th>FY28</th>
<th>THROUGH FY28</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$1,258,000</td>
<td>$1,052,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$6,708,000</td>
</tr>
<tr>
<td><strong>Expenditure</strong></td>
<td>$1,258,000</td>
<td>$1,052,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$1,128,000</td>
<td>$6,708,000</td>
</tr>
<tr>
<td><strong>Net Revenue</strong></td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

*Note: Values are in dollars.*

## Total Balances

<table>
<thead>
<tr>
<th>Description</th>
<th>FY20 (CURRENT YEAR)</th>
<th>FY21 (BUDGET YEAR)</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
<th>FY27</th>
<th>FY28</th>
<th>THROUGH FY28</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$62,653,000</td>
<td>$45,070,000</td>
<td>$12,704,000</td>
<td>$15,116,000</td>
<td>$23,406,000</td>
<td>$7,700,000</td>
<td>$7,700,000</td>
<td>$7,700,000</td>
<td>$76,840,000</td>
<td>$179,089,000</td>
</tr>
<tr>
<td><strong>Expenditure</strong></td>
<td>$60,593,000</td>
<td>$43,890,000</td>
<td>$11,940,000</td>
<td>$12,548,000</td>
<td>$11,940,000</td>
<td>$6,760,000</td>
<td>$6,760,000</td>
<td>$6,760,000</td>
<td>$62,378,000</td>
<td>$127,952,000</td>
</tr>
<tr>
<td><strong>Net Revenue</strong></td>
<td>$2,060,000</td>
<td>$1,180,000</td>
<td>$90,000</td>
<td>$2,416,000</td>
<td>$2,000,000</td>
<td>$1,020,000</td>
<td>$1,020,000</td>
<td>$1,020,000</td>
<td>$14,462,000</td>
<td>$51,137,000</td>
</tr>
</tbody>
</table>

*Note: Values are in dollars.*

**This Report Printed: 10/13/2017**

This Report from: I/Implementation Group I/Implementation Fee I/Projects I/Projects MixI/Working 2018 I/Projects Live - Master 10/15/17 I/EN CAC Meeting October 16, 2017