

ANNUAL CITY REPORT
(JANUARY 1 – DECEMBER 31, 2017)

on the

**CALIFORNIA PACIFIC MEDICAL CENTER
LONG RANGE DEVELOPMENT PLAN
DEVELOPMENT AGREEMENT**

PUBLISHED:
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Introduction

Background. California Pacific Medical Center (CPMC) is made up of four campuses throughout San Francisco: California Campus, Pacific Campus, Davies Campus, and Mission Bernal (formerly St. Luke's) Campus. A fifth campus, Van Ness Campus, is under construction. Through its operations of these medical facilities, CPMC provides a broad range of inpatient and outpatient health services, as well as direct and indirect economic benefits to the City. CPMC is owned by Sutter Health and is San Francisco's third largest non-public employer and fourth largest employer overall, with over 6,000 employees.

Sutter Health undertook renovation or reconstruction of its acute-care hospitals to comply with State law (SB 1953), which requires that all acute-care hospitals be seismically upgraded so that they are operational after a major earthquake. Three of CPMC's four acute-care hospitals - the California, Pacific, and St. Luke's campuses - did not meet seismic standards and needed to be rebuilt or de-licensed in order to comply with this law. The Davies Campus was retrofitted in 2008, enabling this campus to accommodate acute-care hospital services until 2030; no construction is presently planned at that campus.

To meet state law, CPMC is consolidating acute-care services from the Pacific and California campuses into the new Van Ness Campus (formerly called the Cathedral Hill Campus), which is projected to open in mid-2019. The project also provides a new, seismically safe hospital at the Mission Bernal Campus in the Mission District, which is scheduled to open in August 2018. These construction projects have created approximately 1,500 construction jobs and involve the expenditure of over \$2 billion in total development. When complete, they will increase the number of earthquake-safe hospital beds in San Francisco and are intended to improve healthcare access for all San Franciscans.

The CPMC project also provides Community Benefits in addition to the commitment to rebuild St. Luke's Hospital, including a community health care program, a transportation and transit program, a workforce development program, a public improvement program, and payments to provide for specific services, programs, and infrastructure.

To guarantee these Community Benefits, CPMC and the City entered into a Development Agreement (DA), which was approved by the Board of Supervisors in July 2013 and became effective on August 10, 2013.¹

Annual Review Process. The DA requires an annual review to ensure that both the City and CPMC are in compliance with their respective obligations and that Community Benefits are being delivered.² CPMC is required to submit an Annual Compliance Statement to the City no later than 150 days after the end of its fiscal year (currently, the calendar year). The City is then required to post CPMC's statement and receive public comment for 30 days. At the conclusion

¹ The DA is available on the Planning Department's website at http://default.sfplanning.org/publications_reports/cpmc/cpmc_DevAgrmtFinal_exhibits.pdf.

² CPMC DA Section 8.

of the public comment period, the City has 45 days to publish a report on whether CPMC is in compliance with the Development Agreement. Both the Health and Planning Commissions will then hold public hearings on CPMC's compliance with a 60-day notice to the public. After these hearings, the Planning and Health Directors will forward their findings on to an independent third party monitor. The monitor will have 30 days to review the findings and evidence of CPMC's compliance with the DA before sending a letter to the Board of Supervisors stating whether or not he or she concurs with the Directors' findings.

The timeline for review of the 2017 Annual Compliance Statement is as follows:

May 31, 2018	City receives copy of CPMC's 2017 Compliance Statement
June 1, 2018	Compliance Statement posted on Planning and Public Health Departments' websites
June 1, 2018	Planning Department sends notice to interested parties soliciting public comment
July 2, 2018	Public comment period closes
July 5, 2018	Planning Department sends Notice of Public Hearing to interested parties
August 6, 2018	City's Annual Report Published
<i>** Future Dates Projected, Subject to Change**</i>	
September 6, 2018	Joint Health Commission and Planning Commission Hearing
September/October 2018	Directors' findings forwarded to third party monitor
November/December 2018	Third party monitor issues letter to Board of Supervisors

City Report. This document is the City's fifth Annual Report on CPMC's compliance; it contains findings of compliance on each of CPMC's and the City's obligations under the DA. Major obligations, including Sutter's performance of its healthcare and hiring commitments, are summarized below.

Healthcare Commitments

Reconstruction of St. Luke's Hospital. The DA required CPMC to construct a new hospital to replace St. Luke's and to open the new hospital within 24 months after the opening of the Van Ness Campus hospital. With the completion of the new Mission Bernal Hospital, scheduled to open on August 24, 2018, this obligation has been met.

Baseline Commitment: Medi-Cal and Charity Care. Under the DA, CPMC is required to serve at least 30,445 unduplicated Medi-Cal or Charity Care patients in San Francisco each year. CPMC served 39,569 unduplicated patients during 2017, exceeding the cumulative requirement.

Baseline Commitment: Expenditures. CPMC is required to spend at least \$8 million for community benefits each year. CPMC exceeded this commitment in 2017, providing \$12.5 million in community benefits including support for the Bayview Child Health Center.

Medi-Cal Beneficiaries. Beginning with the August 2013 Effective Date of the DA, CPMC must provide hospital services for an additional 5,400 Medi-Cal beneficiaries each year. CPMC has consistently exceeded this goal and, as of the end of 2017, covered 32,739 Medi-Cal managed care beneficiaries.

Innovation Fund. CPMC's DA funding obligations included total payments of \$8.6 million to the San Francisco Foundation to support community clinics and community-based healthcare. CPMC made the final payment in November 2017, and its obligation is complete. The San Francisco Foundation continued to use the fund make grants to local health institutions and community organizations, consistent with its requirements under the DA.

Centers of Excellence in Community Health and Senior Health. CPMC is required to create Centers of Excellence at the St. Luke's Campus to assist patients with or at risk of chronic illnesses and to provide improved inpatient and post-hospitalization care to seniors. This obligation commences with the opening of the new Mission Bernal hospital and was not yet in effect at the date of this report.

Hiring Commitments

The DA requires CPMC to participate in a workforce development program that includes local hiring goals for construction and certain operational activities, as well as a Local Business Enterprise contracting program.

Construction Hiring. The local construction hiring goals established by the DA include:

- 50 percent of total non-union entry-level administrative and engineering positions. For the hiring year from August 2017 to July 2018, 86 percent (32 of 37) positions were filled by San Francisco residents.
- 50 percent of total entry-level administrative and engineering internship positions. For the hiring year from August 2017 to July 2018, 56 percent (29 of 53) positions were filled by San Francisco residents. Of these 29 interns, 10 were subsequently hired as full-time employees of a construction contractor on the project.
- 50 percent of total union entry-level apprentice positions. For the hiring year from August 2017 to July 2018, the total was 30 percent, the same as the share of total positions filled in 2016-2017. Sutter's contractors and the City's Workforce division attribute the lower share to the continuing construction boom in San Francisco, which has created a shortage of local workers available to fill these positions.

- 30 percent of total work hours by union journeymen and apprentices. For the hiring year from August 2017 to July 2018, the total was 24.5 percent, a decline from the 26.25 percent share of total work hours in 2016-2017. As with the share of entry-level apprentice positions, the lower share of total work hours is due to the continuing construction boom in San Francisco and consequent shortage of local workers available to fill these positions.

CPMC is generally in compliance with construction hiring goals. The DA requires good-faith efforts to meet these goals; CPMC's and its contractors' efforts to increase local hiring are described in greater detail in the Workforce tables that follow this introductory section.

Operational Hiring. CPMC's hiring goal for entry-level operational (non-construction-related Sutter employees) is 40 percent. For the hiring year from August 2017 to July 2018, 57 percent (33 of 58) entry-level hires were made through the City's First Source referral program.

Local Business Enterprise Contracting. Under this program, CPMC has made payments totaling 17 percent of construction expenditures to date to qualified contractors, exceeding the DA goal of 14 percent.

Payments and Funding Commitments

CPMC was required to make cash payments totaling over \$70 million, including endowment of a health care innovation fund and payments for affordable housing, workforce training, transportation improvements (in lieu of other transportation impact fees), and public improvements, including streetscape and pedestrian safety improvements near the Van Ness Campus. The final payments were made on November 8, 2017, and CPMC has fulfilled this obligation.

Other Commitments

Transportation Demand Management (TDM) Measures. The DA includes a TDM plan, which commits CPMC to reducing the proportion of employees who drive to work alone and to increasing use of public transportation, carpooling, walking, cycling, and other transportation alternatives. CPMC has initiated the programs required to date, including a transit pass subsidy that began in January 2017. Approximately 18 percent of employees receive the transit subsidy as of the date of this report, and about 25 percent of employees use transit to get work. While CPMC has generally met this obligation to date, a further reduction in single-occupant vehicle trips by both employees and visitors is needed to meet the DA goal of reduction of such trips (compared to 2013) by 15 percent by 2024.

Mission Bernal Campus Area Improvements. The DA requires CPMC to build a number of street and pedestrian improvements around the Mission Bernal Campus, including traffic signals, street lighting, and permanent upgrades to the temporary plaza at the intersection of Guerrero Street and San Jose Avenue, south of the campus, to create a new Guerrero Park. The first set of these improvements is required to be completed at the time the new hospital and

adjacent plaza are complete, which is projected to be in 2019. CPMC has initiated design of these improvements and coordination with City agencies, but has not yet applied for the necessary permits.

Areas of Concern

Culturally and Linguistically Appropriate Services (CLAS). The DA requires CPMC to deliver culturally and linguistically appropriate services that are representative of San Francisco's diverse communities at all of its campuses. In previous years, the City's annual review resulted in recommendations for substantial improvements in such services, particularly at the St. Luke's Diabetes Clinic, where the patient population has historically included many monolingual Spanish-speaking patients.

In April 2016, CPMC and the Department of Public Health (DPH) met and agreed on improvements needed to meet CLAS standards at St. Luke's Diabetes Clinic. These include added Spanish language staff capacity at the clinic, Spanish language classes for staff, dedicated reception staff, and use of the HealthFirst Program to provide connections for St. Luke's Diabetes Clinic patients. CPMC has maintained the progress reported in 2016, with the hiring of Spanish-speaking staff, the start of Spanish classes in 2017, and continued collaboration with the HealthFirst program.

The DPH/CPMC discussion also noted that reception staff would improve patient care and experience at the Diabetes Clinic. CPMC does not presently plan to add a dedicated receptionist at the clinic. CPMC has indicated that it continues to monitor patient access through a question on the bilingual patient satisfaction survey to assess if there are access challenges caused by not having a receptionist; however, the results of the survey were not provided and there is no way to assess whether overall patient access to the services provided by the clinic, especially among its historic patient base, has been diminished.

The agreements and progress since the 2016 compliance review are described in detail in the Healthcare tables that follow this introductory section.

Skilled Nursing Facility (SNF) Care. The DA required CPMC to make good-faith efforts to address the continuing decline in the availability of SNF beds in San Francisco, but provision of SNF beds is not required under the DA and thus is not evaluated in the annual reporting process. However, the Health and Planning Commissions and the public have expressed concerns about the loss of SNF beds at Sutter's CPMC facilities at previous public hearings. Since the 2016 review process was completed, Sutter has announced the closure of all SNF beds at St. Luke's and, subsequently, that current SNF patients at St. Luke's would be transferred to its Davies Campus. No new patients would be accepted at St. Luke's, and no SNF beds are included in the new Mission Bernal hospital.

Other ongoing areas of concern include the level of enrollment with the Tenderloin Medi-Cal Managed Care provider and shortfalls in construction hiring of union journeymen and

apprentices, as noted above. More information on these issues is included in the detailed tables that follow this introductory section.

Each obligation that is due under the DA is also included in this report as a separate table that indicates the following:

- *Lead Department*: The department within the City that is responsible for implementing or overseeing the obligation.
- *Staff Contact*: The name and contact information for the member of City staff overseeing the implementation of the obligation.
- *Completion Date*: The date on which CPMC's obligation under the DA was completed.
- *Obligation Status*: An indication of whether the obligation is complete or still in progress. Many of the obligations are multi-year commitments which are still in process of being completed. This section also indicates whether CPMC is "in" or "not in" compliance with the obligation.
- *Description of Obligation*: A summary of the obligation defined in the DA or related document, such as the Transportation Demand Management (TDM) program.
- *Current Status*: A description of the progress made on implementing the obligation to date.
- *Next Steps*: Upcoming steps that will be taken either by CPMC or the City in implementing the obligation.
- *Opportunities for Community Engagement*: Information on additional public meetings or opportunities for the public to engage in the implementation of the obligation.
- *Funding (If Applicable)*: For obligations that require funding to the City or to the San Francisco Foundation, information regarding the amount of funding received to date, and amount of funding required under the obligation.

Additional Information. Both the Planning and Public Health Departments maintain websites dedicated to the CPMC Long Range Development Plan and Development Agreement.

- Planning Department: <http://cpmc.sf-planning.org>
- Department of Public Health: <http://www.sfdph.org>

The Planning Department's website includes a "Document Downloads" page, which includes a comprehensive library of documents relating to the project, including the Development Agreement, Environmental Impact Report, Transportation Demand Management Program, and Milestone Notices. Documents relating to previous annual reviews are also located on the project website.

Sutter Health, the parent company of CPMC, also maintains a website with an overview of the construction program for each campus, as well as construction updates and schedules, at <http://cpmc2020.org>.

CPMC DEVELOPMENT AGREEMENT - COMPLIANCE OVERVIEW

COMMUNITY BENEFIT	DA SECTION	COMPLIANCE	REPORT PAGE NUMBERS
ANNUAL REVIEW PROCESS	DA Section 8.2	In Compliance	10
CONSTRUCTION SCHEDULE	DA Section 4.2.3	In Compliance	11
MILESTONE COMPLETION NOTICE	DA Section 4.2.3	In Compliance	12
VISIONING PLANS	Exhibit I	In Compliance	13
WORKFORCE COMMITMENTS			
CITY BUILD/CONSTRUCTION JOBS	Exhibit E Section A	In Compliance	16
FIRST SOURCE/END USE JOBS	Exhibit E Section C	In Compliance	20
WORKFORCE FUND	Exhibit E Section D	In Compliance	23
LOCAL BUSINESS ENTERPRISES	Exhibit E Section B	In Compliance	25
HEALTHCARE COMMITMENTS			
BASELINE HEALTHCARE	Exhibit F Section 1	In Compliance	27
MEDI-CAL COMMITMENT	Exhibit F Section 2	In Compliance	33
HEALTHCARE INNOVATION FUND	Exhibit F Section 3	In Compliance	36
OTHER HEALTHCARE COMMITMENTS	Exhibit F Section 11	In Compliance	38
HEALTH SERVICE SYSTEMS	Exhibit F	In Compliance	43
HOUSING PROGRAM	Exhibit G	In Compliance	44
PUBLIC IMPROVEMENTS	Exhibit H	In Compliance	47
TRANSPORTATION	Exhibit K	In Compliance	50

CPMC Payment Schedule
2017 Reporting Year

		Effective Date ¹	First Installment ²	Second Installment	Third Installment	Fourth Installment	Fifth Installment		
Public Funding Recipient	Agency	Due: 9/9/2013 Completed: 9/4/2013	Due: 12/7/2013 Completed: 11/25/2013	Due: 12/7/2014 Completed: 11/25/2014	Due: 12/7/2015 Completed: 11/25/2015	Due: 12/7/2016 Completed: 11/14/2016	Due: 12/7/2017 Completed: 11/8/2017	Total Payments	Payee
Completed									
Workforce Agreement - Exhibit E									
Workforce Training Payment	OEWD	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	City & County of San Francisco
	SF Foundation	-	2,000,000	1,000,000	-	-	-	3,000,000	SF Foundation
Subtotal Workforce Agreement		1,000,000	2,000,000	1,000,000	-	-	-	4,000,000	
Community Healthcare program - Exhibit F									
Innovation Fund	SF Foundation	2,000,000	1,500,000	1,125,000	1,125,000	1,725,000	1,125,000	8,600,000	SF Foundation
Public Improvements - Exhibit H									
CH Pedestrian & Traffic Safety	SFMTA	200,000	200,000	-	575,000	575,000	-	1,550,000	City & County of San Francisco
Tenderloin Safe Passage Grant	OEWD	200,000	-	-	-	-	-	200,000	City & County of San Francisco
Tenderloin Lighting & Traffic Safety	OEWD	400,000	400,000	-	-	-	-	800,000	City & County of San Francisco
	PUC	-	800,000	1,275,000	1,275,000	100,000	-	3,450,000	
Pac/Cal Enforcement & Traffic Safety	SFMTA	300,000	300,000	700,000	700,000	1,000,000	-	3,000,000	City & County of San Francisco
Duboce Park Grant	RPD	-	25,000	-	-	-	-	25,000	City & County of San Francisco
Subtotal Public Improvements		1,100,000	1,725,000	1,975,000	2,550,000	1,675,000	-	9,025,000	
Housing Program - Exhibit G									
Residential Hotel Unit Replacement	MOHCD	2,684,800	-	-	-	-	-	2,684,800	City & County of San Francisco
Residential Unit Replacement	MOHCD	1,453,820	-	-	-	-	-	1,453,820	City & County of San Francisco
Affordable Housing Payment	MOHCD	2,400,000	6,700,000	7,000,000	8,825,000	8,100,000	3,475,000	36,500,000	City & County of San Francisco
Subtotal Housing Program		6,538,620	6,700,000	7,000,000	8,825,000	8,100,000	3,475,000	40,638,620	
Transportation Program - Exhibit K									
Transit Fee	SFMTA	-	-	-	1,500,000	2,500,000	2,500,000	6,500,000	City & County of San Francisco
BRT Funding	SFMTA	-	2,100,000	2,900,000	-	-	-	5,000,000	City & County of San Francisco
Bicycle Studies	SFMTA	400,000	-	-	-	-	-	400,000	City & County of San Francisco
Subtotal Transportation Program		400,000	2,100,000	2,900,000	1,500,000	2,500,000	2,500,000	11,900,000	
Total - all Public payments		\$ 11,038,620	\$ 14,025,000	\$ 14,000,000	\$ 14,000,000	\$ 14,000,000	\$ 7,100,000	\$ 73,163,620	

¹ Effective Date payments due within thirty (30) days of the Effective Date - August 10, 2013.

² First Installment due within thirty (30) days of the date when Approvals were Finally Granted - November 8, 2013. Each following Installment is due annually on each anniversary date thereafter - December 7.

PLANNING

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Annual Compliance	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
CPMC's Annual Compliance Statement & City Annual Report		DA § 8.2.1	
LEAD DEPARTMENT:	Planning	COMPLETION DATE:	
STAFF CONTACT NAME:	Elizabeth Purl	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Development Performance Coordinator		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	elizabeth.purl@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 575-9028		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>In conducting the required initial and annual reviews of CPMC's compliance with this Agreement, the Planning Director shall follow the process set forth in this Section 8.2. Within 150 days following the end of each fiscal year, CPMC shall provide a report to the Planning Director showing compliance. Promptly upon receipt, the Planning Director shall post the Compliance Statement on the Planning Department website and the DPH Director shall post the Healthcare Compliance Report portion thereof on the Department of Public Health's website. The Planning Department and the Public Health Department shall receive public comment for 30 days after posting of the Compliance Statement. After the 30 day comment period the Planning Director shall within 45 days thereafter, prepare a report as to whether CPMC is in compliance with this Agreement based upon all of the information received.</p>			
CURRENT STATUS:			
<p>The Planning Director received CPMC's 2017 Development Agreement Compliance Statement on May 31 2018. The Compliance Statement was posted on the Planning Department's website on June 1, 2018. Also on June 1, 2018, the Department mailed a notice to interested parties soliciting public comment on the Compliance Statement through June 30, 2018. The Department received public comments from one organization: the University of California Hastings College of the Law, on behalf of San Franciscans for Healthcare, Housing, Jobs and Justice ("SFHHJJ").</p>			
NEXT STEPS:			
<p>The City will schedule a joint hearing of the Planning Commission and Health Commission (tentatively scheduled for September 6, 2018). The City will provide 60 days' notice to interested parties prior to the scheduled hearing.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>CPMC, the City, and members of the public will continue to participate in visioning meetings that also contribute feedback on CPMC's implementation of its obligations under the DA.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Construction Schedule	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Construction Schedule		DA § 4.2.3	
LEAD DEPARTMENT:	Planning	COMPLETION DATE:	
STAFF CONTACT NAME:	Elizabeth Purl	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Development Performance Coordinator		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	elizabeth.purl@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 575-9028		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>In order to keep the City reasonably informed of CPMC's progress in satisfying the Hospital Commitment, CPMC shall periodically report to the City on the timing and progress of the construction of the St. Luke's Campus Hospital and Cathedral Hill Campus Hospital...CPMC shall provide the City with reasonably detailed project schedules for the St. Luke's Campus Hospital and Cathedral Hill Campus Hospital before the start of construction... and shall update such project schedules on not less that a quarterly basis...</p>			
CURRENT STATUS:			
<p>CPMC has provided the Department with updates on their construction schedule, as updates occur, including with its Annual Compliance Reports. CPMC regularly updates the construction schedule for both Mission Bernal (formerly St. Luke's) and Van Ness (formerly Cathedral Hill) on the CPMC2020 website (http://cpmc2020.org/). CPMC has also been in frequent communication with the Planning Department about various stages of construction or construction planning at both campuses.</p>			
NEXT STEPS:			
<p>CPMC should continue to keep the Department abreast of any changes to the existing construction schedules as well as significant phases of construction.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>CPMC maintains the CPMC2020 website (http://cpmc2020.org/), which is updated at least weekly with construction bulletins and includes project updates and schedules. This website includes live webcams showing construction activity at each of the campuses under construction, allowing the public to view construction progress.</p> <p>CPMC should continue the practice of notifying neighbors in advance of significant construction activities (example: CPMC provided notice in English and Spanish to neighbors of Mission Bernal inviting them to community meetings held during 2017 regarding the current status of the project and upcoming construction schedule). CPMC should continue to provide updates to the Community about construction activities at both the Mission Bernal Campus and the Van Ness and Geary (Cathedral Hill) Campus.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Milestone Completion	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Milestone Completion and Notice		DA § 4.2.3	
LEAD DEPARTMENT:	Planning	COMPLETION DATE:	
STAFF CONTACT NAME:	Elizabeth Purl	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Development Performance Coordinator		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	elizabeth.purl@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 575-9028		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Within 30 days following the completion of each milestone listed in the Schedule and Phasing Plan, CPMC shall provide notice to the City (the "Milestone Completion Notice").			
CURRENT STATUS:			
No milestones were due in 2017. CPMC has completed all the of milestones due to date, as described in its annual Compliance Statements and this 2017 City Report.			
NEXT STEPS:			
CPMC will continue to meet the milestones outlined in Exhibit C of the Development Agreement and provide notice to the Planning Department within 30 days of completing each milestone. The next milestone (completion of the replacement hospital at the St. Luke's Campus) is due in February 2018, on or before 42 months from receipt of the Increment 1 permit from OSPHD for the St. Luke's Campus Hospital; this permit was granted on August 5, 2014.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
CPMC has opportunities to engage the Community in the construction related activities that result from the Milestone Commitments. CPMC should continue to provide updates to the Community about construction activities at the St. Luke's Campus.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Visioning Plans	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
California Campus		Exhibit I-3.2.a	
LEAD DEPARTMENT:	Planning	COMPLETION DATE:	
STAFF CONTACT NAME:	Elizabeth Purl	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Development Performance Coordinator		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	elizabeth.purl@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 575-9028		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>Community Visioning Plans were required in the Development Agreement (Exhibit I-1 through I-3) for the Long-Term Projects for the Davies, California and Pacific Campuses, as set forth below:</p> <p>Davies Campus Community Advisory Group (CAG): To facilitate community input regarding planning for the Long-Term Project at the Davies Campus, CPMC is required to establish a Davies Campus Community Advisory Group within six (6) months after Approvals and any Subsequent Approvals for CPMC's Near-Term Projects have been Finally Granted.</p> <p>Pacific Campus Community Advisory Group: To facilitate community input regarding planning for the Long-Term Projects at the Pacific Campus, CPMC is required to convene an initial meeting of parties who have previously expressed interest in the planning process for the Pacific Campus to discuss interest in and the composition of the Pacific Campus Community Advisory Group ("Pac CAG") within six (6) months after Approvals and any Subsequent Approvals for CPMC's Near-Term Projects have been Finally Granted. CPMC is required to promptly thereafter, appoint the Pac CAG.</p> <p>California Campus Visioning Advisory Committee (VAC): The California VAC is the community advisory group that will assist CPMC with community outreach, information dissemination and public education efforts regarding the visioning process for eventual reuse of the California Campus. On the date that is the later of (i) six (6) months after Approvals and any Subsequent Approvals for CPMC's Near-Term Projects have been Finally Granted; and (ii) completion of the Phase II work described in Section 3b-Research and Stakeholder Interviews, CPMC will appoint the Cal VAC.</p>			
CURRENT STATUS:			
<p>This obligation is not yet required, as the obligation timeframe is triggered within six (6) months after the Approvals and any Subsequent Approvals for CPMC's Near-Term Projects have been Finally Granted. Several of CPMC's Near-Term Projects have not received their Approvals and/or Subsequent Approvals and thus they are not obligated to begin the Community Visioning Plans for the three Long-Term Project Campuses. However, CPMC has commenced the Visioning Plan process for the California Campus, including formation of a VAC.</p>			
NEXT STEPS:			
<p>CPMC will continue the Community Visioning Plan process for the California Campus and will begin the Community Visioning Plan process for other Campuses no later than the time that Approvals/Subsequent Approvals have been finally granted.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>CPMC could voluntarily begin this process sooner than required for the remaining campuses.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Non-Traffic/Transit MMRP Measures		DA § 4.5.2; Exhibit D	
LEAD DEPARTMENT:	Planning	COMPLETION DATE:	
STAFF CONTACT NAME:	Elizabeth Purl	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Development Performance Coordinator		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	elizabeth.purl@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 575-9028		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall comply with all Mitigation Measures imposed as applicable to each Project component, except for any Mitigation Measures that are expressly identified as the responsibility of a different party or entity. Without limiting the foregoing, CPMC shall be responsible for the completion of all Mitigation Measures identified as the responsibility of CPMC or the "project sponsor."</p>			
CURRENT STATUS:			
<p>CPMC has completed pre-construction Mitigation Measures related to Cultural and Paleontological Resources, Biological Resources, Geology and Soils, Hydrology and Water Quality, and Hazards and Hazardous Materials (M-CP-N2, M-CP-N3, M-CP-N4, M-BI-N1, M-GE-N6, M-HY-N2, M-HZ-N1a, and M-HZ-N1b). CPMC has made all payments due under the DA and is in compliance with Mitigation Measures related to mitigation fee payments (M-TR-29, M-CR-30, M-TR-31, M-TR-134, and M-TR-137). CPMC has completed or is performing mitigation activities related to project construction (M-TR-55, M-NO-N1, M-NO-N1a, M-NO-N1b, M-NO-N1c, M-NO-N5, M-AQ-N1a, M-AQ-N1b, M-AQ-N2, M-AQ-N9, and M-HY-N3). The remaining mitigation requirements are not yet due.</p>			
NEXT STEPS:			
<p>CPMC will continue to implement construction-related Mitigation Measures. Mitigation Measures related to project operation, such as stationary equipment noise, loading, and traffic control, must be implement once the new hospitals/medical office buildings are complete and in operation.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
Not applicable.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded. See "MMRP: Transportation and Circulation" pages for detailed information.			
ADDITIONAL FUNDS REQUIRED:			
None.			

WORKFORCE

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (CityBuild)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
50% Non-union Entry Level Admin/Engineering Positions		Exhibit E § A.5.b	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>So long as this Agreement remains in full force and effect, CPMC's Contractors shall make good faith efforts in accordance with Section 9 to ensure the following hiring goals with respect to each Contract:...With respect to new Entry-Level Positions for non-union administrative and engineering candidates, a Contractor and its Subcontractors will work to fill a minimum of fifty percent (50%) of such new Entry-Level Positions with San Francisco resident System Referrals....OEWD, through its network of Community Based Organizations and the City's One-Stop System, shall be designated as the referral source for San Francisco residents.</p>			
CURRENT STATUS:			
<p>As of July 1, 2018, CPMC's Contractors have filled thirty-two (32) of the thirty-seven (37) new Entry Level Positions for non-union administrative and engineering candidates with System Referrals. This represents 86% of new Entry-Level positions being filled with San Francisco resident System Referrals, above the minimum 50% hiring goal.</p> <p>No new opportunities were available since last year as the projects were moving towards their final phases and preparing for close out.</p> <p>The thirty-two System Referrals were participants of OEWD's Construction Administrative and Professional Services Academy (CAPSA). The program is administered by Mission Hiring Hall in collaboration with City College of San Francisco and a network of workforce service providers.</p> <p>The following positions were filled by Workforce System Referrals:</p> <ul style="list-style-type: none"> • Document Coordinator – LEED • Front Desk Administrator • Accounting Clerk • Administrative Assistant • BIM Administrator & Support • Project Administrator • Business and Risk Management Assistant • Project Management • Project Coordinator • Administrative Coordinator • Safety Coordinator • Parking Coordinator • Front Desk Coordinator 			
NEXT STEPS:			
<p>CPMC's Contractors will continue to engage with OEWD's CityBuild program and continue to:</p> <ul style="list-style-type: none"> • Submit CityBuild Workforce Projection Forms and coordinate meetings to review hiring goals. • Notify CityBuild of any non-union Entry Level administrative and engineering positions and work through the referral process. • Consider System Referrals for positions and provide constructive feedback on all System Referrals. • Track, monitor, and report the progress of System Referrals through the application, hiring and employment process. <p>CityBuild will continue to closely monitor the performance of CPMC contractors. CityBuild will also continue to leverage the CATP and CAPSA programs and work with its network of Community Based Organizations (CBOs) and Access Points for qualified candidates.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>OEWD continues to hold regular community events in partnership with CPMC and OEWD's Neighborhood Access Points. In addition, OEWD will continue to engage Community Based Organizations for outreach and recruitment, and sharing hiring data as it becomes available.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (CityBuild)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
50% Entry Level Admin/Engineering Internship Positions		Exhibit E § A.5.b	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>So long as this Agreement remains in full force and effect, CPMC's Contractors shall make good faith efforts in accordance with Section 9 to ensure the following hiring goals with respect to each Contract:...With respect to new Entry-Level Positions for administrative and engineering internship candidates, a Contractor and its Subcontractors will work to fill a minimum of fifty percent (50%) of such new Entry-Level Positions with San Francisco resident System Referrals....OEWD, through its network of Community Based Organizations and the City's One-Stop System, shall be designated as the referral source for San Francisco residents.</p>			
CURRENT STATUS:			
<p>As of July 1, 2018, CPMC's Contractors have filled twenty-nine (29) of the fifty-three (53) new Entry Level Positions for administrative and engineering internship candidates with System Referrals. This represents 56% of new Entry Level positions being filled with San Francisco resident System Referrals, above the minimum 50% hiring goal. The System Referrals include students from San Francisco Unified School District High School Seniors and San Francisco State University civil engineering majors partnering with the MESA (mathematics engineering science achievement) program focusing on economically disadvantaged students.</p> <p>Of the twenty-nine interns, ten were hired on as full-time employees with a contractor on the project.</p>			
NEXT STEPS:			
<p>CPMC's Contractors will continue to engage with OEWD's CityBuild program and continue to:</p> <ul style="list-style-type: none"> • Submit CityBuild Workforce Projection Forms and coordinate meetings to review hiring goals. • Notify CityBuild of any Entry Level Positions for administrative and engineering internships and work through the referral process. • Consider System Referrals for positions and provide constructive feedback on all System Referrals. • Track, monitor, and report the progress of System Referrals through the application, hiring and employment process. <p>CityBuild will continue to closely monitor the performance of CPMC contractors. CityBuild will also continue to engage with the San Francisco Unified School District, City College of San Francisco, and San Francisco State University to reach out to students who may be interested in internships as well as work with its network of Community Based Organizations (CBOs) and Access Points for qualified candidates.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>OEWD continues to hold regular community events in partnership with CPMC and OEWD's Neighborhood Access Points. In addition, OEWD will continue to engage Community Based Organizations for outreach and recruitment, and sharing hiring data as it becomes available.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (CityBuild)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
50% Entry Level Apprentice Positions		Exhibit E § A.5.c	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>So long as this Agreement remains in full force and effect, CPMC's Contractors shall make good faith efforts in accordance with Section 9 to ensure the following hiring goals with respect to each Contract:...With respect to new Entry-Level Positions for union apprentice candidates, the Contractor, its Subcontractors, and OEWD will work together to fill a minimum of fifty percent (50%) of such new Entry-Level Positions with San Francisco resident System Referrals who must also be graduates of CityBuild Academy. The Contractor along with its Subcontractors and their applicable unions will confirm the number of new union apprentices that will be required for the Contract and the annual variability of that demand throughout the course of the Contract. The methodology to be used to estimate the number of new union apprentices shall be 21% of the projected number of apprentice hours overall.</p>			
CURRENT STATUS:			
<p>As of July 1, 2018, CPMC's Contractors have continued to fill 30% of new Entry Level Positions for union apprentice candidates with System Referrals. Although that is below the 50% Entry-Level union apprentice hiring goal, HerreroBOLDT and their contractors have made ongoing efforts to hire System Referrals when possible and continue to demonstrate their good-faith by notifying CityBuild of all new hiring opportunities. But, due to the increase of construction projects in San Francisco and throughout the Bay Area, there have been ongoing shortages in available local apprentices across several trades including: Drywall/Lathers, Iron Workers, Sheet Metal Workers, Bricklayers/Blocklayers, and Operating Engineers which has made it difficult to fill all new Entry-Level opportunities with System Referrals. A total of 165 resident apprentice construction workers have been placed on the projects through the workforce system.</p>			
NEXT STEPS:			
<p>CityBuild continues to expand its training Academy to host an additional training cycles, when possible, to address the needs of the construction industry. This year, CityBuild added the CityBuild-Gleneagles training to train up to an additional 120 local jobseekers to help bolster the pipeline of apprentice construction workers. CityBuild will continue to work with the local unions and apprenticeship programs to address the shortage of apprentice workers across several trades.</p> <p>In addition, CPMC's Contractors will continue to engage with OEWD's CityBuild program and continue to:</p> <ul style="list-style-type: none"> • Notify CityBuild of any Entry Level union apprentice positions and work through the referral process. • Consider System Referrals for positions and provide constructive feedback on all System Referrals. • Keep System Referrals on the job as long as possible when contractors begin their reduction of workforce towards project close out. • Track, monitor, and report the progress of System Referrals through the application, hiring and employment process. <p>CityBuild will continue to closely monitor the performance of CPMC contractors. CityBuild will also continue to leverage the CityBuild Academy and work with its network of Community Based Organizations (CBOs) and Access Points for qualified candidates.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>OEWD continues to hold regular community events in partnership with CPMC and OEWD's Neighborhood Access Points. In addition, OEWD will continue to engage Community Based Organizations for outreach and recruitment, and sharing hiring data as it becomes available.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (CityBuild)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
30% of Trade Hours for Journeymen and Apprentices		Exhibit E § A.5.d	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>With respect to new and core opportunities for union journeymen and apprentices, so long as this Agreement remains in full force and effect, CPMC's Contractors shall make good faith efforts in accordance with Section 9 to ensure the following hiring goals with respect to each Contract....Contractor and its Subcontractors will work to achieve a minimum of thirty percent (30%) of trade hours (i.e., 30% of journeymen and apprentice trade hours combined, and not 30% in each category) to be performed by San Francisco residents. This goal will be measured based upon (1) trade hours for the overall Contract, (2) trade partners, regardless of tier, and (3) hours by craft. A Contractor's obligation to hire new union entry-level apprentice candidates set forth in Section 5(c) above shall be credited towards the Contractor's obligation to hire San Francisco residents under this Section 5(d).</p>			
CURRENT STATUS:			
<p>The Bay Area's, and specifically San Francisco's, boom in the construction industry in the last several years has resulted in a shortage of available local workers. This has impacted the ability for CPMC's Contractors to achieve the minimum 30% goal of San Francisco work hours. As of July 1, 2018, CPMC's Contractors have reported a total of 1,245,578 trade hours performed by San Francisco residents in new and core opportunities for union journeymen and apprentices out of 5,091,742 total work hours reported. This represents 24.5% of work hours performed by San Francisco residents, which is below the 30% overall hiring goal. A total of 309 resident construction workers was placed on the projects through the workforce system.</p> <p>These data are collected through an electronic payroll system, Elations Systems. It represents the total aggregate reported workhours for the Van Ness and Geary Hospital Campus, the St. Luke's Replacement Hospital Campus (Mission/Bernal Campus), and the Van Ness Garage and Medical Office Building project.</p> <p>(This report does not include hours performed on the Medical Office Building interior/tenant improvement contract as General Contractor Rudolph & Sletten, Inc. and their subcontractors have not been able to submit payroll hours through Elation Systems.)</p>			
NEXT STEPS:			
<p>CityBuild continues to expand its training Academy to host an additional training cycles, when possible, to address the needs of the construction industry. This year, CityBuild added the CityBuild-Gleneagles training to train up to an additional 120 local jobseekers to help bolster the pipeline of available local construction workers.</p> <p>In addition, CPMC's Contractors will continue to engage with OEWD's CityBuild program and continue to:</p> <ul style="list-style-type: none"> • Notify CityBuild of any Entry Level union apprentice positions and work through the referral process. • Consider System Referrals for positions and provide constructive feedback on all System Referrals. • Keep System Referrals and San Francisco residents on the job as long as possible when contractors begin their reduction of workforce towards project close out. • Track, monitor, and report the progress of System Referrals through the application, hiring and employment process. <p>CityBuild will continue to closely monitor the performance of CPMC contractors. CityBuild will also continue to leverage the CityBuild Academy and work with its network of Community Based Organizations (CBOs) and Access Points for qualified candidates.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>OEWD continues to hold regular community events in partnership with CPMC and OEWD's Neighborhood Access Points. In addition, OEWD will continue to engage Community Based Organizations for outreach and recruitment, and sharing hiring data as it becomes available.</p>			
CPMC's FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (First Source)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
40% Entry Level System Referrals		Exhibit E § C.3	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>As long as this Agreement remains in full force and effect, CPMC's hiring goals shall be to fill at least forty percent (40%) of Available Entry Level Positions with System Referrals ("Annual Hiring Target") in each consecutive 12-month period following the Effective Date (each, a "Hiring Year"). Notwithstanding the foregoing, if CPMC does not meet its Annual Hiring Target in any Hiring Year (a "Hiring Deficiency"), the number of Entry Level Positions constituting the Hiring Deficiency will roll over and be added to the Annual Hiring Target for the following Hiring Year....If a Hiring Deficiency exists at the end of the term of this Agreement, then the term will be automatically extended ("Automatic Extension") until such time as CPMC achieves the full Annual Hiring Target for each Hiring Year.</p>			
CURRENT STATUS:			
<p>For the 2017-18 Project Year (August 2017 - July 2018), CPMC made 33 hires through the workforce system. This represents 57% of total entry-level hires during the Project Year, which exceeds the 40% requirement per the Development Agreement. Additionally, CPMC does not have a hiring deficit from prior years.</p>			
# Hired from Workforce System	# Hired from outside	Total # of Hires	% of hires from Workforce system
33	25	58	57%
For the 2017-18 Project Year, the following requisitions have been filled by Workforce System referrals:			
Requisition	Zip Code	Start Date	
Unit Coordinator	94107	8/7/2017	
Attendant, Hospital - Cert -PD	94115	8/21/2017	
Aide, Food Service -PD	94121	8/21/2016	
Aide, Food Service -PD	94102	8/21/2017	
Aide, Food Service -PD	94124	9/5/2017	
Attendant, Hospital - Cert -PD	94110	10/30/2017	
Attendant, Hospital - Cert -PD	94110	10/30/2017	
Attendant, Hospital - Cert -PD	94112	10/30/2017	
Security Officer	94134	10/30/2017	
Security Officer	94133	11/13/2017	
Attendant, Hospital - Cert -PD	94109	11/27/2017	
Attendant, Hospital - Cert	94102	11/27/2017	
Aide, Food Service -PD	94112	11/27/2017	
Attendant, Hospital - Cert	94134	12/11/2017	
Aide, Food Service -PD	94112	12/11/2017	
Security Officer	94102	12/11/2017	
Coord, Unit	94109	1/8/2018	
Rep, Patient Access	94124	1/8/2018	
Attendant, Hospital - Cert -PD	94115	1/22/2018	
Accessioner, Pathology	94122	1/22/2018	
Unit Coordinator	94132	2/5/2018	
Attendant, Hospital - Cert	94110	3/5/2018	
Cook	94158	3/5/2018	
Certified Nursing Assistant	94109	3/19/2018	

Security Officer	94124	3/19/2018
Attendant, Hospital - Cert	94122	4/2/2018
Aide, Certified Home Health	94112	4/2/2018
Attendant, Hospital - Cert	94107	5/14/2018
Unit Coordinator	94116	5/14/2018
Security Officer	94124	6/11/2018
Rep, Patient Access	94112	6/11/2018
Rep, Client Services- Lab	94112	6/25/2018
Rep, Client Services- Lab	94124	6/25/2018

Of the 33 system referral hires made during the Project Year, 17 (52%) were from impacted communities specified in the Development Agreement, specifically, Outer Mission/Excelsior, Mission/SOMA, Western Addition, Tenderloin, Chinatown, and Southeastern neighborhoods.

Requisition	2017-18 Program Year
Administrative Coordinator	0
Aquatic Instructor	0
Central Distribution Aide	0
Certified Home Health Aide	2
Certified Hospital Attendant/Nursing Assistant	37
Clerk/Receptionist	0
Client Services Representative	2
Cook	2
Dietary Clerk-Nutrition Services	0
EKG Technician	0
Emergency Department Technician	1
Food Service Aide-Food and Nutrition	13
Hospital Attendant*	0
Housekeeping Aide	1
Laboratory Assistant-Clinical Laboratory	0
Medical Assistant	5
Pathology Lab Accessioner	3
Patient Access Representative-Patient Registration Services	22
Patient Registration Representative	0
Patient Service Representative	1
Patient Support Representative	0
PBX Operator	5
Point of Service Specialist	0
Rehabilitation Aide	2
Sales Gift Shop	0
Security Officer	26
Specimen Handling Lab Aide/Phlebotomy-Clinical Laboratory	2
Speech Therapy Aide	0
Transporter/Transport Aide	0
Unit Coordinator	17
Total	141

NEXT STEPS:

OEWD will continue to work closely with CPMC, community partners, and the San Francisco Foundation to build upon positive gains made in the 2017-18 Program Year to ensure CPMC meets or exceeds its 40% hiring goal. Strategies identified in the prior annual report have been put in to place and will continue, including:

- Employer spotlight events in priority neighborhoods to increase awareness of CPMC employment opportunities and how to apply for the positions
- Group interviews in partnership with OEWD's Neighborhood Access Points in priority neighborhoods; prior to each event, Neighborhood Access Points conduct prescreening events in order to ensure a match with CPMC employment opportunities
- Citywide distribution of CPMC job announcements
- Early involvement of CPMC hiring managers
- Weekly check-ins between OEWD & CPMC
- Quarterly meetings of OEWD, CPMC, and Neighborhood Access Points and San Francisco Foundation grantees

OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:

As described above, OEWD continues to hold regular community events in partnership with CPMC and OEWD's Neighborhood Access Points. In addition, OEWD communicates monthly with representatives of San Franciscans for Healthcare, Housing, Jobs and Justice (SFHJJ), sharing hiring data as it becomes available.

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (Workforce Fund)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Workforce Fund Agreement		Exhibit E § D	
LEAD DEPARTMENT:	OEWD - Workforce	COMPLETION DATE:	
STAFF CONTACT NAME:	Ryan Young	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Policy Analyst		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	ryan.young@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4831		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>The remainder of the \$3 million shall be paid to the San Francisco Foundation in accordance with Exhibit N... until the total sum is paid, and managed by the San Francisco Foundation in accordance with the Workforce Fund Agreement... The funds paid by CPMC shall be used for workforce training purposes only...</p>			
CURRENT STATUS:			
<p>Brief History: The San Francisco Foundation received \$2,000,000 of the Workforce Fund in December 2013 and spent the rest of 2014 planning, writing and issuing an RFP for funding. In March, 2015, four grantees received grant awards from the San Francisco Foundation: Jewish Vocational Service, Mission Hiring Hall, Positive Resource Center, and Self Help for the Elderly; with grant awards beginning in April 2015. On August 17, 2015 The San Francisco Foundation released a duplicate RFP with a focus on Bayview and Western Addition communities, in which the Success Center and Young Community Developers were awarded funding to provide training and workforce services to prepare residents from their respective communities for employment at CPMC. During PY 16-17 it was decided that Mission Hiring Hall and Positive Resource Center would not continue as part of the portfolio due to continuous struggles with performance measures, and FACES SF would be awarded funding due to their high placement rates and successful collaborative efforts with CPMC. During this time the contract cycles were adjusted to mirror OEWD's fiscal year (July 1-June 30) in an effort to provide better program and outcome alignment. Contract outcomes in PY 16-17 focused on qualitative services to properly prepare residents for both clinical and non-clinical employment opportunities.</p>			
<p>Current Status: The Workforce Committee continues to meet and work with grantees to achieve our collective goals. Committee meetings occurred on the following dates: September 19, 2017, December 15, 2017, March 5, 2018, and April 10, 2018 to do a thorough review of performance outcomes, discuss challenges and successes with workforce programming, and strategize on how best to connect SF residents to employment at CPMC. The total amount of funding allocated to the 5 non-profit workforce partners in PY 17-18 (Jewish Vocational Services, Self-Help for the Elderly, Success Center, Young Community Developers and FACES SF) was a cumulative of \$182,500. No new RFP's were released related to this committee's work between July 1, 2017 - June 30, 2018. However, committee partners were invited to apply for the CPMC Workforce Development Fund to the San Francisco Foundation via online applications under the same parameters that were used in past RFP's similar to OEWD's RFP 121 (which was released on December 2, 2016 to provide a full array of workforce services to local residents, with a focus on sector programming, neighborhood-based workforce services, specialized population, young adult and job readiness services). On April 10, 2018 the Workforce Committee met via a conference call to have preliminary discussions about year-end performance. Through this committee convening as well as follow up emails that occurred on April 25, 2018, May 10, 2018, and May 31, 2018, it was decided that Young Community Developers would not continue as part of the portfolio in PY 18-19 due to continuous struggles with performance measures. During this time it was also decided that Code Tenderloin via Downtown Streets Team would be awarded funding as new CBO partners to provide program support to a community anchor for employment barrier reduction, job preparedness, and placement services to low-income residents of the Civic Center, SoMA, and Tenderloin neighborhoods in San Francisco. Other committee topics such as PY18-19 grantees and their funding amounts, review and confirmation of PY18-19 grantee scopes of work and their contractual outcomes were discussed and finalized during these follow up correspondences as well. Contracts for the new program year will focus on job readiness training, placement assistance, paid work experience and/or barrier reduction to properly prepare residents for both clinical and non-clinical employment opportunities with competitive wages in a growing employment sector. Contracts for PY 18-19 will effectively start on July 1, 2018, and scopes of work will include language re: CPMC outreach and employment services to City residents for the 5 SF Foundation workforce programming partners. Note that as of May 31, 2018, the total remaining amount in the Workforce Development Fund was \$1,307,911.77.</p>			

NEXT STEPS:	
<ul style="list-style-type: none"> • Continue quarterly meetings with the Workforce Committee and with grantees in Program Year 2018-2019 • Shift focus to job readiness training, placement assistance, paid work experience and/or barrier reduction that leads to employment opportunities with CPMC or comparable employers with competitive wages • The Workforce Committee will convene on July 11, 2018 to provide input on contractual deliverables and discuss strategies for continued program success. 	
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:	
<p>The San Francisco Foundation will continue to meet regularly with grantees to ensure that training and employment services are meeting the workforce needs of San Franciscans. Code Tenderloin and the Downtown Streets Team will develop a joint plan to strengthen job readiness and employment services for Tenderloin residents to engage and support the community. CPMC, in coordination with OEWD's Business Services Team will continue to schedule neighborhood based Employer Spotlights and Hiring Events citywide.</p>	
CPMC'S FULL FUNDING AMOUNT:	
\$4,000,000.00	
FUNDING RECEIVED FROM CPMC TO DATE:	
\$4,000,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:	
\$0.00	
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:	
ADDITIONAL FUNDS REQUIRED:	

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Workforce (LBE Requirement) - CY2018	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
14% Local Business Enterprise Goal		Exhibit E § B.4	
LEAD DEPARTMENT:	Contract Monitoring Division	COMPLETION DATE:	
STAFF CONTACT NAME:	Selormey Dzikunu	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Contract Compliance Officer I		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Selormey.Dzikunu@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-8369		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>As long as this Agreement remains in full force and effect, CPMC shall make a good faith effort to ensure that at least fourteen percent (14%) of the cost of all Contracts for the Workforce Projects are awarded to Contractors or Subcontractors that qualify as certified LBE's under this Agreement. CPMC and City acknowledge and agree that CPMC's efforts to award Contracts to LBE's are voluntary, and that CPMC and its Contractors shall have the sole discretion to confirm certification of, or otherwise screen, hire or not hire LBE's.</p>			
CURRENT STATUS:			
<p>For the Van Ness and Geary Campus the project has a 15.3% utilization of Local Business Enterprise (LBE), which represents \$146,411,144 of the \$958,507,985 spent on construction to date. San Francisco-based business that are working or have worked on the project include the following: Becker Electric, Your All Day Everyday Janitorial, CMC Traffic Control, Phoenix Electric, Martin Ron Associates, Giron Construction, NTK Construction, Liquidyn, Municon, and DLD Lumber. CPMC continues to utilize other LBEs such as Merriweather and Williams, The M Line, and BergDavis Public Affairs. For the St. Luke's Campus the project has achieved 21.3% utilization of LBEs, which represents \$62,395,904 of the \$292,259,557 spent on construction to date. For the Van Ness Campus Medical Office Building and Garage, Pankow has achieved 12.8% utilization of LBEs, representing \$14,757,359 of the \$115,629,636 spent on construction to date.</p>			
NEXT STEPS:			
<p>HerreroBoldt will continue to work with the CMD to increase LBE participation on both of the hospital projects. HerreroBoldt will continue to help with the coordination between the CMD and the general contractors on the Van Ness Campus Medical Office Building and the Mission Bernal Campus Office Building.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>As HerreroBOLDT finds the need for contractors to perform scope they will work with CMD to identify LBE's in the RFP process and include in all RFPs the LBE goals which will be in all contracts. HerreroBOLDT will continue to purchase supplies, materials and meals from local business and work with merchant associations to identify vendors. HerreroBoldt will work with the CMD and the general contractors on the medical office buildings, as needed for identification and outreach for LBE's to bid and perform scope on the projects.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

HEALTH CARE

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Unduplicated Patient Commitment		Exhibit F § 1.a	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Commencing on the date the Approvals are Finally Granted [11/8/2013], CPMC shall in each fiscal year [January 1 through December 31]...care for a total of not less than 30,445 Unduplicated Patients in San Francisco (the "Unduplicated Patient Commitment")..."Unduplicated Patient" means a patient who receives a service from any CPMC facility or clinic in the City during the calendar year as a Medi-Cal or Charity Care patient, who has not previously received a service as a Medi-Cal or Charity Care patient from a CPMC facility or clinic in San Francisco during that calendar year.			
CURRENT STATUS:			
CPMC served a total of 39,569 unduplicated patients between 1/1/2017 and 12/31/2017. This figure is verified by a third party audit performed by Deloitte & Touche. CPMC exceeded its requirement by 9,123 unduplicated patients.			
NEXT STEPS:			
This annual obligation continues until 11/8/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Baseline Expenditure Commitment		Exhibit F § 1.b	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>Commencing on the date the Approvals are Finally Granted, CPMC shall in each fiscal year...spend at least Eight Million Dollars (\$8,000,000) for Community Benefits in San Francisco (the "Baseline Expenditure Commitment"As part of the Baseline Expenditure Commitment, CPMC shall provide financial and other services or operational support for comprehensive primary pediatric care to residents of the Bayview area through the Bayview Child Health Center in a manner and amount generally consistent with CPMC's level of support for the Bayview Child Health Center in fiscal year 2011-12, including comprehensive primary pediatric care to residents of the Bayview area.</p>			
CURRENT STATUS:			
<p>CPMC exceeded this requirement by providing \$12,503,772 in Community Benefits in San Francisco. CPMC's compliance with this provision was verified by a third party audit performed by Deloitte & Touche. The audit methodology, which was established at the time the DA was negotiated, included: review of the contractual requirements and the eligible expense definitions; review of the list of expenses CPMC included in their calculation; from that list, a selection of projects totaling more than \$8 million; and evaluation of a random sample of 45 transactions. A copy of this audit was included in CPMC's 2017 Compliance Statement, which is posted on both the Department of Public Health and Planning Department websites.</p>			
NEXT STEPS:			
This annual obligation continues until 11/8/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Hiring 3rd Party Auditor		Exhibit F § 1.a; DA § 8.2.2	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>Exhibit F: [The Unduplicated Patient Commitment] shall be verified by an independent third party auditor... no later than 3 months following execution of this Agreement.</p> <p>Development Agreement: The Planning Director and Director of Public Health shall... post on their websites the independent third party audit verifying the number of Unduplicated Patients cared for and the costs incurred for the Baseline Expenditure Commitment.</p>			
CURRENT STATUS:			
<p>CPMC's performance on the Unduplicated Patient Commitment and the Baseline Expenditure Commitment were verified by a third party audit performed by Deloitte & Touche. The audit methodology, which was established at the time the DA was negotiated, included: interviews with managers to understand their process for calculating the unduplicated patient commitment; direct data analytics to determine the number of unduplicated patients; direct data analysis on the unduplicated patients identified; and evaluation of a random sample of 25 patients identified in the analysis. A copy of this audit was included in CPMC's 2017 Compliance Statement, which is posted on both the Department of Public Health and Planning Department websites.</p>			
NEXT STEPS:			
This annual obligation continues until 11/8/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Charity Care Policies and Affordable Care Act		Exhibit F § 1.d	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	12/31/2015
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC will maintain through the end of calendar year 2015 Charity Care policies that are no more restrictive than current Charity Care policies set forth in the CPMC Fiscal Year 2011 Charity Report...			
CURRENT STATUS:			
N/A			
NEXT STEPS:			
N/A			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Charity Care Policies and Affordable Care Act		Exhibit F § 1.d	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall maintain Charity Care policies that are in compliance with applicable California law, and CPMC will not deny Charity Care patients access to inpatient service.			
CURRENT STATUS:			
CPMC maintained Charity Care policies that comply with California law and ensured Charity Care patients had access to inpatient services.			
NEXT STEPS:			
This annual obligation began on 1/1/2016 and continues until 11/8/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Baseline Commitment)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Bayview Child Health Center		Exhibit F § 1.e	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall provide financial and other services or operational support for comprehensive primary pediatric care to residents of the Bayview area through the Bayview Child Health Center...			
CURRENT STATUS:			
<p>CPMC provided financial and operational support for the Bayview Child Health Center consistent with 2011-2012 levels. In November 2013, South of Market Health Center (SMHC), in collaboration with CPMC and the Sutter Pacific Medical Foundation, received funding from the federal Health Resources and Services Administration to transfer ownership of the Bayview Child Health Center to SMHC. The transfer was effective 9/1/14. The DA provides that CPMC may "sell, lease or transfer programs, services or service lines to meet evolving community needs, operational cost-effectiveness, or quality standards." CPMC provided the following support to the SMHC and the clinic as part of the Baseline Commitment in the DA:</p> <ol style="list-style-type: none"> 1. Financial support through an operations grant each year for five years as the clinic becomes sustainable under the Federally Qualified Health Center model; 2. Leased the former BCHC Medical Director to SMHC through the end of 2015 to promote continuity of care; 3. Transferred all assets to SMHC at no cost; 4. Invested over \$1,000,000 in tenant improvements to bring the clinic to OSHPD 3 compliance; and, 5. Remains the clinic's specialty and hospital partner-- providing Bayview children with comprehensive services across the care continuum. 			
NEXT STEPS:			
This obligation continues until 11/8/2023. As mentioned in the "Current Status," CPMC will provide an operations grant each year for the 5 years to ensure sustainability of the clinic, and will remain the clinic's specialty and hospital partner to ensure comprehensive services to Bayview children.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (New Medi-Cal Beneficiaries)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
San Francisco Health Plan Medi-Cal Managed Care Program		Exhibit F § 2.a	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall continue to participate with a standard services agreement in the San Francisco Health Plan Medi-Cal managed care program ("Program") in accordance with the provisions below.			
CURRENT STATUS:			
CPMC continues to have a standard services agreement with the San Francisco Health Plan.			
NEXT STEPS:			
This annual obligation continues until 8/10/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (New Medi-Cal Beneficiaries)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
New Medi-Cal Beneficiaries Commitment		Exhibit F § 2.b	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Commencing on the Effective Date, and annually thereafter, CPMC shall accept responsibility for providing hospital services... for no less than 5,400 additional Medi-Cal managed care beneficiaries...			
CURRENT STATUS:			
CPMC met the obligation of 5,400 additional Medi-Cal beneficiaries in 2014. As of December 2017, CPMC had a total of 32,739 Medi-Cal managed care beneficiaries, which exceeds the development agreement commitment by 15,199 beneficiaries.			
NEXT STEPS:			
This annual obligation continues until 8/10/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT	
SUBJECT:	Healthcare (New Medi-Cal Beneficiaries)
DEVELOPMENT AGREEMENT OBLIGATION:	DEVELOPMENT AGREEMENT SECTION:
Contracting with MSO Providers	Exhibit F § 2.f

LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>

DESCRIPTION OF OBLIGATION:
CPMC shall contract with an existing Management Services Organizations (MSO) to care for New Enrollees, and, when available with a new MSO where the primary care provider base is located in the Tenderloin to care for 1,500 New Enrollees if and when available from the Effective Date through December 31, 2015.

CURRENT STATUS:
There continues to be no available MSO with a primary care provider based in the Tenderloin and despite efforts by CPMC to support the creation of one, it was deemed financially unfeasible by clinic partners.
CPMC has contracted with an MSO, North East Medical Services (NEMS), and worked with NEMS and St. Anthony's Clinic, a primary care provider in the Tenderloin, to have St. Anthony's join the NEMS MSO. Through this partnership, CPMC is the hospital partner for St. Anthony's participating medical groups. As of Dec 31, 2017, St. Anthony's has 170 members that enrolled in the NEMS/CPMC partnership (1 Healthy Kids & 169 Medi-Cal). As of May 2018, the membership count is 176 (3 Healthy Kids and 173 in Medi-Cal).
CPMC continues to work with St. Anthony's leadership to develop a path to sustainability and support outreach efforts, funded through the Healthcare Innovation Fund. To date, St. Anthony's conducts ongoing outreach events to Tenderloin residents through the St. Anthony's Dining Room, Tenderloin family serving providers, Project Homeless Connect and enhanced Medi-Cal eligibility screening and enrollment at the clinic.

NEXT STEPS:
CPMC will continue to provide care for up to 1,500 Medi-cal beneficiaries in the Tenderloin.

OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.

CPMC'S FULL FUNDING AMOUNT:	FUNDING RECEIVED FROM CPMC TO DATE:
CPMC'S FUNDING OBLIGATION REMAINING:	
\$0.00	
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:	
ADDITIONAL FUNDS REQUIRED:	

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Innovation Fund)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Innovation Fund Agreement		Exhibit F § 3.c	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	10/7/2017
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall enter into the Innovation Fund Grant Agreement (the "Innovation Fund Agreement") substantially in the form attached hereto as Attachment 1 to this Exhibit F, and City shall agree to and accept same as indicated, with only such changes as are approved by the DPH Director, the City Attorney and the Innovation Fund Foundation that do not decrease CPMC's payment obligations or otherwise materially reduce the benefits provided under the Innovation Fund Agreement as determined by the DPH Director. The Innovation Fund Agreement shall include and implement the provisions applicable to the Innovation Fund Foundation as set forth in this Section 3.</p>			
CURRENT STATUS:			
<p>CPMC entered into the Innovation Fund Agreement with The San Francisco Foundation. In 2017, CPMC paid the fifth installment into the Innovation Fund (\$1.125 million), for a total of \$8.6 million since the inception of the fund, thus, completing its payment obligation to the Innovation Fund Foundation.</p>			
NEXT STEPS:			
N/A			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$8,600,000.00		\$8,600,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Innovation Fund)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Innovation Fund Funding & Disbursements		Exhibit F § 3.c	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>The Innovation Fund Foundation shall annually distribute a portion of the principal balance of the Innovation Fund to third-party recipients under a grant application process approved by CPMC and the DPH Director....Prior to any disbursements or commitments for distribution of the Innovation Fund, the Innovation Fund Foundation shall consult with, obtain disbursement advice from the Committee and, if possible, obtain a consensus for distributions with the Committee, as provided in Section 3.a(iii) above, provided that final determinations shall be made by the Innovation Fund Foundation.</p>			
CURRENT STATUS:			
<p>The following is a list of grants awarded in 2017 made by the Innovation Fund, with a total amount of \$677,000.</p> <p>Public Health Foundation-Sobering Center Transport: to provide interim support to maintain transport services. (\$150,000 one year)</p> <p>St. Anthony's Foundation: to increase part-time Outreach Worker position to full-time to increase patient referral to their clinic. (\$35,000 one year)</p> <p>Central City Hospitality House: to support housing placement, case management, and leadership development of Tenderloin residents to advocate for improved living conditions and access to services. (\$167,000 one year)</p> <p>Garden 2 Table: to support the Camelot Green Kitchen project and cultural events to promote healthy living for SRO residents in the Tenderloin community. (\$125,000 one year)</p> <p>Neighborhood Empowerment Network: to engage Bayview community agencies and residents in a community planning process to ensure the health and safety of residents. (\$150,000 one year)</p> <p>Women's Community Clinic: to provide infrastructure support for updated financial and patient tracking software and staff time to complete the merger with HR360. (\$50,000 one year)</p>			
NEXT STEPS:			
<p>The Innovation Fund Foundation will continue to provide grants, in accordance to the DA, to third-party recipients until depletion of funds.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Sub-Acute Services)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Sub-Acute Services		Exhibit F § 4	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	2/12/2016
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall work with SFDPH and other hospital operators in good faith, but without assuming any obligation to expend funds or other resources, to develop specific proposals for providing sub-acute care services in San Francisco, and to present such proposals to the Health Commission by June 30, 2014, or such date as the participating hospitals and the Health Commission determine.			
CURRENT STATUS:			
Complete.			
NEXT STEPS:			
N/A			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Staff Integration)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Staff Integration		Exhibit F § 7	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall continue its good faith efforts at the clinical integration of medical staffs at the St. Luke's Campus, with the medical staff at its Pacific Campus, California Campus and Davies Campus (and, upon Completion of the Cathedral Hill Campus Hospital and the Cathedral Hill Campus), and on quality improvement initiatives for the purpose of improving patient quality of care at all of the CPMC Campuses.			
CURRENT STATUS:			
In 2016, the integration of medical staff across the CPMC campuses, including St. Lukes, was completed and approved by the hospital's Board. CPMC now has a single medical staff at all four campuses. The quality improvement initiatives are also run across the four campuses. Upon completion of the new hospital campuses, the plan is for the these staff to also be integrated, with a single medical staff across all the campuses.			
NEXT STEPS:			
This obligation continues until 10/8/2023. Since there has been integration across the four campuses now, compliance review will be to ensure a single medical staff, upon completion of new Mission/Bernal and VanNess/Geary campuses once completed and open.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Community Benefits Partnership)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
CPMC participation in Community Benefits Partnership		Exhibit F § 8	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall continue to actively participate in the "Community Benefits Partnership" (an outgrowth of the Building a Healthier San Francisco needs assessment process and the Charity Care Project) or its successor, of San Francisco private non-profit hospitals, SFDPH, Human Services, community clinics, health plans, non-profit providers and advocacy groups, to prepare a community benefit plan, as defined in Health and Safety Code Section 127355, for submittal to OSHPD.			
CURRENT STATUS:			
CPMC participates in the San Francisco Health Improvement Partnership, successor to the Community Benefits Partnership, and the needs assessment process.			
NEXT STEPS:			
This obligation continues until 10/8/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (Chinese Hospital)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Chinese Hospital Service Agreement		Exhibit F § 9	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>Through existing service agreements, CPMC currently provides pediatric, obstetric, and certain tertiary services to Chinese Hospital patients. CPMC shall continue to provide such services in a manner generally consistent with existing services agreements with Chinese Hospital and its affiliates as of the Effective Date. Notwithstanding the foregoing, CPMC may adjust programs, services and service lines to meet evolving community needs and quality standards, as may be reflected in future service agreements with Chinese Hospital and its affiliates.</p>			
CURRENT STATUS:			
<p>CPMC has maintained its agreement with the Chinese Community Health Plan (CCHP) for their Commercial HMO population and their Covered CA population. CPMC has also maintained its longstanding Transfer Agreement and contract for high risk OB/GYN care with Chinese Hospital. Overall, CPMC continues to provide services generally consistent with existing service contracts.</p>			
NEXT STEPS:			
This annual obligation continues until 8/10/2023.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Healthcare (CLAS)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Culturally and Linguistically Appropriate Services		Exhibit F § 10	
LEAD DEPARTMENT:	Department of Public Health	COMPLETION DATE:	
STAFF CONTACT NAME:	Gretchen Paule	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Health Program Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	gretchen.paule@sfdph.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-2820		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall deliver at all Campuses culturally and linguistically appropriate services that are representative of San Francisco's diverse communities and are in accordance with the mandates, guidelines and recommendations of the National Standards on Culturally and Linguistically Appropriate Services (CLAS), as issued by the U.S. Department of Health and Human Services' Office of Minority Health in March 2001 and subsequently updated.</p>			
CURRENT STATUS:			
<p>CPMC delivers services at all campuses in accordance with the mandates, guidelines, and recommendations of the National Standards on CLAS. In 2015 CPMC conducted a CLAS Assessment and provided the assessment to DPH. CPMC continued efforts to implement assessment recommendations and improve cultural and linguistic access to services across the four campuses.</p> <p>In April 2016, DPH and CPMC staff met in person to discuss the St. Luke's Diabetes Clinic. The meeting resulted in specific clarifications and recommendations related to the St. Luke's Diabetes Clinic. Agreements (bold) and progress since the 2016 compliance review are listed below.</p> <p>Added Spanish language capacity is warranted - In 2016, CPMC hired 0.8 FTE Spanish-speaking Registered Dietician and Certified Diabetes Educator. CPMC maintained this level of Spanish-speaking staff during 2017.</p> <p>Spanish Language Classes should be offered - CPMC began offering Spanish language classes in summer 2017, and hosted 12 classes during the year. From January 2018 to July 2018, CPMC hosted 11 classes with an average of 5 participants per class.</p> <p>Reception staff would improve patient care and experience - CPMC does not plan to add a dedicated receptionist at the Diabetes Clinic. CPMC continues to monitor patient access through a question on the bilingual patient satisfaction survey to continuously assess if there are access challenges caused by not having a receptionist.</p> <p>HealthFirst Program provides connections for St. Luke's Diabetes Clinic Patients - The Advisory Council continues to be housed within SHIDEN (Sutter Health Integrated Diabetes Education Network) as the certification is at the Sutter System level. St. Luke's Diabetes Clinic staff from the service line attend these meetings. St. Luke's Diabetes Clinic and HealthFirst continue to collaborate & ensure services are meeting the needs of the population.</p>			
NEXT STEPS:			
This obligation continues until 8/10/2023. Additionally, CPMC will continue to provide updates on the St. Luke's Diabetes Clinic in the 2018 Compliance Statement.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Department of Public Health meets quarterly with the coalition San Franciscans for Healthcare, Housing, Jobs and Justice to provide updates on the status of CPMC's compliance with the Development Agreement where possible.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Health Service System	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
CPMC Rate Increase Limitations		Exhibit F § 11.c	
LEAD DEPARTMENT:	Health Service System	COMPLETION DATE:	
STAFF CONTACT NAME:	Mitchell Griggs	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Chief Operating Officer		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	mitchell.griggs@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-0605		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
For the period from January 1, 2014 to December 31, 2016, the negotiated fee for service increase for CPMC shall not exceed 5% annually as compared to the prior calendar year fee for service rates. In the following seven (7) years CPMC shall limit annualized increases to no more than the Medical Rate of Inflation plus 1.5% (the "Annual Rate Increase").			
CURRENT STATUS:			
In March of 2018 Milliman provided the analysis evaluating increases between calendar years 2014 and 2015 (using data from January through December of each year). CPMC was in compliance. Per agreement, Milliman reported that CPMC had satisfied the Annual Rate Increase commitment of rate increase to be less than or equal to 5%, but no additional details were provided other than the methodology used for the analysis. CPMC and SFHSS have agreed to engage Milliman to conduct two separate analyses: Evaluation comparing calendar year 2015 data to 2016 data and comparing 2016 data to 2017 data to determine year-to-year rate increases.			
NEXT STEPS:			
SFHSS has requested the claims data from United Healthcare (UHC) and from Blue Shield of California (BSC) for 2016 and 2017. Milliman has received the claims data from UHC.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
Not applicable.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Not applicable.			
ADDITIONAL FUNDS REQUIRED:			
None.			

HOUSING PROGRAM

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Housing	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Replacement Housing Obligation		Exhibit G § 1.c	
LEAD DEPARTMENT:	Mayor's Office of Housing and Community Development	COMPLETION DATE:	9/6/2013
STAFF CONTACT NAME:	Mara Blitzer	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Director of Housing Development		IN PROGRESS <input type="checkbox"/>
EMAIL:	mara.blitzer@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-5544		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
MOHCD shall deposit the Residential Hotel Unit Replacement Fee payment into the Affordable Housing Fund and use the funds for affordable housing....MOH shall confirm to DBI receipt of the Residential Hotel Unit Replacement Fee.			
CURRENT STATUS:			
CPMC has paid this obligation in full. The Mayor's Office of Housing and Community Development (MOHCD) has provided notice to DBI regarding the receipt of the Residential Housing Unit Replacement Fee. MOHCD has awarded the funds to the developer of the affordable apartments located at 1036 Mission. 1036 Mission includes 83 units, 40 of which are set aside for formerly homeless families. The loan for 1036 Mission closed in September 2016.			
NEXT STEPS:			
N/A			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$4,138,620.00		\$4,138,620.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Housing	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Affordable Housing Obligation		Exhibit G § 2	
LEAD DEPARTMENT:	Mayor's Office of Housing and Community Development	COMPLETION DATE:	
STAFF CONTACT NAME:	Mara Blitzer	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Director of Housing Development		IN PROGRESS <input type="checkbox"/>
EMAIL:	mara.blitzer@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-5544		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>MOHCD shall deposit the payment into the Affordable Housing Fund and use the funds for affordable housing. CPMC shall provide evidence of payment to DBI upon request, and MOHCD shall confirm to DBI receipt of the Residential Unit Replacement Fee.</p>			
CURRENT STATUS:			
<p>CPMC provided the first four payments to the Affordable Housing Fund. The first payment was received 9/4/2013, totaling \$2,400,000. The second payment was received on 12/7/2013, totaling \$6,700,000. The third payment was received on 11/24/14, totaling \$7,000,000. The fourth payment was received on 12/8/15, totaling \$8,825,000. The fifth payment was received on 11/30/16, totaling \$8,100,000. The sixth and final payment was received on 11/8/17, totaling \$3,475,000. Combined, MOHCD has received \$36,500,000. In FY17-18, MOHCD continued to use the Affordable Housing Payment received to date toward rehabilitating public housing in conjunction with HUD's Rental Assistance Demonstration (RAD) program and multifamily new construction. All of the funds are now expended except for \$202,573 encumbered for 1068 Palou. Also in FY17-18, MOHCD expended \$200,000 for Project Related Administrative costs. In FY 18-19, MOHCD expects make progress to expend the remaining funds.</p>			
NEXT STEPS:			
CPMC provided the final annual payment to the Affordable Housing Fund in late 2017, and the Housing obligation has been fulfilled.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$36,500,000.00		\$36,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

PUBLIC IMPROVEMENTS

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Public Improvements	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Tenderloin Public Improvements - Pedestrian Safety & Lighting		Exhibit H § 2.a	
LEAD DEPARTMENT:	OEWD - Econ	COMPLETION DATE:	
STAFF CONTACT NAME:	Amy Cohen	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Director, Neighborhood Business Dev.		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	amy.b.cohen@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-6649		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall make the following payments (the "CCHAP Improvement Funds") to City for the purposes identified below: \$4,250,000 to OEWD, DPW or PUC, including at least \$3,450,000 for sidewalk widening and pedestrian improvements and up to \$800,000 for economic development activities in the Tenderloin, as determined by the Director of OEWD following consultation with the PUC General Manager and the Director of DPW.</p>			
CURRENT STATUS:			
<p>A construction contract was awarded to Bay Area Lighting in March 2017 by the San Francisco Public Utilities Commission. The contractor was issued notice to proceed on May 30, 2017. Contract final completion was scheduled April 25, 2018. Contract is extended due to issues tied to completion work involving basement supports and the final phase of (21) pole removals. The new target date of completion is August 10, 2018. As of the date of this report, SFPUC Utilities Field Services are providing final correctable punch-list items for contractor's miscellaneous work.</p>			
NEXT STEPS:			
The project should be complete in late Summer 2018.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
There could potentially be a groundbreaking or ribbon-cutting event.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$4,250,000.00		\$4,250,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Public Improvements	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Safe Passage Grant		Exhibit H § 2.a	
LEAD DEPARTMENT:	OEWD - Econ	COMPLETION DATE:	12/7/2013
STAFF CONTACT NAME:	Amy Cohen		COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Director, Neighborhood Business Dev.		IN PROGRESS <input type="checkbox"/>
EMAIL:	amy.b.cohen@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-6649		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall pay the total sum of Two Hundred Thousand Dollars (\$200,000) to OEWD (the "Safe Passage Grant") as described in Schedule A (Section I), in accordance with Exhibit N (Payment Schedule).			
CURRENT STATUS:			
The capital project has been tabled to allow the organization to focus on building organizational capacity with the \$200,000 in seed funding. OEWD engaged the Saint Francis Foundation's Tenderloin Health Improvement Project in becoming a key funder of the effort. They have more than matched the contribution and helped Safe Passage make the determination to transition their organizational infrastructure to the Tenderloin Community Benefit District (CBD).			
NEXT STEPS:			
Safe Passage will transition formally to be housed under the Tenderloin CBD. OEWD plans to make General Funds available to the CBD in FY16-17 in order to help continue to build both Safe Passage's and the CBD's capacity.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
Many opportunities, ongoing, given that the program is a collaboration of Community-based Organizations in the Tenderloin and relies on volunteer recruitment to ensure safety of the path.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$200,000.00		\$200,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			

TRANSPORTATION

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Cathedral Hill Transit and Safety Improvements		Exhibit H § 2.b	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	6/30/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>\$1,550,000 to DPW or MTA for transit and safety improvements and work as part of the CCHAP Improvements... in the neighborhoods around the Cathedral Hill Campus.</p>			
CURRENT STATUS:			
<p>Full funding has been received. SFMTA and DPW agreed on proposal to use funds to improve transit travel times and reliability near the campuses through transit signal priority (TSP). TSP is completed on 1-California, 2-Clement, and the 3-Jackson (vehicles and traffic signal equipment). The TSP installation on the 19-Polk and 27-Bryant is partially completed. Polk Street has upcoming streetscape and signal work that needs to be completed prior to TSP equipment going in and the 27-Bryant is currently going through Muni Forward outreach on upcoming proposals. TSP work for the 27-Bryant can be scheduled after the outreach takes place.</p>			
NEXT STEPS:			
None.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>SFMTA invited suggestions from key Supervisors' offices. The proposal was also presented to the SFMTA Citizens Advisory Council on August 7, 2014. Outreach has also been conducted for individual Muni improvement projects.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$1,550,000.00		\$1,550,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded.			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
California Campus Enforcement and Traffic Safety Measures		Exhibit H § 2.c	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	6/30/2019
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall make the following payments (the "CCHAP Improvement Funds") to City for the purposes identified below....\$3,000,000 to DPW or MTA, as applicable, for Public Improvement Costs for enforcement and traffic safety measures as part of the CCHAP Improvements (shown in Schedule A Section I), around the CPMC Pacific Campus and California Campus.</p>			
CURRENT STATUS:			
<p>Full funding has been received. The funds are being used as follows for enforcement, and pedestrian and traffic safety:</p> <ol style="list-style-type: none"> 1. Approximately \$1,000,000 for a 2-year Enhanced Parking Enforcement Pilot focused on loading zones and crosswalks within one block of Pacific campus. Completed in April 2017. 2. \$80,000 for rectangular rapid flash beacons at California/Commonwealth intersection. Construction completed February 2017 3. About \$1,420,000 for pedestrian safety improvements around the Pacific Campus at Webster/Clay and Buchanan/Clay intersections (high-injury network). Improvements include bulb-outs, signage, lighting, special paving, continental crosswalk and stop line striping, painted safety zones, and daylighting. Crosswalks, stop lines, and daylighting completed in March 2016; painted safety zones and loading changes installed Summer 2017; full package of improvements currently in SF Public Works' detailed design phase with design completed by Fall 2018 and construction in early 2019. 4. Remaining \$539,000 not yet allocated. May be utilized for future Muni Forward projects consistent with funding requirements. 			
NEXT STEPS:			
SFMTA to propose and CPMC will review proposals for use of remaining funds. SFMTA and Public Works completing design for additional pedestrian safety improvements at Pacific Campus.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
SFMTA invited suggestions from key Supervisors' offices. The proposal was presented to the SFMTA Citizens Advisory Council on August 7, 2014. SFMTA and CPMC jointly held a community meeting in Fall 2016 to present preliminary Pacific Campus pedestrian safety improvements; feedback received from neighbors, hospital, and Supervisor's office and project modified accordingly. Subsequently, Pedestrian Safety Improvements were presented at formal Engineer's Public Hearing in Spring 2017 and approved in May 2017 by SFMTA Board of Directors.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$3,000,000.00		\$3,000,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded.			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Pacific Campus Enforcement and Traffic Safety Measures		Exhibit H § 2.c	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	6/30/2019
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall make the following payments (the "CCHAP Improvement Funds") to City for the purposes identified below....\$3,000,000 to DPW or MTA, as applicable, for Public Improvement Costs for enforcement and traffic safety measures as part of the CCHAP Improvements (shown in Schedule A Section I), around the CPMC Pacific Campus and California Campus.</p>			
CURRENT STATUS:			
<p>Full funding has been received. The funds are being used as follows for enforcement, and pedestrian and traffic safety:</p> <ol style="list-style-type: none"> 1. \$1,000,000 for a 2-year Enhanced Parking Enforcement Pilot focused on loading zones and crosswalks within one block of Pacific campus. Completed in April 2017. 2. \$80,000 for rectangular rapid flash beacons at California/Commonwealth intersection. Construction completed February 2017. 3. About \$1,420,000 for pedestrian safety improvements around the Pacific Campus at Webster/Clay and Buchanan/Clay intersections (high-injury network). Improvements include bulb-outs, signage, lighting, special paving, continental crosswalk and stop line striping, painted safety zones, and daylighting. Crosswalks, stop lines, and daylighting completed in March 2016; painted safety zones and loading changes planned for Summer 2017; full package of improvements currently in SF Public Works' detailed design phase with design completion expected by Fall 2018 and construction in early 2019. 4. Remaining \$539,000 not yet allocated. May be utilized for future Muni Forward projects consistent with funding requirements. 			
NEXT STEPS:			
<p>SFMTA and SF Public Works completing design design and construction of additional pedestrian safety improvements at Pacific Campus. CPMC and SFMTA to consider additional measures if funding remains.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>SFMTA invited suggestions from key Supervisors' offices. The proposal was presented to the SFMTA Citizens Advisory Council on August 7, 2014. SFMTA and CPMC jointly held a community meeting in Fall 2016 to present preliminary Pacific Campus pedestrian safety improvements; feedback received from neighbors, hospital, and Supervisor's office and project modified accordingly. Subsequently, Pedestrian Safety Improvements were presented at formal Engineer's Public Hearing in Spring 2017 and approved in May 2017 by SFMTA Board of Directors.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$3,000,000.00		\$3,000,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded.			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Public Improvements	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
St. Luke's Campus Public Improvements Final Design Submission		Exhibit H § 6.a	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	7/31/2024
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall prepare final design, specifications and construction plans for the STLD Improvements for submittal to City, and City shall have sole authority to review and approve improvement plans for the STLD Improvements consistent with the descriptions in Schedule A.			
CURRENT STATUS:			
Final design for these improvements has yet to be completed. CPMC has begun early discussions with City Agencies for Guerrero Plaza and 27th/Guerrero Traffic Signal Improvements. The Plaza concept plan has been reviewed. Valencia/Duncan Pocket Park completed by San Francisco Public Utilities Commission as part of Mission Valencia Green Gateway Project.			
NEXT STEPS:			
CPMC will generally complete design and construct improvements. The traffic signal will be designed by the SFMTA. SFMTA and CPMC are negotiating the detailed agreement for payment for the traffic signal. After funds are received, design and construction will likely take 1.5 - 2 years.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The design concepts were reviewed during the public and Board of Supervisors review of the CPMC development project. Additional outreach for the Guerrero Plaza will be led by the SF Planning Department.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Funding estimates to be finalized.			
ADDITIONAL FUNDS REQUIRED:			
Funding estimates to be finalized.			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Public Improvements	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Davies Campus Public Improvements Final Design Submission		Exhibit H § 6.a	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	7/31/2024
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall prepare final design, specifications and construction plans for the STLD Improvements for submittal to City, and City shall have sole authority to review and approve improvement plans for the STLD Improvements consistent with the descriptions in Schedule A (Noe Street sidewalk widening and streetscape improvements along Noe, Duboce, 14th Street).			
CURRENT STATUS:			
Design and construction of these improvements is on hold indefinitely as they are required only prior to issuance of a temporary certificate of occupancy for the Neurosciences Building at the Davies campus			
NEXT STEPS:			
CPMC will determine whether to pursue construction of the new Neurosciences Building, and if so, will undertake the public improvements final design.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
Community engagement opportunities will be determined as needed in conjunction with the San Francisco Planning Department.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Funding estimates to be finalized.			
ADDITIONAL FUNDS REQUIRED:			
Funding estimates to be finalized.			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
BRT Contribution		§ 4.2.4(e); Exhibit K § 1; Exhibit N	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	12/1/2020
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
SFMTA shall use the BRT contributions for hard and soft costs of planning, administration and construction associated with the BRT improvements to be constructed or installed in the Geary/Van Ness public rights of way adjacent to the Cathedral Hill Campus.			
CURRENT STATUS:			
Funding has been received in full by SFMTA. Portion of funds utilized for design of Van Ness BRT; remaining funds to be utilized for future construction.			
NEXT STEPS:			
Remaining funds to be used for construction of the Van Ness BRT project. The project is expected to be completed and operating by late 2020.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The Van Ness BRT project has extensive community involvement opportunities, including its own Citizens Advisory Committee.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$5,000,000.00		\$5,000,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
There is a full funding plan, and SFMTA grants staff have commitments for all needed funding.			
ADDITIONAL FUNDS REQUIRED:			
There is a full funding plan, and SFMTA grants staff have commitments for all needed funding.			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation (Bicycle Studies)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Bicycle Studies		§ 4.2.4(e); Exhibit K.4	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	6/30/2019
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall pay to SFMTA the total sum of \$400,000. SFMTA shall use the Bicycle Studies Contribution, in its discretion to:</p> <ul style="list-style-type: none"> a. Develop preferred bicycle routes between CPMC's campuses... b. Develop design alternatives for improved bicycle facilities on Polk Street... c. Develop traffic calming proposals along the Wiggle... d. Design traffic calming measures along 26th Street between Valencia Street and Potrero Avenue... 			
CURRENT STATUS:			
<p>Funding has been received in full by SFMTA. Funds have been used to complete five projects to improve bicycle safety and access near (1) Cathedral Hill for Wiggle Improvements; (2) California Campus for Euclid Avenue Bike Lanes; (3) California campus for Presidio to Arguello sharrows, (4) St. Luke's for Mission/Valencia Raised Cycletrack, (5) Cathedral Hill for Turk Street Bicycle Improvements. Construction is under way for Polk Street Safety Improvements.</p>			
NEXT STEPS:			
<p>Most projects have been completed. The remaining project--Polk Street Safety Improvements--is in progress and expected to complete construction by 2019.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>SFMTA invited suggestions from key Supervisors' offices. The proposal was presented to the SFMTA Citizens Advisory Council.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$400,000.00		\$400,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded.			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation (TDM)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
TDM Implementation		§ 4.2.4(e); Exhibit K	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall implement the Transportation Demand Management Plans dated March 24, 2011, as amended dated April 1, 2013 (each a "TDMP") for each of the St. Luke's, Cathedral Hill, Pacific and Davies Campuses, respectively.			
CURRENT STATUS:			
THIS OBLIGATION IS COVERED BY A SEPARATE WORKBOOK, WITH NUMEROUS SPREADSHEETS FOR SPECIFIC TDM MEASURES			
NEXT STEPS:			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation (MMRP)	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Transit/Traffic related MMRP Measures		DA § 4.5.2; Exhibit D	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall comply with all Mitigation Measures imposed as applicable to each Project component, except for any Mitigation Measures that are expressly identified as the responsibility of a different party or entity. Without limiting the foregoing, CPMC shall be responsible for the completion of all Mitigation Measures identified as the responsibility of CPMC or the "project sponsor."</p>			
CURRENT STATUS:			
THIS IS COVERED BY A SEPARATE WORKBOOK WITH NUMEROUS SPREADSHEETS FOR THE SPECIFIC MITIGATION MEASURES			
NEXT STEPS:			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure 49 Van Ness/Mission		Exhibit D - MM-TR-29 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	10/8/2017
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure):			
CPMC shall financially compensate the SFMTA for the cost of providing the additional service needed to potentially mitigate the transit delay impacts on the 49-Van Ness Mission resulting from the Cathedral Hill Campus project. The financial contribution shall be calculated and applied in a manner that is consistent with the SFMTA cost/scheduling model. The amount and schedule for payment and commitment to application of service needs has been set forth in the Development Agreement between CPMC and SFMTA.			
CURRENT STATUS:			
SFMTA has received the entire \$6.5 million Transit Fee (Development Agreement, Exhibit K, item 3). Entire sum of Transit Fee will be dedicated to the Van Ness Bus Rapid Transit (Muni Routes 47 and 49), which is under construction and expected to begin revenue service by 2020.			
NEXT STEPS:			
Complete construction of Van Ness BRT project. Expected to be in operation by late 2020.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The SFMTA will report through annual compliance report and its Citizens Advisory Council how funds are being applied, starting in 2016.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded			
ADDITIONAL FUNDS REQUIRED:			
None			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure - 38/38L Geary		Exhibit D MM-TR-30 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	10/8/2017
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure):			
<p>CPMC shall financially compensate the SFMTA for the cost of providing the additional service needed to potentially mitigate the transit delay impacts on the 38/38L-Geary resulting from the Cathedral Hill Campus project. The financial contribution shall be calculated and applied in a manner that is consistent with the SFMTA cost/scheduling model. The amount and schedule for payment and commitment to application of service needs has been set forth in the Development Agreement between CPMC and SFMTA.</p>			
CURRENT STATUS:			
<p>SFMTA has received the entire \$6.5 million Transit Fee (Development Agreement, Exhibit K, item 3). Entire sum of Transit Fee will be dedicated to the Van Ness Bus Rapid Transit (Muni Routes 47 and 49), which is under construction and expected to begin revenue service by 2020.</p>			
NEXT STEPS:			
<p>Complete construction of Van Ness BRT project.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The SFMTA will report through annual compliance report and its Citizens Advisory Council how funds are being applied, starting in 2016.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded			
ADDITIONAL FUNDS REQUIRED:			
None			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure - 19 Polk		Exhibit D - MM-TR-31 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	10/8/2017
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure):			
CPMC shall financially compensate the SFMTA for the cost of providing the additional service needed to potentially mitigate the transit delay impacts on the 19-Polk resulting from the Cathedral Hill Campus project. The financial contribution shall be calculated and applied in a manner that is consistent with the SFMTA cost/scheduling model. The amount and schedule for payment and commitment to application of service needs has been set forth in the Development Agreement between CPMC and SFMTA.			
CURRENT STATUS:			
SFMTA has received the entire \$6.5 million Transit Fee (Development Agreement, Exhibit K, item 3). Entire sum of Transit Fee will be dedicated to the Van Ness Bus Rapid Transit (Muni Routes 47 and 49), which is under construction and expected to begin revenue service by 2020.			
NEXT STEPS:			
Complete construction of Van Ness BRT project.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The SFMTA will report through annual compliance report and its Citizens Advisory Council how funds are being applied, starting in 2016.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded			
ADDITIONAL FUNDS REQUIRED:			
None			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure - Construction Transportation Management		Exhibit D - MM-TR-55 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure): CPMC shall develop and implement a Construction Transportation Management Plan (TMP) to anticipate and minimize impacts of various construction activities associated with the Proposed Project. The Plan would disseminate appropriate information to contractors and affected agencies with respect to coordinating construction activities to minimize overall disruptions and ensure that overall circulation is maintained to the extent possible, with particular focus on ensuring pedestrian, transit, and bicycle connectivity. The program would supplement and expand, rather than modify or supersede, any manual, regulations, or provisions set forth by Caltrans, SFMTA, DPW, or other City departments and agencies.			
CURRENT STATUS: CPMC submitted the Contractor Transportation and Parking Management Plan on July 3, 2014. The SFMTA reviewed and submitted comments on July 17, 2014. CPMC submitted a revised TMP on July 22, 2014. This was determined to be acceptable by the SFMTA and approved on July 23, 2014, subject to updating.			
NEXT STEPS: CPMC will monitor the contractor in fulfilling this TMP. CPMC will revise the Plan as needed based on construction crew demographics and travel patterns.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT: Community engagement not needed. CPMC will provide contact information to neighbors who have concerns about the project's construction impacts.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
NA			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure - 47 Van Ness		Exhibit D - MM-TR-134 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	10/8/2017
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure):			
<p>CPMC shall financially compensate the SFMTA for the cost of providing the additional service needed to potentially mitigate the transit delay impacts on the 47-Van Ness resulting from the Cathedral Hill Campus project. The financial contribution shall be calculated and applied in a manner that is consistent with the SFMTA cost/scheduling model. The amount and schedule for payment and commitment to application of service needs has been set forth in the Development Agreement between CPMC and SFMTA.</p>			
CURRENT STATUS:			
<p>SFMTA has received the entire \$6.5 million Transit Fee (Development Agreement, Exhibit K, item 3). Entire sum of Transit Fee will be dedicated to the Van Ness Bus Rapid Transit (Muni Routes 47 and 49), which is under construction and expected to begin revenue service by 2020.</p>			
NEXT STEPS:			
<p>Complete construction of Van Ness BRT project.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The SFMTA will report through annual compliance report and its Citizens Advisory Council how funds are being applied, starting in 2016.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded			
ADDITIONAL FUNDS REQUIRED:			
None			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		MMRP: Transportation and Circulation	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Mitigation Measure - 3 Jackson		Exhibit D - MM-TR-137 (Cathedral Hill)	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	10/8/2017
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transportation Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION (Mitigation Measure):			
<p>CPMC shall financially compensate the SFMTA for the cost of providing the additional service needed to potentially mitigate the transit delay impacts on the 3-Jackson resulting from the Cathedral Hill Campus project. The financial contribution shall be calculated and applied in a manner that is consistent with the SFMTA cost/scheduling model. The amount and schedule for payment and commitment to application of service needs has been set forth in the Development Agreement between CPMC and SFMTA.</p>			
CURRENT STATUS:			
<p>SFMTA has received the entire \$6.5 million Transit Fee (Development Agreement, Exhibit K, item 3). Entire sum of Transit Fee will be dedicated to the Van Ness Bus Rapid Transit (Muni Routes 47 and 49), which is under construction and expected to begin revenue service by 2020.</p>			
NEXT STEPS:			
<p>Complete construction of Van Ness BRT project.</p>			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
<p>The SFMTA will report through annual compliance report and its Citizens Advisory Council how funds are being applied, starting in 2016.</p>			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$6,500,000.00		\$6,500,000.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
Fully funded			
ADDITIONAL FUNDS REQUIRED:			
None			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Bicycle Parking	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Bicycle Parking		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
The number and location of bicycle racks shall be monitored annually and increased as necessary to provide a sufficient number of parking spaces for cyclists. Both secure long-term parking as well as short-term parking shall be provided. CPMC shall install bicycle lockers in both new and existing parking garages.			
CURRENT STATUS:			
Installed a secured badge access only bicycle cage at Pacific and Davies Campus and recently constructed St. Lukes campus. CPMC security and parking attendants continue to monitor all bicycle parking stalls/racks and report and/or investigate any suspicious activity. Bicycle parking supply and demand continues to be monitored.			
NEXT STEPS:			
Continue to monitor number and location of bicycle racks and determine whether there are a sufficient number of parking spaces for bicycles; increase bicycle parking as necessary. Provide documentation of this monitoring and determination to the SFMTA. Fund.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Design TDM Operations and Maintenance Budget		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall establish a fully funded budget for the TDM program and report the results on an annual basis.			
CURRENT STATUS:			
TDM budget of \$7.6 million established for 2017-18, covering parking, shuttle, transit subsidy, and TDM coordinator/operations.			
NEXT STEPS:			
Continue to fulfill obligation by maintaining TDM budget and regularly reporting results, as described above.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could report TDM budget and results to community.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Carsharing	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Carsharing		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall allot additional parking spaces to carsharing services in both new and existing buildings based on demand.			
CURRENT STATUS:			
Zipcar parking and vehicles currently active at Pacific (1 car), California (2 cars), and St. Luke's (1 car) Campuses. In some cases, Zipcar has been reducing availability based on usage patterns..			
NEXT STEPS:			
CPMC and Zipcar will continue to monitor Zipcar use at campuses and may adjust as appropriate.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could invite members of the community to attend and participate in the Fair.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Carpool and Vanpool Parking	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Carpool and Vanpool Parking		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
The number and location of reserved carpool and vanpool parking shall be monitored annually and increased as necessary to ensure there are a sufficient number of parking spaces for carpools and vanpools based on demand.			
CURRENT STATUS:			
CPMC has added 1 dedicated vanpool space at California, 4 dedicated carpool spaces at St. Luke's, and 3 dedicated carpool spaces at both Davies and Pacific. Registered carpools get free monthly parking in the garage at their worksite. However, there is no dedicated vanpool despite the CPMC support. (Vanpool operating shares are generally considered too expensive by prospective riders.)			
NEXT STEPS:			
CPMC may be adding 1 dedicated vanpool space at Pacific Campus in near future. Monitor number and location of reserved carpool and vanpool parking spaces and determine whether there are a sufficient number of parking spaces for carpools and vanpools; increase carpool and vanpool parking as necessary. CPMC will encourage carpooling opportunities at the St. Lukes and Cathedral Hill campuses where parking will be limited (especially through transportation fairs). CPMC should provide documentation of this monitoring and determination to the SFMTA.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		Transportation Demand Management Program	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Clipper Card Transit Subsidy		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	8/10/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
TDM Component in the Mid-Term (2-5 years) Transit Subsidy. CPMC shall expand the transit subsidy program to include all campuses and increase the value of the monthly subsidy to be up to the equivalent of the cost of a MUNI Fast Pass, with the employee covering up to 50% of the subsidy.			
CURRENT STATUS:			
The Transportation Demand Management Plan specifies dates by which pieces of the plan should be in place. As described on page 9 of the TDM Plan, the transit subsidy commitment is a mid-term component to be implemented somewhere between August 10, 2015 and August 10, 2018. As of January 2017, CPMC has instituted a transit subsidy equivalent to 50% of a Muni monthly pass for any Sutter Health employees participating in Sutter Health's WageWorks commute program. Participation has been steadily increasing since January 2017 and stands at approximately 18% as of June 2018. Some employees use public transit, but are ineligible for the subsidy (e.g., due to part-time status).			
NEXT STEPS:			
CPMC will continue marketing efforts to increase adoption of the transit subsidy, particularly through transportation fairs, and will explore new marketing methods in partnership with SFMTA. SFMTA's TDM specialist will meet CPMC to discuss this and other issues in summer/fall 2018.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
TDM Communication Boards - Campus Cafeterias		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Information on TDM programs, transit schedules and maps, bicycle routes, as well as upcoming events shall be posted on boards and periodically updated in each cafeteria.			
CURRENT STATUS:			
CPMC has placed communication boards inside their facilities to market elements of the TDM program.			
NEXT STEPS:			
The SFMTA will continue to monitor implementation progress, meeting CPMC roughly quarterly to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could invite community participation and employee coordination regarding carpooling, rides home, bike trains, and other TDM-related items on the communication boards			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Coordinator	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
TDM Coordinator		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall retain a full-time experienced TDM coordinator to coordinate, monitor and publicize TDM activities for the campus including the following: Develop an information package of transportation services and benefits offered by CPMC, and participate in employee orientation training; Promote attendance at the Transportation Fair by providing incentives for employees to attend the Fair, such as free transit fast passes; Maintain and update the TDM communication boards; Monitor and update, as appropriate, the TDM Plan; Track participation rates in TDM programs (monthly & annually); Conduct employee travel surveys on an annual basis; Coordinate parking management and the shuttle program; Create a central database of shuttle utilization data; Oversee the rebranded transportation newsletter.</p>			
CURRENT STATUS:			
New TDM Coordinator hired in 2016.			
NEXT STEPS:			
TDM Coordinator managing and implementing TDM Program.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Courtesy Ride Home Program	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Courtesy Ride Home Program		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall increase the boundaries of the program to cover major transit stops within a reasonable distance of each campus and also promote and market the Courtesy Ride Home program.			
CURRENT STATUS:			
CPMC has been negotiating with Scoop rideshare service since May 2018, whose program includes both carpooling (occasional or scheduled) plus courtesy rides home during extended business hours. CPMC would pay a predetermined rate for employee rides. CPMC Security is offering an limited interim service for in-need employees and patients.			
NEXT STEPS:			
CPMC should complete negotiations with Scoop or another provider. The SFMTA will monitor the program effectiveness and possible changes, meeting with CPMC occasionally to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC may solicit input from employees/community regarding where they would like the program to go.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Increase Marketing of Emergency Ride Home Program		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Increase marketing of the City of San Francisco's Emergency Ride Home program.			
CURRENT STATUS:			
CPMC already participates in the ERH program. CPMC continues to promote program weekly via posters and communications; ERH posters are posted in all CPMC shuttle vehicles and on selected campus bulletin boards at each campus.			
NEXT STEPS:			
To continue participation.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
NA			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Enhance TDM Site on Intranet		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall update its employee intranet to emphasize TDM programs as well as provide enrollment forms for commuter checks, shuttle schedules and maps, links to WageWorks, Clipper, BART, MUNI, 511.org, and parking and carsharing information.			
CURRENT STATUS:			
CPMC currently providing TDM program and transportation information via employee intranet biweekly communications incl. transit subsidy.			
NEXT STEPS:			
CPMC will update intranet site as necessary. The SFMTA will monitor progress on this measure, meeting occasionally with CPMC.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could invite employee coordination regarding carpooling, rides home, bike trains, and other TDM-related items on the intranet site			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Reinstate Transportation Services Newsletter		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Reintroduce the Parking Services Newsletter and rebrand it as a transportation newsletter that markets the various TDM programs available.			
CURRENT STATUS:			
Transportation information is provided via employee intranet and biweekly email announcements. This has replaced a paper newsletter.			
NEXT STEPS:			
The SFMTA will monitor progress on this measure, meeting CPMC occasionally to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
NA			
ADDITIONAL FUNDS REQUIRED:			
NA			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Design an Outreach Program		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
An outreach program shall be designed emphasizing the time savings, reduction in greenhouse gas emissions, health benefits, and other positive outcomes of adopting alternative transportation modes.			
CURRENT STATUS:			
CPMC worked with Sutter Health to design the TDM outreach program including branding and identity. All TDM-related information is being provided via employee intranet. CPMC is conducting transportation fairs and events, which will be increased in frequency.			
NEXT STEPS:			
CPMC to increase frequency of transportation fairs. SFMTA and CPMC will meet occasionally to discuss details. Provide documentation of outreach program to SFMTA.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could engage the community when designing the outreach program, conduct outreach to the community when program design completed.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Parking Pricing	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Parking Pricing		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall evaluate and then increase employee parking prices as needed to achieve the trip and parking reduction goals.			
CURRENT STATUS:			
CPMC has increased hourly, daily, and monthly parking rates across all campus garages. Hourly rate increase varies; daily rate increased from \$30 to \$35, and monthly rate increased from \$120 to \$180. Parking remains free on evenings and weekends. Employees continue to be offered discounted rates.			
NEXT STEPS:			
SFMTA and CPMC will meet occasionally to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Enhance TDM Information on Public Website		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall review its existing public website and modify it to better publicize alternative transportation options to visitors and patients. The visitor and patient portion of the website shall be updated to provide information on biking to the campus as well as taking BART and Muni.			
CURRENT STATUS:			
Website under development.			
NEXT STEPS:			
Fulfill obligation by updating public website as described above. CPMC is developing "How to get to CPMC" page, which will include alternative transportation information regarding BART shuttles, bicycle parking and maps, MUNI, BART, ferries, 511.org, SF Paratransit, and private services. The SFMTA will monitor progress on this measure, meeting with CPMC occasionally.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could publicize transportation information on public engagement, invite comment (via online or in-person surveys) regarding most helpful information and means of display on public website.			
CPMC's FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Real Time Transit Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Real Time Transit Information		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall install real-time transit information signs in the lobbies of its existing facilities and shall provide links to real time transit information on the intranet as well as the public website.			
CURRENT STATUS:			
CPMC Intranet site contains 511 transit information. GPS installed on some shuttles especially those used for BART service, so employees can look on phone app and see real time location and seat availability.			
NEXT STEPS:			
CPMC shall install real-time transit information signs in the lobbies of its existing facilities. SFMTA and CPMC will meet occasionally to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Rideshare Program	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Rideshare Program		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall create an internal rideshare program (e.g. RideSpring or a 511.org interface). CPMC shall also explore the feasibility of coordinating a rideshare program with other large institutions in order to increase the pool of carpoolers and vanpoolers.			
CURRENT STATUS:			
Approximately 32 active carpool vehicles across CPMC system. CPMC has been negotiating with Scoop onlin rideshare service since May 2018, whose program includes both carpooling (occasional or scheduled) plus courtesy rides home during extended business hours.			
NEXT STEPS:			
CPMC should complete negotiations with Scoop rideshare service. Carpooling will be promoted at transportation fairs and outreach materials. New campuses with limited parking should provide opportunities to increase carpooling. The SFMTA and CPMC will meet occasionally to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Shower Facilities	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Shower Facilities		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
Shower and changing facilities shall be included in all new buildings and facilities for employees who bike or walk to work.			
CURRENT STATUS:			
Shower and changing facilities for employees who bike or walk to work are included in the design of the new buildings and facilities under construction for Cathedral Hill and St. Luke's.			
NEXT STEPS:			
Shower and changing facilities for employees who bike or walk to work should be included in the design of future buildings and facilities.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Outreach, Marketing, and Information	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Reinstate and Expand Annual Transportation Fair		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
The Fair shall include representatives from local and regional transportation agencies, the Bicycle Coalition, 511.org, and carshare companies, and provide information about transit, ridesharing and bicycling.			
CURRENT STATUS:			
Transportation fairs held each year on each campus.			
NEXT STEPS:			
CPMC plans to increase the number of transportation fairs in the current year to 12 (3 fairs per campus). Besides a main fair for each campus with transportation providers making presentations, there will be a couple of fairs focused more on shuttle/parking issues. The SFMTA will monitor progress on this measure, meeting with CPMC occasionally.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could invite members of the community to attend and participate in the Fair.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Transportation Surveys	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Transportation Surveys		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2018
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Approved Develop. Monitoring Mgr.		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>CPMC shall conduct an employee transportation survey at all campuses, which will be used to establish a more current baseline commute mode split. CPMC shall achieve a minimum of 30% response rate at each campus. Furthermore, a patient/visitor transportation survey shall be collected from at least 200 patients and visitors at each campus to establish a baseline visitor mode split. The commuter survey shall be conducted annually, and the visitor survey shall be conducted every three years. The survey will be used to establish whether Cathedral Hill campus is meeting mode share goals after occupancy, with \$75,000 payment if not met.</p>			
CURRENT STATUS:			
CPMC conducted commute surveys in 2015-2018. The 2018 survey results will be tabulated and available by fall 2018.			
NEXT STEPS:			
CPMC will complete 2018 employee commute survey by December 2018. In spring/summer 2019 CPMC will do an early survey of the Cathedral Hill campus soon after its opening.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Vanpool Program	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Vanpool Program		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall reinstate their vanpool program which included a \$2,500 subsidy per year. CPMC shall aggressively market the vanpool program to employees via the monthly newsletter, website, and other appropriate channels.			
CURRENT STATUS:			
CPMC vanpool subsidy is currently available, but the program does not have any active participants yet. CPMC believes that vanpool fares are often not competitive with alternatives. The program will be aggressively marketed at the next transportation fair.			
NEXT STEPS:			
Continue to market and provide personalized vanpooling assistance to all employees interested in sharing the ride. SFMTA will monitor implementation of this measure, and SFMTA and CPMC will meet roughly quarterly to discuss details.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		TDM: Wayfinding & Signage	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Wayfinding and Signage		Exhibit K § 5; TDMP Page 7-9	
LEAD DEPARTMENT:	SFMTA	COMPLETION DATE:	3/31/2015
STAFF CONTACT NAME:	Frank Markowitz	OBLIGATION STATUS:	COMPLETE <input type="checkbox"/>
STAFF CONTACT TITLE:	Senior Transp. Planner		IN PROGRESS <input checked="" type="checkbox"/>
EMAIL:	Frank.Markowitz@sfmta.com		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 701-4442		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
CPMC shall provide on-site signage for patients and visitors identifying the locations of bicycle parking, vehicular parking, and shuttle stops as well as full shuttle schedules with maps in the lobby of each hospital.			
CURRENT STATUS:			
Signage installed for vehicle parking. Signage installed at Pacific Campus shuttle stops. Shuttle maps and schedules posted in hospital lobbies.			
NEXT STEPS:			
Future secured bicycle parking to be installed at campuses with requisite signage. Campuses under construction to be fully outfitted with shuttle maps and schedules, parking signage, bike signage, and real-time transit information. This information will be integrated into a smart phone app.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
The TDM Plan was briefly presented to the SFMTA Citizens Advisory Council on August 7, 2014 as part of a larger outreach effort covering all the transportation commitments in the Development Agreement. CPMC could solicit community input on sign designs and present options and final designs to SFMTA Citizens Advisory Council.			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$0.00		\$0.00	
CPMC'S FUNDING OBLIGATION REMAINING:			
\$0.00			
FULLY OR PARTIALLY FUNDED; IF PARTIALLY, LIST OTHER APPLICABLE SOURCES:			
ADDITIONAL FUNDS REQUIRED:			

OTHER OBLIGATIONS

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		San Jose Ave	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
San Jose Avenue City Project		§ 3.3	
LEAD DEPARTMENT:	San Francisco Public Works	COMPLETION DATE:	1/29/2014
STAFF CONTACT NAME:	Patrick Rivera	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Division Manager, Infrastructure Design & Construction		IN PROGRESS <input type="checkbox"/>
EMAIL:	patrick.rivera@sfdpw.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-8221		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
<p>Completion of San Jose Avenue City Project. The failure to complete the San Jose Avenue City Project in accordance with the timing set forth in the Schedule and Phasing Plan may entitle CPMC to a period of Excusable Delay in connection with the Hospital Commitment as set forth in Section 10.6.2.</p>			
CURRENT STATUS:			
<p>Projects 1201J Cesar Chavez Street Sewer Improvement Project and 1068J Cesar Chavez Streetscape Improvements - 101 To Guerrero are complete. The pedestrian enhancements include three dozen bulb-outs that widen the sidewalk at intersections to shorten the crossing distance; widened medians where people can wait safely to cross the street if they can't make it in one traffic-signal cycle; and raised crosswalks at two intersections to increase driver awareness.</p> <p>Other upgrades include new bike lanes, left-turn pockets for motorists, new and rehabilitated sewers and new paving along the entire stretch to make the ride safer and smoother for all users. Traffic lanes were reduced from three in each direction to two.</p> <p>In addition, several environmentally smart design elements were incorporated. Among them: storm-water planters and pervious pavement to allow rainwater to percolate through the ground to put less burden on the sewer system; and 302 new street trees and 7,600 plants along the median and the sidewalks. In all, 38,620 sq. ft. of concrete and asphalt were converted to green space. Streetlights along the corridor also were upgraded to LED for energy efficiency.</p>			
NEXT STEPS:			
None.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			

CPMC CITY AGENCY COMPLIANCE REPORT			
SUBJECT:		San Jose Ave Project	
DEVELOPMENT AGREEMENT OBLIGATION:		DEVELOPMENT AGREEMENT SECTION:	
Vacation and Transfer of San Jose Ave to CPMC		§ 3.2	
LEAD DEPARTMENT:	Real Estate Division	COMPLETION DATE:	10/29/2014
STAFF CONTACT NAME:	John Updike	OBLIGATION STATUS:	COMPLETE <input checked="" type="checkbox"/>
STAFF CONTACT TITLE:	Director		IN PROGRESS <input type="checkbox"/>
EMAIL:	john.updike@sfgov.org		IN COMPLIANCE <input checked="" type="checkbox"/>
PHONE:	(415) 554-9850		NOT IN COMPLIANCE <input type="checkbox"/>
DESCRIPTION OF OBLIGATION:			
In connection with the Project, the City shall vacate and abandon all public rights in the Former Street Property..., each in connection with the completion of the San Jose Avenue CPMC Project and the San Jose Avenue City Project. The City shall transfer the Former Street Property to CPMC in accordance with the San Jose Avenue Transfer Agreement...			
CURRENT STATUS:			
The land transfer has been completed.			
NEXT STEPS:			
None.			
OPPORTUNITIES FOR COMMUNITY ENGAGEMENT:			
N/A			
CPMC'S FULL FUNDING AMOUNT:		FUNDING RECEIVED FROM CPMC TO DATE:	
\$1,010,000.00		\$1,010,000.00	
CPMC's FUNDING OBLIGATION REMAINING:			
\$0.00			

EXHIBIT A

November 19, 2013

John Rahaim
Director of Planning
San Francisco Planning Department
1650 Mission Street
San Francisco, CA 94103

Re: Confirmation of "Effective Date" and "Finally Granted" Date as Defined in the California Pacific Medical Center Development Agreement

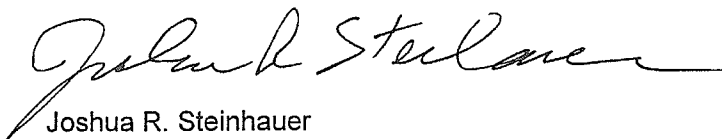
Dear Mr. Rahaim:

We are submitting this letter on behalf of our client, Sutter West Bay Hospitals, doing business as California Pacific Medical Center ("CPMC"), to confirm and memorialize the "Effective Date" and the date upon which the Approvals were "Finally Granted", as those terms are defined in the Development Agreement Relating to the Construction and Reconstruction of Healthcare Facilities in Furtherance of the California Pacific Medical Center Long Range Development Plan by and between the City and County of San Francisco and Sutter West Bay Hospitals dated August 8, 2013, and recorded in the Official Records of the City and County of San Francisco on August 12, 2013, as Instrument No. 2013J728647 (the "DA").

For purposes of the DA, the parties agree that the "Effective Date", as defined in Section 2.1 of the DA, is August 10, 2013, and the date upon which the Approvals were "Finally Granted", as defined in Section 1.55 of the DA, is November 8, 2013.

Please countersign below to confirm the City's concurrence that the "Effective Date" and "Finally Granted" date are the dates stated above.

Very truly yours,



Joshua R. Steinhauer

cc: Ken Rich
Charles Sullivan
Audrey Pearson

Coblentz
Patch Duffy
& Bass LLP

Joshua R. Steinhauer
November 19, 2013
Page 2

AGREED AND ACCEPTED:
CITY AND COUNTY OF SAN FRANCISCO

By: 
John Rahaim

Its: Director of Planning

Dated: 11.22-13

EXHIBIT B

Workforce Fund Grant Agreement

This Workforce Fund Grant Agreement ("**Workforce Fund Agreement**") is entered into between Sutter West Bay Hospitals, a California nonprofit public benefit corporation, doing business as California Pacific Medical Center ("**CPMC**") and San Francisco Foundation ("**Grantee**"), and is further agreed to and accepted by the City and County of San Francisco. Capitalized terms have the meaning set forth in paragraph 1 or as otherwise indicated in this Workforce Fund Agreement.

1. Definitions.

(a) Allowable Costs: The costs of Grantee allocable to the Workforce Fund, as set forth in paragraph 9.

(b) City: The City and County of San Francisco, California, a municipal corporation organized and existing under the laws of the State of California.

(c) Committee: The committee of fund advisers described in paragraph 5 of this Workforce Fund Agreement.

(d) Workforce Fund: The amount contributed by CPMC pursuant to paragraph 3.

(e) Workforce Fund Balance: The amount equal to the Workforce Fund adjusted to reflect (i) increases by investment earnings, and (ii) decreases by investment losses, disbursements to recipients pursuant to this Workforce Fund Agreement ("**Disbursements**"), and Allowable Costs.

(f) Development Agreement: That certain Development Agreement Relating to the Construction and Reconstruction of Health Facilities in Furtherance of the California Pacific Medical Center Long Range Development Plan By and Between the City and Sutter West Bay Hospitals dated August 8, 2013.

(g) Workforce Projects: The Workforce Projects as described in the Workforce Agreement, Exhibit E to the Development Agreement.

2. Purpose. The contributions made to Grantee pursuant to this Workforce Fund Agreement shall be used as a designated fund for workforce training purposes and such funds shall be targeted to educational institutions and non-profit organizations with an existing track record of working in the impacted communities (such as Western Addition, Tenderloin, Mission/SOMA, Outer Mission/Excelsior, Chinatown and Southeastern neighborhoods) and in providing barrier removal and job training for the employment opportunities created by the Project in accordance with the terms set forth in this Workforce Fund Agreement.

3. Workforce Fund. Subject to the conditions set forth below and provided that the Development Agreement has not previously been terminated, CPMC shall contribute to the Grantee the total amount of Three Million Dollars (\$3,000,000) in installments to be held as a

designated fund by Grantee. The Workforce Fund contributions shall be made as follows: Two Million Dollars (\$2,000,000) within thirty (30) days of the earlier of the date Approvals are Finally Granted or the date the Cathedral Hill Hospital Commences Construction, both as defined in the Development Agreement, and the remainder on the first anniversary of the first payment, in accordance with Exhibit N (Payment Schedule) to the Development Agreement. Notwithstanding the foregoing, nothing in this Workforce Fund Agreement shall be construed as a binding pledge to Grantee enforceable by Grantee.

4. Investment Instructions. The Workforce Fund and Workforce Fund Balance shall be invested with a five (5) year horizon for Disbursements as described in paragraph 6(b). Grantee shall exercise final control of the investment of the Workforce Fund Balance pursuant to Grantee's investment policy and the provisions of this paragraph 4.

5. Committee of Fund Advisors.

(a) There shall be a committee of Workforce Fund advisors (the "**Committee**"). The Committee shall consist of three members: (i) one representative of OEWD on behalf of the City, (ii) one representative of CPMC, and (iii) one representative of Grantee. The Committee shall have the duties specified in this Workforce Fund Agreement and shall provide advice regarding the Disbursements to be made from the Workforce Fund, including the rate, schedule and allocation of Disbursements and the terms, goals and purposes thereof, without liability of any kind or character to any person on account of such advice. Every effort will be made to reach a consensus on any such advice from the members of the Committee. If a consensus is not reached, the City and CPMC shall, through the Committee, provide a single report to Grantee conveying their views, and Grantee shall have the authority to make final Disbursement decisions after considering such report. Subject to the foregoing right of the Committee to provide advice regarding Disbursements, Grantee shall exercise final control of the Disbursement of the Workforce Fund Balance pursuant to the terms of this Workforce Fund Agreement. Except where in this Workforce Fund Agreement notice is specified to be provided by a specific party, Grantee may rely on a written instruction or notice from City or CPMC, as members of the Committee, and shall have no obligation to investigate whether any such written instruction or notice is agreed to by any other member of the Committee, or is consistent with the obligations of CPMC or the City to any party other than Grantee. All Disbursements must be approved by the Board of Trustees of the San Francisco Foundation.

(b) Each year, no later than ninety (90) days after the close of Grantee's annual accounting period, Grantee shall prepare and provide to each member of the Committee, a written accounting of the Workforce Fund Balance, principal and earnings of the Workforce Fund for the preceding year, and Workforce Fund Disbursements.

(c) Grantee shall maintain records as part of its accounting system to account for all Disbursements, costs and expenses for a period of not less than four (4) years following the date of such Disbursements, costs or other expenditures, and annually make records available to City and CPMC as provided herein and upon request.

6. Annual Disbursements.

(a) Grantee shall annually distribute a portion of the Designated Fund Balance to third-party educational institutions and non-profit recipients and others through a grant application process approved by the Committee, in an amount and for such purposes as are consistent with the purposes of the Workforce Fund as described herein.

(b) The annual grant Disbursements shall be scheduled and allocated in such manner so as to maintain sufficient Workforce Fund Balance so that Disbursements may be provided for five (5) years. The first Disbursements shall be made within one (1) year of the first contribution to the Workforce Fund, as determined by the Committee and Grantee as provided above.

(c) Grantee shall confer with the Committee and obtain Disbursement advice from CPMC and City through the Committee prior to making a Disbursement commitment in accordance with Section 5(a) above. Grantee shall impose restrictions and/or conditions on grant Disbursements as necessary to ensure accountability for use of funds and to monitor effectiveness.

(d) City and CPMC shall have no right to challenge the appropriateness or the amount of any Disbursement provided it is consistent with the procedures and purposes identified herein.

7. Initial Program Goals and Allocation. In implementation of the program purposes described in Section 2 above, the Committee shall consult with third-party subject matter experts, in workforce training delivery, as necessary, to evaluate the feasibility, cost-effectiveness, and sustainability of grant proposals. The program purposes and allocations may be adjusted as determined in accordance with Section 5 above.

8. Termination of This Workforce Fund Agreement.

(a) Termination by Grantee. If at any time Grantee (i) fails to qualify as an organization described in Internal Revenue Code Section 501(c)(3), (ii) ceases to exist, or (iii) determines, in its sole judgment, that any restriction or condition in this Workforce Fund Agreement has become unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community served, then Grantee shall provide notice to CPMC and City and then transfer the entire Workforce Fund Balance within forty-five (45) days to a successor nonprofit charitable trust, fund, foundation or corporation which has established its tax-exempt status under Internal Revenue Code Section 501(c)(3) and that meets with the approval of CPMC and City.

(b) Termination of Development Agreement. CPMC or City shall notify Grantee no later than ten (10) days after any termination of the Development Agreement between CPMC and City prior to the expiration of its Term. In such event, CPMC shall cease to be a member of the advising Committee, and Grantee shall continue to administer the Workforce Fund Balance in accordance with this Agreement.

9. Allowable Costs. The costs of establishing the Workforce Fund, investment expenses, management fees for professional managers and advisors (whether the Workforce Fund Balance is separately managed or co-mingled with an endowment pool containing other funds) plus 7% for overhead costs of Grantee, shall be charged against the Workforce Fund. If co-mingled, the Workforce Fund Balance shall bear not more than its proportionate share of the fees and costs.

10. Notice.

(a) Procedure. All formal notices to a party shall be in writing and given by delivering the same to such party in person or by sending the same by registered or certified mail, or Express Mail, return receipt requested, with postage prepaid, or by overnight courier delivery, to such party's mailing address. The respective mailing addresses of the parties are, until changed as hereinafter provided, the following:

GRANTOR:

Grant Davies
Executive Vice President
California Pacific Medical Center
2351 Clay Street, 7th Floor
San Francisco, CA 94115

with a copy to:

Michael Duncheon
VP & Regional Counsel
West Bay Region Office of the General Counsel
Sutter Health
633 Folsom Street, Seventh Floor
San Francisco, CA 94107

GRANTEE:

San Francisco Foundation
1 Embarcadero Center, Suite 1400
San Francisco, CA 94111
Attention: James W. Head

CITY:

Director
Office of Economic and Workforce Development
Workforce Development Division
One South Van Ness Avenue, Fifth Floor
San Francisco, CA 94102

(b) Notices and communications to members of the Committee shall be given in the manner provided herein at the addresses above, unless otherwise provided by each such member.

(c) Notices and communications with respect to technical matters in the routine performance and administration of this Workforce Fund Agreement shall be given by or to the appropriate representative of a party by such means as may be appropriate to ensure adequate communication of the information, including written confirmation of such communication where necessary or appropriate. All formal notices under this Workforce Fund Agreement shall be deemed given, received, made or communicated on the date personal delivery is effected or, if mailed or sent by courier, on the delivery date or attempted delivery date shown on the return receipt or courier records. Any notice which a party desires to be a formal notice hereunder and binding as such on the other party must be given in writing and served in accordance with this paragraph.

(d) Change of Notice Address. A party or member of the Committee may change its, his or her mailing address at any time by giving formal written notice of such change to the other party (or both parties in the case of a member of the Committee) and each member of the Committee in the manner provided in this paragraph at least ten (10) days prior to the date such change is effected.

11. Obligations of Grantee.

(a) In addition to any other reports or notices required by this Workforce Fund Agreement, and until otherwise notified by CPMC or City that the requirement has or will be satisfied by the accounting provided pursuant to Section 5(b) above, Grantee shall submit to CPMC and City full and complete annual reports on the manner in which the principal and income (if any) arising from the Workforce Fund Balance have been allocated or Disbursed, and such annual reports shall be due no later than ninety (90) days after the close of Grantee's annual accounting period.

(b) Grantee shall maintain records of receipts and expenditures and shall make its books and records relating to this Workforce Fund available to CPMC and City at reasonable times.

(c) Grantee shall not use any portion or proceeds from the Workforce Fund:

(1) to carry on propaganda, or otherwise to attempt to influence legislation (within the meaning of Internal Revenue Code Section 4945(d)(1)),

(2) to influence the outcome of any specific public election of any candidate for public office, or to carry on, directly or indirectly, any voter registration drive (within the meaning of Internal Revenue Code Section 4945(d)(2)),

(3) to make any grant to an individual or to another organization unless such grant shall be specifically described in paragraph 6, 7 or 8 hereof,

(4) to undertake any activity for any purpose other than one specified in Internal Revenue Code Section 170(c)(2)(B).

(d) Grantee shall notify CPMC and City of any organizational changes during the term of the grant, including, but not limited to, any changes in the office of President or CEO and Treasurer or CFO, changes in the Grantee's tax-exempt status, and any event that is a disqualification event described in Section 8(a).

12. Miscellaneous. This Workforce Fund Agreement shall be governed by and construed in accordance with the laws of the State of California applicable to contracts entered into between California residents and wholly to be performed in California. This Workforce Fund Agreement constitutes the entire agreement between the parties and supersedes any prior agreements between the parties. This Workforce Fund Agreement may not be modified, and no provision waived, without the prior written consent of the party against whom enforcement of the amendment or waiver is sought.

13. Time. Time is of the essence of this Workforce Fund Agreement and of each and every term and condition hereof. "Days" shall mean calendar days. In the event that any period of time to perform an obligation or notice period under this Workforce Fund Agreement ends on a Saturday, Sunday or state or national holiday, the applicable time period shall be extended to the next business day.

IN WITNESS WHEREOF, the undersigned have executed this Workforce Fund Agreement on the dates indicated.

CPMC

Sutter West Bay Hospitals,
a California nonprofit public benefit
corporation, dba CPMC

By: 

Its: President

Dated: 10/9/13

GRANTEE

San Francisco Foundation,
a California nonprofit public benefit
corporation

By: 

Its: 10.14.13

Dated: CFO

APPROVED AS TO FORM:

DENNIS J. HERRERA,
City Attorney

By: 

Deputy City Attorney
City and County of San Francisco

AGREED AND ACCEPTED:

CITY AND COUNTY OF SAN FRANCISCO

By: Rhonda K. Gamm

Its: DIRECTOR OF WORKFORCE DEVELOPMENT

Dated: October 10th, 2013

EXHIBIT C

Innovation Fund Grant Agreement

This Innovation Fund Grant Agreement ("**Innovation Fund Agreement**") is entered into between Sutter West Bay Hospitals, a California nonprofit public benefit corporation, doing business as California Pacific Medical Center ("**CPMC**") and [San Francisco Foundation] ("**Grantee**"), and is further agreed to and accepted by the City and County of San Francisco. Capitalized terms have the meaning set forth in paragraph 1 or as otherwise indicated in this Innovation Fund Agreement.

1. Definitions.

(a) Allowable Costs: The costs of Grantee allocable to the Innovation Fund, as set forth in paragraph 9.

(b) City: The City and County of San Francisco, California, a municipal corporation organized and existing under the laws of the State of California.

(c) Committee: The committee of fund advisers described in paragraph 5 of this Innovation Fund Agreement.

(d) Innovation Fund: The amount contributed by CPMC pursuant to paragraph 3.

(e) Innovation Fund Balance: The amount equal to the Innovation Fund adjusted to reflect (i) increases by investment earnings, and (ii) decreases by investment losses, disbursements to healthcare providers pursuant to this Innovation Fund Agreement ("**Disbursements**"), and Allowable Costs.

(f) Development Agreement: That certain Development Agreement Relating to the Construction and Reconstruction of Health Facilities in Furtherance of the California Pacific Medical Center Long Range Development Plan By and Between the City and Sutter West Bay Hospitals dated August 8, 2013.

(g) Project: The CPMC project as contemplated by the CPMC Long Range Development Plan and as generally described in Exhibits B-1 to B-5 of the Development Agreement.

2. Purpose. The contributions made to Grantee pursuant to this Innovation Fund Agreement shall be used as a designated fund to enhance the performance and improve the sustainability of community based service providers in the City, in accordance with the terms set forth in this Innovation Fund Agreement.

3. Innovation Fund. Subject to the conditions set forth below and provided that the Development Agreement has not previously been terminated, CPMC shall contribute to the

Grantee the total amount of Eight Million Six Hundred Thousand Dollars (\$8,600,000) in installments to be held as a designated fund by Grantee. The Innovation Fund contributions shall be made as follows: Two Million Dollars (\$2,000,000), within thirty (30) days of the Effective Date, as defined in the Development Agreement, and the remainder in accordance with Exhibit N (Payment Schedule) to the Development Agreement. Notwithstanding the foregoing, nothing in this Innovation Fund Agreement shall be construed as a binding pledge to Grantee enforceable by Grantee.

4. Investment Instructions. The Innovation Fund and Innovation Fund Balance shall be invested with a five (5) year horizon for Disbursements as described in paragraph 6(b). Grantee shall exercise final control of the investment of the Innovation Fund Balance pursuant to Grantee's investment policy and the provisions of this paragraph 4.

5. Committee of Fund Advisors.

(a) There shall be a committee of Innovation Fund advisors (the "**Committee**"). The Committee shall consist of three members: (i) one representative of the City, (ii) one representative of CPMC, and (iii) one representative of Grantee. The Committee shall have the duties specified in this Innovation Fund Agreement and shall provide to the Grantee advice regarding the Disbursements to be made from the Innovation Fund, including the rate, schedule and allocation of Disbursements and the terms, goals and purposes thereof, without liability of any kind or character to any person on account of such advice. Every effort will be made to reach a consensus on any such advice from the members of the Committee and Grantee. If a consensus is not reached, the City and CPMC shall, through the Committee, nevertheless provide a single report to the Grantee conveying the view of each of the Committee members, and Grantee shall have the authority to make final Disbursement decisions after considering such report. Subject to the foregoing right of the Committee to provide advice regarding Disbursements, Grantee shall exercise final control of the Disbursement of the Innovation Fund Balance pursuant to the terms of this Innovation Fund Agreement. Except where in this Innovation Fund Agreement notice is specified to be provided by a specific party, Grantee may rely on a written notice from City or CPMC, as members of the Committee, and shall have no obligation to investigate whether any such written instruction or notice is agreed to by any other member of the Committee, or is consistent with the obligations of CPMC or the City to any party other than Grantee. All Disbursements must be approved by the Board of Trustees of the San Francisco Foundation.

(b) Each year, no later than ninety (90) days after the close of Grantee's annual accounting period, Grantee shall prepare and provide to each member of the Committee, a written accounting of the Innovation Fund Balance, principal and earnings of the Innovation Fund for the preceding year, and Innovation Fund Disbursements.

(c) Grantee shall maintain records as part of its accounting system to account for all Disbursements, costs and expenses for a period of not less than four (4) years following

the date of such Disbursements, costs or other expenditures, and annually make records available to City and CPMC as provided herein and upon request.

6. Annual Disbursements.

(a) Grantee shall annually distribute a portion of the Designated Fund Balance to third-party health care providers/recipients and others through a grant application process approved by the Committee, in an amount and for such purposes as are consistent with the purposes of the Innovation Fund as described herein.

(b) The annual grant Disbursements shall be scheduled and allocated in such manner so as to maintain sufficient Innovation Fund Balance so that Disbursements may be provided for five (5) years. The first Disbursements shall be made within one (1) year of the contribution of the Innovation Fund, as determined by the Committee and Grantee as provided above.

(c) Grantee shall confer with the Committee and obtain Disbursement advice from CPMC and City through the Committee prior to making a Disbursement commitment in accordance with Section 5(a) above. Grantee shall impose restrictions and/or conditions on grant Disbursements as necessary to ensure accountability for use of funds and to monitor effectiveness.

(d) City and CPMC shall have no right to challenge the appropriateness or the amount of any Disbursement provided it is consistent with the procedures and purposes identified herein.

7. Initial Program Goals and Allocation. The initial program goals and Innovation Fund allocation guidelines for Disbursements are as follows:

(a) Support and improve the capacity of community clinics to increase their participation in managed Medi-Cal programs, including, but not exclusive to, the creation of a new MSO or expansion of current MSOs, development of care management capabilities, implementation and integration of evidence-based chronic disease management and team-based care models, investment in electronic medical records, participation in the San Francisco Health Information Exchange and developing organizational partnerships between CPMC and existing community clinics, and support for provision of specialty medical services;

(b) Support community-based health, human service and behavioral health service providers, with a specific focus on Tenderloin, Mission, Western Addition, South of Market, Bayview and Chinatown neighborhoods, including providers of community-based alternatives to inpatient psychiatric care that allows patients to receive services in the most appropriate and least restrictive setting and reduce unnecessary hospitalizations.

In implementation of the program goals related to MSOs, the Committee will consult with third-party subject matter experts, in health care delivery in a managed care environment, as necessary, to evaluate the feasibility, cost-effectiveness, and sustainability of grant proposals; and

These initial program goals and allocation guidelines are subject to change as determined in accordance with Section 5 above.

8. Termination of This Innovation Fund Agreement.

(a) Termination by Grantee. If at any time Grantee (i) fails to qualify as an organization described in Internal Revenue Code Section 501(c)(3), (ii) ceases to exist, or (iii) determines, in its sole judgment, that any restriction or condition in this Innovation Fund Agreement has become unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community served, then Grantee shall provide notice to CPMC and City and then transfer the entire Innovation Fund Balance within forty-five (45) days to a successor nonprofit charitable trust, fund, foundation or corporation which has established its tax-exempt status under Internal Revenue Code Section 501(c)(3) and that meets with the approval of CPMC and City.

(b) Termination of Development Agreement. CPMC or City shall notify Grantee no later than ten (10) days after any termination of the Development Agreement between CPMC and City prior to the expiration of its Term. In such event, CPMC shall cease to be a member of the advising Committee, and Grantee shall continue to administer the Innovation Fund Balance in accordance with this Agreement.

9. Allowable Costs. The costs of establishing the Innovation Fund, investment expenses, management fees for professional managers and advisors (whether the Innovation Fund Balance is separately managed or co-mingled with an endowment pool containing other funds) plus 7% for overhead costs of Grantee, shall be charged against the Innovation Fund. If co-mingled, the Innovation Fund Balance shall bear not more than its proportionate share of the fees and costs.

10. Notice.

(a) Procedure. All formal notices to a party shall be in writing and given by delivering the same to such party in person or by sending the same by registered or certified mail, or Express Mail, return receipt requested, with postage prepaid, or by overnight courier delivery, to such party's mailing address. The respective mailing addresses of the parties are, until changed as hereinafter provided, the following:

GRANTOR:

Grant Davies
Executive Vice President
California Pacific Medical Center
2351 Clay Street, 7th Floor
San Francisco, CA 94115

with a copy to:

Michael Duncheon
VP & Regional Counsel
West Bay Region Office of the General Counsel
Sutter Health
633 Folsom Street, Seventh Floor
San Francisco, CA 94107

GRANTEE:

San Francisco Foundation
1 Embarcadero Center, Suite 1400
San Francisco, CA 94111
Attention: James W. Head

CITY:

DPH Director
101 Grove Street
San Francisco, CA 94102-4593

(b) Notices and communications to members of the Committee shall be given in the manner provided herein at the addresses above, unless otherwise provided by each such member.

(c) Notices and communications with respect to technical matters in the routine performance and administration of this Innovation Fund Agreement shall be given by or to the appropriate representative of a party by such means as may be appropriate to ensure adequate communication of the information, including written confirmation of such communication where necessary or appropriate. All formal notices under this Innovation Fund Agreement shall be deemed given, received, made or communicated on the date personal delivery is effected or, if mailed or sent by courier, on the delivery date or attempted delivery date shown on the return receipt or courier records. Any notice which a party desires to be a

formal notice hereunder and binding as such on the other party must be given in writing and served in accordance with this paragraph.

(d) Change of Notice Address. A party or member of the Committee may change its, his or her mailing address at any time by giving formal written notice of such change to the other party (or both parties in the case of a member of the Committee) and each member of the Committee in the manner provided in this paragraph at least ten (10) days prior to the date such change is effected.

11. Obligations of Grantee.

2/21/16 (a) In addition to any other reports or notices required by this Innovation Fund Agreement, and until otherwise notified by CPMC or City that the requirement has or will be satisfied by the accounting provided pursuant to Section 5(b) above, Grantee shall submit to CPMC and City full and complete annual reports on the manner in which the principal and income (if any) arising from the Innovation Fund Balance have been allocated or Disbursed, and such annual reports shall be due no later than ninety (90) days after the close of Grantee's annual accounting period.

(b) Grantee shall maintain records of receipts and expenditures and shall make its books and records relating to this Innovation Fund available to CPMC and City at reasonable times.

(c) Grantee shall not use any portion or proceeds from the Innovation Fund:

(1) to carry on propaganda, or otherwise to attempt to influence legislation (within the meaning of Internal Revenue Code Section 4945(d)(1)),

(2) to influence the outcome of any specific public election of any candidate for public office, or to carry on, directly or indirectly, any voter registration drive (within the meaning of Internal Revenue Code Section 4945(d)(2)),

(3) to make any grant to an individual or to another organization unless such grant shall be specifically described in paragraph 6, 7 or 8 hereof,

(4) to undertake any activity for any purpose other than one specified in Internal Revenue Code Section 170(c)(2)(B).

(d) Grantee shall notify CPMC and City of any organizational changes during the term of the grant, including, but not limited to, any changes in the office of President or CEO and Treasurer or CFO, changes in the Grantee's tax-exempt status, and any event that is a disqualification event described in Section 8(a).

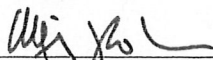
12. Miscellaneous. This Innovation Fund Agreement shall be governed by and construed in accordance with the laws of the State of California applicable to contracts entered into between California residents and wholly to be performed in California. This Innovation Fund Agreement constitutes the entire agreement between the parties and supersedes any prior agreements between the parties. This Innovation Fund Agreement may not be modified, and no provision waived, without the prior written consent of the party against whom enforcement of the amendment or waiver is sought.

13. Time. Time is of the essence of this Innovation Fund Agreement and of each and every term and condition hereof. "Days" shall mean calendar days. In the event that any period of time to perform an obligation or notice period under this Innovation Fund Agreement ends on a Saturday, Sunday or state or national holiday, the applicable time period shall be extended to the next business day.

IN WITNESS WHEREOF, the undersigned have executed this Innovation Fund Agreement on the dates indicated.

CPMC

Sutter West Bay Hospitals,
a California nonprofit public benefit
corporation, dba CPMC

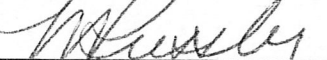
By: 

Its: President

Dated: August 7, 2013

GRANTEE

San Francisco Foundation,
a California nonprofit public benefit
corporation

By: 

Its: CFO

Dated: 8/30/13

APPROVED AS TO FORM:

DENNIS J. HERRERA,
City Attorney

By: 

Deputy City Attorney
City and County of San Francisco

AGREED AND ACCEPTED:

CITY AND COUNTY OF SAN FRANCISCO

By: 

Its: Director of Public Health

Dated: 8/8/13

EXHIBIT D

Section 10: Culturally and Linguistically Appropriate Services

CPMC shall deliver at all campuses culturally and linguistically appropriate services that are representative of San Francisco's diverse communities and are in accordance with the mandates, guidelines and recommendations of the National Standards on Culturally and Linguistically Appropriate Services (CLAS).

CLAS Standards

Principal Standard:		Reference	Internal Monitoring/Metric(s)
1. Provide effective, equitable, understandable, and respectful quality care and services that are responsive to diverse cultural health beliefs and practices, preferred languages, health literacy, and other communication needs.	Multilingual health literacy sensitive patient educational materials made available in print and online. Our CME courses include the cultural and linguistic issues as appropriate.	Guideline: address culturally competent care	Regular audits of all patient education materials for consistency, currency and appropriate language translations. Corrections made as needed. Each CME offering has documentation of cultural and linguistic component.
Governance, Leadership and Workforce:			
2. Advance and sustain organizational governance and leadership that promotes CLAS and health equity through policy, practices, and allocated resources.	Senior leadership roles support and promote CLAS through policies, practices and allocated resources.	Guideline: address culturally competent care	Administrative policies are updated/reviewed every three years and monitored by the Policy & Procedure Committee.
3. Recruit, promote, and support a culturally and linguistically diverse governance, leadership, and workforce that are responsive to the population in the service area.	CPMC is actively engaged in promoting workforce recruitment of population in the service area. Employees are required to participate in online education to remain responsive to our patient as well as service area population.	Guideline: address culturally competent care	1. Language capacity of staff and voluntary equal employment opportunity metrics collected and tracked through HR system. 2. CPMC engages in affirmative action planning and metrics are tracked annually. 3. HR works with specific departments to recruit and hire staff based on the cultural and linguistic needs of patients. Relevant data is pulled and analyzed from HR and patient care systems to inform these efforts.
4. Educate and train governance, leadership, and workforce in culturally and linguistically appropriate policies and practices on an ongoing basis.	Sutter Health maintains online resources and communications on cultural & linguistic competency. Annual training is given to all Sutter employees to ensure knowledge/adoption of the components of organizational cultural competency, and why it is important to our patients, staff and organization. Additionally, CPMC Certified Interpreters will, on request, provide education/information on cultural beliefs and practices to further personalized care.	Title VI; mandated for agencies that receive federal funding	Completion of annual mandatory training for all employees is tracked and reported to managers; percentage of completed trainings are monitored.
Communication and Language Assistance:			
5. Offer language assistance to individuals who have limited English proficiency and/or other communication needs, at no cost to them, to facilitate timely access to all health care and services.	The Medical Center provides interpreter services at no cost to patients with Limited English Proficiency (LEP) or who are deaf or hard-of-hearing, in order to enhance effective communication and ensure access to health care information and services in accordance with Federal, State and Local regulations.	Title VI; mandated for agencies that receive federal funding	1. Number of activities on interpreting by language groups & interpreting modalities (in person, telephonic, remote video). 2. LEP census by campus. 3. Accuracy of LEP needs in the Sutter Electronic Health Record. 4. Daily activities of on-site language interpreters taking non pre-scheduled requests
6. Inform all individuals of the availability of language assistance services clearly and in their preferred language, verbally and in writing.	Individuals are informed regarding availability of language assistance services in their preferred language verbally as needed and in print. Print notices include those with our top 4 common languages(Chinese, Spanish, Russian & Tagalog), and Language Identifications instructions are in 20 common languages.	Title VI; mandated for agencies that receive federal funding	Regular review to ensure multi-language signage at key points throughout all campuses notifying patients of the availability of language assistance services.
7. Ensure the competence of individuals providing language assistance, recognizing that the use of untrained individuals and/or minors as interpreters should be avoided.	Individuals providing language assistance include Certified Medical Interpreters & Qualified Bilingual Staff. CPMC's Interpreter Services Department has programs that evaluate and ensure the language competency of our bilingual staff. A Medical interpreter is an individual who is fluent in English and in a second language or National Certified with the Registry of Interpreters for the Deaf (RID) in sign language. Use of minors, family members and untrained individuals are avoided.	Title VI; mandated for agencies that receive federal funding	1. Current information about Qualified Bilingual Staff (certified at Medical/Basic level by external independent agency) maintained and publicized on institutional intranet. 2. Quality assurance program in place to ensure competency of vendor in person interpreters. 3. Certified staff interpreters activities, efficiency and competency monitored regularly
8. Provide easy-to-understand print and multimedia materials and signage in the languages commonly used by the populations in the service area.	Signage provided in our common languages: Chinese, Spanish, Russian and Tagalog (at St Luke's)	Guideline	1. Staff interpreters round and audit the accuracy and adequacy of multi-lingual signs. 2. Multi-lingual Patient Satisfaction Surveys. 3. Multi-lingual essential communications.

Principal Standard:		Reference	Internal Monitoring/Metric(s)
Engagement, Continuous Improvement, and Accountability:		Guideline	
9. Establish culturally and linguistically appropriate goals, policies, and management accountability, and infuse them throughout the organization's planning and operations.	Appropriate department level goals & policies support management accountability to infuse Cultural & Linguistic elements in planning and operations.	Guideline	Administrative policies are updated/reviewed every three years and monitored by the Policy & Procedure Committee.
10. Conduct ongoing assessments of the organization's CLAS-related activities and integrate CLAS-related measures into measurement and continuous quality improvement activities.	Appropriate department level evaluations and patient surveys of CLAS related activities/measures are performed.	Guideline	Patient Satisfaction surveys are provided in preferred languages. Results of appropriate department level assessments reported to Senior Management.
11. Collect and maintain accurate and reliable demographic data to monitor and evaluate the impact of CLAS on health equity and outcomes and to inform service delivery.	Sutter EHR system collects/records demographic data and language needs of patients and department level assessments done as needed and care provided appropriately.	Guideline	Sutter Electronic Health Record generated LEP Census Reports made available by campus to all appropriate departments for assessment.
12. Conduct regular assessments of community health assets and needs and use the results to plan and implement services that respond to the cultural and linguistic diversity of populations in the service area.	CPMC conducts a tri-annual community health needs assessment in partnership with community based organizations, San Francisco Hospitals and the San Francisco Department of Public Health. CPMC works with SFHIP and through an annual implementation plan to respond to needs identified in the assessment. Additionally Interpreter Services periodically evaluate geographic language demographic & needs data as well as CPMC's LEP census reports and plan the provision of language assistance accordingly.	Guideline	The tri-annual community health needs assessment and annual implementation plans are submitted to the IRS and OSHPD and published on the CPMC public website. CPMC participates in SFHIP on an ongoing basis through the Steering Committee. Sutter Electronic Health Record generated LEP Census Reports made available by campus to all appropriate departments for assessment.
13. Partner with the community to design, implement, and evaluate policies, practices, and services to ensure cultural and linguistic appropriateness.	CPMC conducts a tri-annual community health needs assessment in partnership with community based organizations, San Francisco Hospitals and the San Francisco Department of Public Health. CPMC works with SFHIP and through an annual implementation plan to respond to needs identified in the assessment.	Guideline	The tri-annual community health needs assessment and annual implementation plans are submitted to the IRS and OSHPD and published on the CPMC public website. CPMC participates in SFHIP on an ongoing basis through the Steering Committee.
14. Create conflict and grievance resolution processes that are culturally and linguistically appropriate to identify, prevent, and resolve conflicts or complaints.	CPMC's Patient & Customer Relations Department has processes to handle complaints & grievances of all nature with commitment to service excellence and quality personalized care.	Recommendation	Cultural/diversity complaints tracked as an Event Type in our Online Occurrence Report system. All complaints and grievances are investigated. In compliance with CMS, grievances are acknowledge within 7 days and final response given within 30 days.
15. Communicate the organization's progress in implementing and sustaining CLAS to all stakeholders, constituents, and the general public.	Communicated through website, staff meeting and city-wide partnerships.	Recommendation	Communications works with Senior Management to broadcast updates through internal and external channels.