Appendix D: Economic Analysis of Rail Alternatives

DRAFT MEMORANDUM

To: Joe Speaks, CH2M

From: Darin Smith and Jenny Lin

Subject: Preliminary Land Value Analysis for RAB Project;

EPS #141018

Date: May 31, 2016

Introduction and Purpose

As a sub-consultant to CH2M, EPS has been retained to conduct economic and fiscal analyses related to the Railyard Alternatives and I-280 Boulevard Feasibility Study (RAB). The San Francisco Planning Department is leading the RAB project and is seeking input on alternatives currently under review for major mobility improvements in the fast-growing Mission Bay/South of Market area of the City, including Caltrain and High Speed Rail and converting the northern end of I-280 into a surface boulevard. This draft memorandum builds upon the methodology and findings of EPS's similar study of the site in 2012 and provides an updated initial analysis of the land value per developable building square foot of residential and non-residential uses for a "generic" parcel in the vicinity of the 4th and King site. These "generic" findings can be applied to different sites that may be identified through the ongoing planning process, including the 4th and King site itself as well as others that may be developable as a result of related activities including changes to Interstate 280 and alternative routes for train service and stations.

In this updated memorandum, EPS used the results of this research to estimate the comparative land value of three alternative sites and configurations. These configurations include two Railyards site scenarios (partial electrification and full electrification) and one Boulevard site scenario. It is noted that these estimates do not authoritatively determine the value of the sites, for which further planning and due diligence work would be required.

The Economics of Land Use



Economic & Planning Systems, Inc. One Kaiser Plaza, Suite 1410 Oakland, CA 94612 510 841 9190 tel 510 740 2080 fax

Oakland Sacramento Denver Los Angeles

Methodology

Land transactions provide an important indicator of a property's value as a development site. Land sale prices reflect the full spectrum of a site's unique attributes: size, locational quality, state of entitlements, potential development density, allowable uses, and costs for construct on the site, among others. Reviewing actual land sales provides important information on how the marketplace is valuing developable land. As a land valuation tool, the "comparables" approach is limited to the number of transactions that have actually taken place and the extent to which the transactions are similar to the conditions of the subject property.

In selecting recent land sales for review, EPS has examined those as similar to the 4th and King site as possible. Specifically, sales conforming to the following criteria are included in **Figure 1** and **Table 1**:

- Near 4th and King. The land sales included in the table include sales all within close proximity of the site, either in South of Market, Mission Bay, Potrero Hill, or Central Waterfront areas.
- **Recently sold.** Land sales are relatively recent, ranging in sale dates from 2005 to current transactions. The results are categorized by year to identify temporal trends in pricing.
- **Diversity of programs.** Sales examined include residential, commercial, and mixed-use programs.
- Medium-to high-density. What can be developed—from a regulatory, a physical, and a
 market perspective—is ultimately what drives the value of land. All of the land sales in the
 table reflect planned developments similar to the likely programs for the 4th and King site
 and associated opportunity sites, meaning multifamily housing, office, lodging, or other
 dense urban uses.

In total, EPS has identified 51 transactions meeting these criteria over the last 11 years.

Key Findings: Land Transactions

The figures presented are general and intended to be used to compare site and alignment alternatives, not to represent specifics of any given property at any given time.

As shown in **Table 1**, the review of nearby, developable land sales indicate the following:

• In general, land values have been trending upwards in price per acre for the last 11 years. **Table 1** shows that in 2005-2008, 18 transactions averaged approximately \$26.2 million per acre, but transactions slowed (only 12 transactions) during the recession of 2009-2012 and averaged only \$13.2 million per acre, a 50 percent decrease from the previous period. Since 2013, however, transaction activity has quickened (21 transactions in three years) and land prices have risen well beyond their pre-recession rates to approximately \$33.5 million per acre. These recent transactions include three "outliers" —the Park Tower, Salesforce Tower, and 535 Mission Street sites around the new Transbay Terminal, which allow much higher density than any of the other sites in the sample—that significantly skew the average land values upward on a per-acre basis.

- Because of the differences in allowable densities among these sample transactions, it is likely more instructive to consider the land values as they relate to allowable development. Over the past 11 years, commercial land in the subject area has transacted at an average of roughly \$150 per buildable square foot, meaning a site on which a developer could build a 100,000-square foot building would sell for \$15 million. Residential land has averaged roughly \$97,000 per buildable unit during that same 11-year period, meaning a site on which 100 units could be built would sell for \$9.7 million.
- The more recent transactions from 2013 through 2015 yield higher values per square foot than the overall sample from the past 11 years. The more recent commercial values have averaged \$174 per buildable square foot (vs. \$154 for the 11-year sample), while the residential values have averaged \$119,055 per buildable unit (vs. \$96,953 for the 11-year sample).
- The land transaction data indicate that land sold for lower-density residential projects (under 200 units per acre) consistently have yielded higher land values per buildable unit than land for projects over 200 units per acre. This may be because construction costs for higher density projects are greater than for lower-density projects, while achievable home values in higher-density projects may not fully offset the added construction costs.
- The data for commercial transaction are less conclusive, as the three transactions yielding the highest land value per buildable square foot are also uniquely located near the Transbay Terminal and have extraordinary allowable density (FARs above 18.0), whereas all other commercial land transactions have lower than a 10.0 FAR and have more consistent values per buildable square foot. The three "outliers" therefore may represent uniquely attractive investments that may not be replicable on a typical parcel in the RAB study, except possibly on the 4th and King site itself if it is to have a high-capacity transit station as well as private development.
- As shown in Figures 2 and 3, the transactions can be disaggregated by location, with separate indicators for the Mission Bay/Central Waterfront, Transbay District, and West SOMA areas shown on Figure 1. These geographic distinctions reveal that, in general, the highest land values both on a per-acre basis and a per-buildable commercial square foot basis have been in the vicinity of the new Transbay Terminal. These premium prices reflect both the additional density allowable in that area under the City's Transit Center District Plan, and the value premiums frequently associated with proximity to major transportation hubs. These results are instructive in that they suggest that optimal land values at 4th and King and other sites would be realized if they are associated with significant transit services.
- **Figure 4** provides a similar geographic disaggregation for residential transactions on a perunit basis, and indicates less clear geographic differences. In fact, the Transbay District area appears to have yielded somewhat lower land values per buildable residential unit than the overall sample. These trendlines are influenced by a few significant outliers, however, and in all geographic areas the great majority of transactions have been between \$50,000 and \$150,000 per buildable unit.

• The land transactions evaluated herein have occurred over a 10-year period that has featured both extraordinarily strong market conditions and an international recession. To estimate land values in a "stabilized" market condition, EPS believes it is most useful to apply the average values over the period, rather than assuming that currently strong values will necessarily continue. For purposes of comparing the land values that may apply to development of the 4th and King site or other sites in the RAB study, EPS recommends using the following assumptions:

Commercial:

- o FAR 1-5: \$127/Buildable Commercial Sq. Ft.
- o FAR 5-10: \$162/Buildable Commercial Sq. Ft.
- o FAR 10+: \$183/Buildable Commercial Sq. Ft.
- Because the Transbay area is demonstrating a clear premium on commercial land, assign a 10 percent premium to the figures above if the subject site is at a significant multi-modal transit station such as a 4th & King High-Speed Rail station.

Residential:

- o 1-200 DU/Acre: \$157,100/Buildable Residential Unit
- o 200+ DU/Acre +: \$77,500/Buildable Residential Unit
- Because the Transbay area is not demonstrating a clear premium on residential land pricing, no value premium is recommended for residential development at a multimodal transit station at 4th & King or elsewhere.

Key Findings: Land Valuations

The previous figures have been applied to the Planning Department's potential land use scenarios in order to estimate the land values associated with various sites that may be available for development. As shown in **Table 4**, the Planning Department has confirmed three possible scenarios, two Railyard site scenarios (partial electrification and full electrification) and one Boulevard site scenario. The full buildout of the partial electrification scenario for the Railyards site would include only commercial space (both retail and office), while full electrification of the site would replace some office uses with residential space. The Boulevard sites are currently assumed to be used for residential development. Using the projected programs of these scenarios, EPS estimated the floor area ratio for commercial development and units per acre for residential development and applied the appropriate buildable land values as noted in the previous section.

 Partial electrification of the Railyards site is estimated to yield a higher potential value than full electrification of the site, despite having very similar total square footage of buildings.
 The land use program of the partial electrification scenario, based on historical trends, is estimated to yield \$421.6 million, while the full electrification scenario is estimated to yield \$281.4 million, reflecting that commercial development may yield higher values than residential land use.¹

• Based on our estimates, the Boulevard sites, designated entirely for residential development, are estimated to yield approximately \$95.6 million at buildout.

Please note that these land values assume parcels are sold or leased for individual buildings rather than being a "bulk sale" that may yield a discount because the buildings would be phased and the developer would not realize their full financial returns in the short-term.

¹ Assumes that an average residential unit is 1,200 gross square feet.

APPENDIX



Figure 1 Recent Land Sales Near 4th and King (See Table 1 for location details)

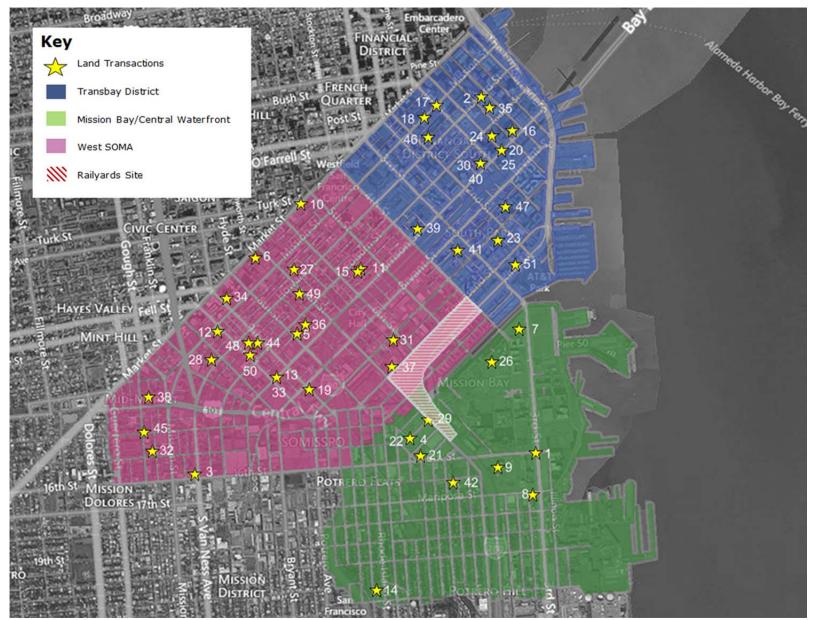


Table 1 Summary Table

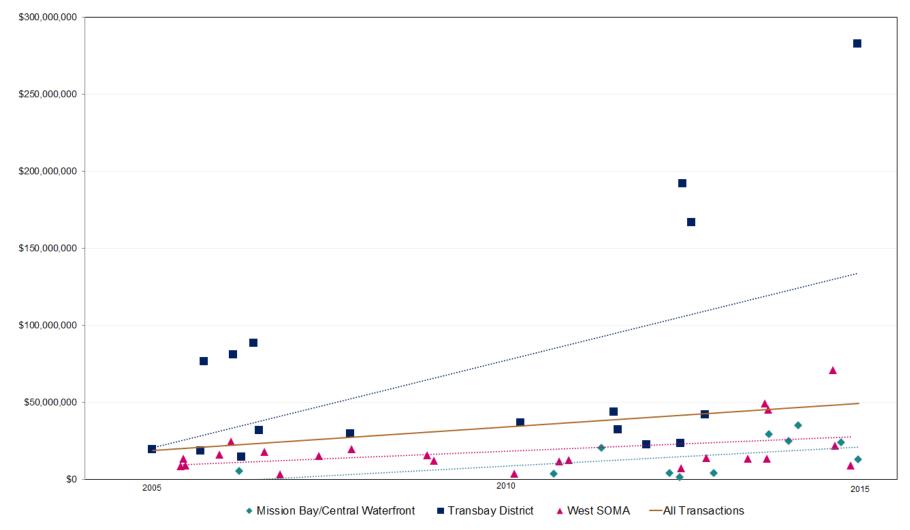
							Land Size		Buildable Area				Price per Land Area Price per		Duine man Daite	ship Avec			
No.	Zone	Buyer Company or Project	Bronosty Namo	Property Address	Sale Date	Sale Price			Buildable Commercial Sq.	Area Residential	FAR ²	DU/Acre ²	·		Price per Build per Commercial		Zoning	Proposed Use	
			Property Name				Acres	Sq. Ft.	Ft.	Units			per Acre	per Sq. Ft.	Bldg. Sq. Ft.	per Unit			
1	Mission Bay/Central Waterfront	GSW Arena, LLC	Golden State Warriors Arena	3rd St at 16th St	10/9/2015	\$155,100,000	12.0	523,051	580,000	-	1.1	-	\$12,914,238	\$297	\$267	-	MB-RA	Office	
2	Transbay District West SOMA	Park Tower	Transbay Block 5	250 Howard St 490 S Van Ness Ave	10/6/2015	\$172,500,000	0.6	26,353	675,000	- 72	25.6	- 34.4	\$282,786,885	\$6,546 \$203	\$256	- \$256.944	- UMU	Office Apartment/Condo	
•		City & County of San Francisco			8/28/2015	\$18,500,000	2.1	91,123	450,000	12	-	34.4	\$8,851,675		- 0470	\$256,944		•	
	Mission Bay/Central Waterfront West SOMA	Kilroy Realty Corporation		100-170 Hooper St 349 8th St	7/7/2015	\$78,000,000 \$5,400,000	3.3 0.3	143,064 10,890	450,000 1,236	- 38	3.1 0.1	152.0	\$23,780,488	\$545 \$496	\$173	¢140.405	PDR-1-D WMUG	Office Mixed Use	
		Rodgers Street LLC			6/2/2015				1,230		0.1		\$21,600,000		•	\$142,105			
	West SOMA	Pacific 1125 Market Corporation	2 Agra Davidanment Site	1121-1125 Market St	5/22/2015	\$19,800,000	0.3	12,401	•	150	-	535.7 175.0	\$70,714,286	\$1,597 \$803	•	\$132,000 \$200.000	C-3-G MB-RA	Apartment	
	Mission Bay/Central Waterfront	1000 Channel Street (SF) Owner, LLC	2 Acre Development Site	1000 Channel St	11/12/2014	\$70,000,000	2.0	87,120	•	350 20	-		\$35,000,000	\$596	•	+,	UMU	Apartment	
	Mission Bay/Central Waterfront	Ricardo Pimienta	Pleak 40	595 Mariposa St	9/19/2014	\$2,210,000	0.1	3,706	700.000	20	5.0	222.2	\$24,555,556	\$672	- #126	\$110,500	MB-RA	Apartment/Condo Medical/Office	
)	Mission Bay/Central Waterfront	KR Mission Bay, LLC	Block 40	1800 Owens St	6/2/2014	\$95,000,000	3.3	141,413	700,000	-	8.1	-	\$29,230,769	\$1,040	\$136 \$128	-	C3G, San Francisco	Office/Retail	
, 1	West SOMA	MSP Property, LLC		949-965 Market St	5/30/2014	\$48,000,000	1.1	46,173 5,445	375,000	- 15	0.1	- 115.4	\$45,283,019	\$1,040	\$120	\$113.667	MUR		
2	West SOMA	V Shiplet Street LLC		Shipley St at Falmouth St	5/21/2014	\$1,705,000	0.1		•		-		\$13,115,385		•	,	WUK	Mixed Use	
	West SOMA	Monogram Residential		1401-1415 Mission St	5/9/2014	\$12,800,000	0.3	11,425	-	121	-	465.4	\$49,230,769	\$1,120	-	\$105,785	-	Apartment Units	
	West SOMA	Mercer 1326 LLC ³		1376 Harrison St	2/5/2014	\$665,000	0.1	2,374	5,342	-	2.3	-	\$13,300,000	\$280	\$124	-	WMUG	Hold for Development	
	Mission Bay/Central Waterfront	945 Kansas St LLC		945-951 Kansas St	7/30/2013	\$1,100,000	0.3	12,475	-	9	-	31.0	\$3,793,103	\$88	-	\$122,222	Rh2	Apartment Units	
	West SOMA	Naughton P P & B A 2004 Trust	004 Falance Oita	254 Shipley St	6/20/2013	\$1,100,000	0.1	3,484	7,839	-	2.3	-	\$13,750,000	\$316	\$140	-	MUR	Mixed Use	
	Transbay District	201 Folsom Acquisition, LP	201 Folsom Site	201 Folsom St	6/10/2013	\$73,000,000	1.7	75,358		655	-	378.6	\$42,196,532	\$969	-	\$111,450	RC-4	Apartment	
	Transbay District	Salesforce Tower	Transbay Tower Land	101 1st St	3/26/2013	\$191,816,196	1.2	49,998	1,400,000	-	28.0	-	\$166,796,692	\$3,836	\$137	-	۲	Office	
	Transbay District	535 Mission	High Rise Office Site	531-539 Mission St	2/6/2013	\$71,000,000	0.4	16,308	307,000	-	18.8	-	\$191,891,892	\$4,354	\$231	-	C30, San Francisco	Office	
	West SOMA	520 9th Street LLC		520 9th St	1/30/2013	\$775,000	0.1	4,778	-	12	-	109.1	\$7,045,455	\$162	-	\$64,583	UMU	Apartment	
	Transbay District	UDR, Inc.	Site for Residential Tower	399 Fremont St	1/28/2013	\$20,200,000	0.9	37,897	-	452	-	519.5	\$23,218,391	\$533	-	\$44,690	RH DTR	Apartment	
	Mission Bay/Central Waterfront	Nibbi Brothers, Inc.		485 Irwin St	1/24/2013	\$1,600,000	1.1	47,916	179,685	-	3.8	-	\$1,454,545	\$33	\$9	-	PDR-1-D	Parking Lot	
	Mission Bay/Central Waterfront	100 Hooper Fee Owner, LLC		100-170 Hooper St	11/28/2012	\$12,500,000	3.3	143,064	427,000	-	3.0	-	\$3,810,976	\$87	\$29	-	PDR-1-D	Office	
	Transbay District	Kilroy Realty Corporation		329 Brannan St	7/20/2012	\$18,500,000	8.0	35,701	180,000	-	5.0	-	\$22,560,976	\$518	\$103	-	SSO	Office	
	Transbay District	Fremont 325 Development, LLC		325 Fremont St	2/15/2012	\$4,850,000	0.2	6,433	-	70	-	466.7	\$32,333,333	\$754	-	\$69,286	RH-DTR	Apartment	
	Transbay District	OM/UDR SF, LLC	Site for Residential Tower	399 Fremont St	1/24/2012	\$38,000,000	0.9	37,897	-	468	-	537.9	\$43,678,161	\$1,003	-	\$81,197	RH DTR	Apartment	
	Mission Bay/Central Waterfront	EQR - Mission Bay Block 13 LP	Lot 13 - Development site	650-690 Long Bridge St	11/17/2011	\$32,760,000	1.6	71,002	-	273	-	167.5	\$20,098,160	\$461	-	\$120,000	MB-RA	Multifamily	
	West SOMA	STS Investments, LLC		574 Natoma St	5/20/2011	\$500,000	0.0	1,873	-	11	-	275.0	\$12,500,000	\$267	-	\$45,455	RED	Multifamily	
	West SOMA	Sylvester Carolan		1029 Natoma St	3/28/2011	\$576,500	0.1	1,999	-	4	-	80.0	\$11,530,000	\$288	-	\$144,125	SLR	Apartment/Condo	
	Mission Bay/Central Waterfront	California College of the Arts	California College of the Arts Expansion Site	1100 7th St	2/24/2011	\$8,400,000	2.4	102,801	385,504	-	3.8	-	\$3,559,322	\$82	\$22	-	PDR-1-D	Commercial	
	Transbay District	45 Lansing Development, LLC	••	45 Lansing St	8/24/2010	\$12,500,000	0.3	14,997	-	217	-	638.2	\$36,764,706	\$834	-	\$57,604	RMU, San Francisco	Apartment/Condo	
	West SOMA	First California Investments		713 Brannan St	7/22/2010	\$865,000	0.2	10,349	23,285	-	2.3	-	\$3,604,167	\$84	\$37	-	SALI	Parking Lot	
	West SOMA	National American Health Ctr		80 Julian Ave	5/1/2009	\$830,000	0.1	2,996	-	15	-	214.3	\$11,857,143	\$277	-	\$55,333	VALEN	Apartment Units	
	West SOMA	Golden Gate Partners LLC ³		1376 Harrison St	3/25/2009	\$775,000	0.1	2,374	5,342	-	2.3	-	\$15,500,000	\$326	\$145	-	WMUG	Hold for Development	
	West SOMA	55 Ninth, LLC		55 9th St	1/30/2008	\$15,750,000	0.8	35,801	-	260	-	317.1	\$19,207,317	\$440	-	\$60,577	C-3-G, San Francisco	Apartment/Condo	
	Transbay District	Transbay Joint Powers Authority		200 Main St	1/23/2008	\$6,488,720	0.2	9,548	42,966	-	4.5	-	\$29,494,182	\$680	\$151	-	C3OSD	Truck Terminal	
	West SOMA	Jian Qiang Li and Jie Ying Ming		16-18 Brush PI	8/1/2007	\$450,000	0.0	1,481	2,777	-	1.9	-	\$15,000,000	\$304	\$162		SLR	Parking Lot	
	West SOMA	Townsend Dev Partners		570 Townsend St	12/29/2006	\$5,400,000	1.7	75,620		80	-	46.0	\$3,103,448	\$71	· -	\$67,500	SLI	Multifamily	
	West SOMA	1360-1364 Stevenson Street LLC	Land	1360-1364 Stevenson St	10/6/2006	\$1,400,000	0.1	3,541		5	-	62.5	\$17,500,000	\$395	-	\$280,000	CM, San Francisco	Multifamily	
	Transbay District	60 Rausch, LLC		766 Harrison St	9/6/2006	\$5,121,500	0.2	6,882		98		612.5	\$32,009,375	\$744	-	\$52,260	M1	Multifamily	
	Transbay District	Turnberry Ltd.		45 Lansing St	8/7/2006	\$30,000,000	0.3	14,997	_	265	-	779.4	\$88,235,294	\$2,000	-	\$113,208	RMU, San Francisco	Apartment Units - Cond	
	Transbay District	John S. Cooney	SLI Zoned Lot	246 Ritch St	5/31/2006	\$1,300,000	0.1	4,125	-	19		211.1	\$14,444,444	\$315	-	\$68,421	SLI, San Francisco	Apartment Units - Cond	
	Mission Bay/Central Waterfront	Potrero Hill Imaging, LLC ³	Hold For Development Site	100 Texas St	5/19/2006	\$1,665,000	0.3	13,503	50,636	-	3.8		\$5,370,968	\$123	\$33		M1, San Francisco	Hold for Development	
	Transbay District	535 Mission Street Property, LLC	High Rise Office Site	531-539 Mission St	4/13/2006	\$30,000,000	0.4	16,308	110,079	_	6.8	-	\$81,081,081	\$1,840	\$273	_	C30. San Francisco	Office	
	West SOMA	Cal-Bay International, Inc. ³	C-3S Zoned Lot	248-252 9th St	4/3/2006	\$2,650,000	0.1	5,000	,	14	3.0	127.3	\$24,090,909	\$530	ψ <u>-</u> . σ	\$189,286	C-3S, San Francisco	Hold for Development	
	West SOMA	299 Valencia Street, LLC	Condominium Site	299 Valencia St	1/27/2006	\$3,950,000	0.3	10,890		202		808.0	\$15,800,000	\$363	-	\$19.554	CM, San Francisco	Apartment Units - Cond	
	Transbay District	Transbay Joint Powers Authority	Hold For Development Site	80 Natoma St	11/2/2005	\$58,000,000	0.8	32,900	222,075	-	6.8	-	\$76,315,789	\$1,763	\$261	ψ.0,00 -1	C3O, San Francisco	Hold for Development	
	Transbay District	South Beach Partners, LLC	or borotophion one	270 Brannan St	10/13/2005	\$16,000,000	0.9	37.814	222,010	106	5.0	121.8	\$18.390.805	\$423	Ψ201	\$150.943	SSO, San Francisco	Office	
	West SOMA	30 Dore, LLC	42 Unit Condominium Complex Site	24 Dore St	7/22/2005	\$1,800,000	0.9	8,498	6,374	-	0.8	-	\$9,000,000	\$212	\$282	ψ100,040	RED-MX	Apartment/Condo	
	West SOMA	South Beach Partners, LLC	Multi-Family Condominium Site	230-234 7th St	7/14/2005	\$3,700,000	0.2	12,196	0,374	40	-	142.9	\$13,214,286	\$303	Ψ2.02	\$92,500	SLR, San Francisco	Apartment/Condo	
	West SOMA	Redevelopment Agency CCSF	Multi Family Subsidized Units Site	275 10th St	6/27/2005	\$4,000,000	0.5	20,473	-	134		285.1	\$8,510,638	\$195	_	\$29,851	C-M, San Francisco	Apartment/Condo	
	Transbay District	Chelsea King Street, LLC	Hotel Site	144 King St	1/21/2005	\$4,500,000	0.5	9,866	94,500	134	9.6	200.1	\$19,565,217	\$195 \$456	- \$48	ψ ∠ 3,001	M2, San Francisco	Hotel	
al/ Ave		Choosea King Oueer, LLO	Hotel Oile	1-4 King Ot	1/2 1/2003	\$4,500,000 \$1,363,502,916	48.3	9,000 2,103,681	6,231,639	- 4,175	12.6	419.4	\$19,565,217	\$648	\$46 \$154	\$96,953	w.z., Gair i idiluscu	110161	
ai AV	a aye					\$1,303,302,916	40.3	2,103,001	0,231,039	4,175	12.0	413.4	φ20,233, <i>1</i> 20	\$040	\$134	430,933			
1 2013	-Current					\$1,040,271,196	31.06	1,352,752	4,681,102	1,894	15.3	367.9	\$33,492,312	\$769	\$174	\$119,055			
ld 2009	-2012					\$131,056,500	9.9	431,486	1,021,131	1,058	3.6	449.1	\$13,238,030	\$304	\$40	\$85,082			
d 2005	-2008					\$192,175,220	7.33	319,443	529,407	1,223	6.7	473.3	\$26,217,629	\$602	\$194	\$72,994			
lanks - 1	Average excluding Outliers ¹					\$928,186,720	46.2	2,011,022	3,849,639	4,175	4.3	419.4	\$20,108,031	\$462	\$137	\$96,953			

Source: CoStar and Economic and Planning Systems, Inc.

Economic & Planning Systems, Inc. 5/31/2016 P:\141000s\141018 4thKingRAB\Data\LandTransactions31016.xls

^[1] Outliers include the Park Tower, Salesforce Tower, and 535 Mission St.
[2] EPS estimated the DU/Acre and FARs for sales with undisclosed data through investigation of local zoning requirements.

Figure 2 Price per Acre by Location



Source: CoStar, EPS

Table 2 Summary of Commercial Land Transactions

Commercial Summary	No. of	Sale Price _	Lai	nd Size	Commercial Sq. Ft.	FAR ²	Price per Lan	Price per Buildable	
	Transactions		Acres	Sq. Ft.	Commission og. 1 a		per Acre	per Sq. Ft.	Sq. Ft.
Total/ Weighted Average	20	\$955,824,916	31.6	\$1,374,545	6,216,190	12.7	\$30,295,560	\$695	\$154
FAR 1-5	12	\$361,508,720	26.2	\$1,140,938	2,852,536	3.3	\$13,808,584	\$317	\$127
FAR 5-10	5	\$159,000,000	3.2	\$140,948	981,654	7.2	\$49,074,074	\$1,128	\$162
FAR 10+	3	\$435,316,196	2.1	\$92,659	2,382,000	26.1	\$204,373,801	\$4,698	\$183
Sold 2013-Current	9	\$813,681,196	22.9	\$996,650	4,672,027	15.3	\$35,562,989	\$816	\$174
FAR 1-5	5	\$330,365,000	19.7	\$857,818	1,915,027	3.2	\$16,778,314	\$385	\$173
FAR 5-10	1	\$48,000,000	1.1	\$46,173	375,000	8.1	\$45,283,019	\$1,040	\$128
FAR 10+	3	\$435,316,196	2.1	\$92,659	2,382,000	26.1	\$204,373,801	\$4,698	\$183
Sold 2009-2012	5	\$41,040,000	6.8	\$294,289	1,021,131	3.6	\$6,080,000	\$139	\$40
FAR 1-5	4	\$22,540,000	5.9	\$258,588	841,131	3.3	\$3,801,012	\$87	\$27
FAR 5-10	1	\$18,500,000	0.8	\$35,701	180,000	5.0	\$22,560,976	\$518	\$103
FAR 10+	1.2		0.9						100
Sold 2005-2008	6	\$101,103,720	1.9	\$83,606	523,033	6.8	\$52,658,188	\$1,209	\$193
FAR 1-5	3	\$8,603,720	0.6	\$24,532	96,379	4.0	\$15,363,786	\$351	\$89
FAR 5-10	3	\$92,500,000	1.4	\$59,074	426,654	7.4	\$68,014,706	\$1,566	\$217
FAR 10+			100	10.00		100		2000	

Source: CoStar and Economic and Planning Systems, Inc.

^[1] Outliers include the Park Tower, Salesforce Tower, and 535 Mission St.

^[2] EPS estimated the FARs for sales with undisclosed data through investigation of local zoning reqirements.

Figure 3 Price per Buildable Commercial Sq. Ft.

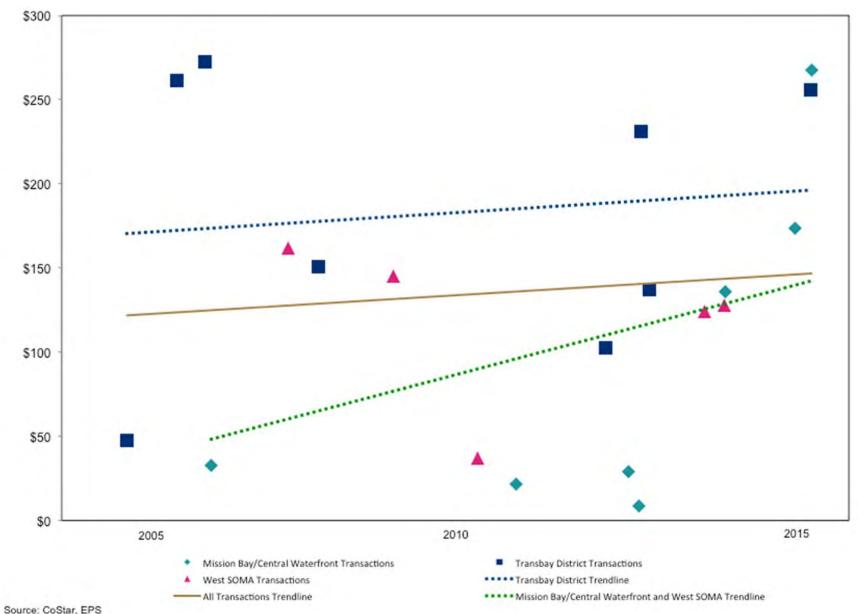


Table 3 Summary of Residential Land Transactions on Site

Residential Summary	No. of	Sale Price	Land S	ize	Units 1	DU/Acre ²	Price per Land	Price per		
Residential Summary	Transactions	Sale Frice	Acres Sq. Ft.		Units	DUIACIE	per Acre	per Sq. Ft.	Buildable Unit	
Total/ Weighted Average	31	\$407,678,000	16.74	729,136	4,175	419.4	\$24,353,524	\$559	\$96,953	
1-200 DU/Acre	13	\$159,966,500	9.63	419,003	1,018	140.7	\$16,611,267	\$382	\$157,138	
200+ DU/Acre	16	\$210,861,500	6.83	298,151	3,157	509.2	\$35,843,558	\$821	\$77,546	
Sold 2013-Current ³	12	\$226,590,000	8.18	356,102	1,894	367.9	\$27,700,489	\$634	\$119,055	
1-200 DU/Acre	6	\$97,480,000	4.87	211,831	496	146.8	\$20,016,427	\$460	\$196,532	
200+ DU/Acre	5	\$128,010,000	3.23	140,787	1,398	446.3	\$39,631,579	\$909	\$91,567	
Sold 2009-2012	7	\$90,016,500	3.15	137,197	1,058	449.1	\$28,576,667	\$656	\$85,082	
1-200 DU/Acre	2	\$33,336,500	1.68	73,001	277	166.2	\$19,843,155	\$457	\$120,348	
200+ DU/Acre	5	\$56,680,000	1.47	64,196	781	549.5	\$38,557,823	\$883	\$72,574	
Sold 2005-2008 ³	12	\$91,071,500	5.41	235,837	1,223	473.3	\$16,833,919	\$386	\$72,994	
1-200 DU/Acre	5	\$29,150,000	3.08	134,171	245	99.6	\$9,464,286	\$217	\$118,980	
200+ DU/Acre	6	\$60,121,500	2.13	93,168	978	566.9	\$28,226,056	\$645	\$61,474	

Source: CoStar and Economic and Planning Systems, Inc.

^[1] Residential unit estimates include mixed-use projects.

^[2] EPS estimated the DU/Acre for sales with undisclosed data through investigation of local zoning reqirements.

^[3] Two of the thirty one residential property transactions are excluded from the dwelling units per acre categories due to lack of data.

Figure 4 Price per Buildable Residential Unit

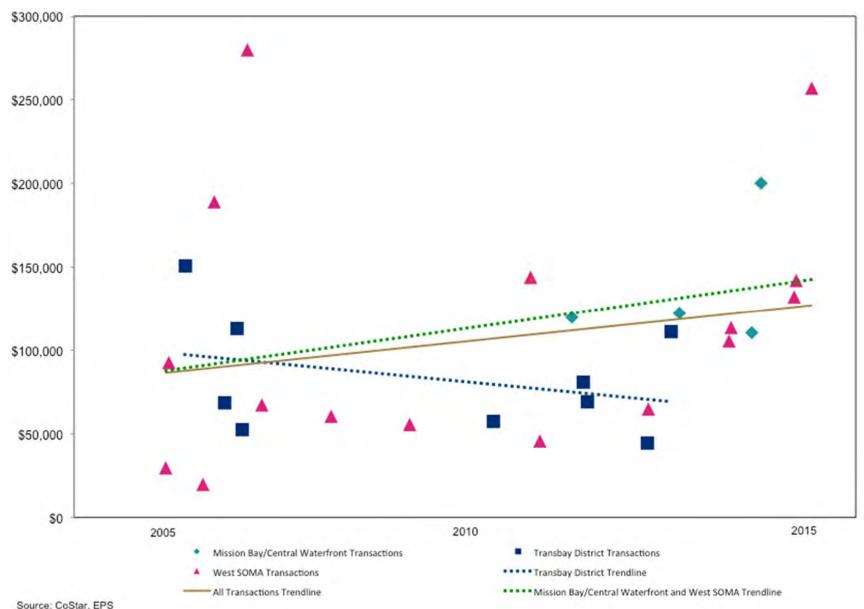


Table 4 Summary of Land Valuations by Site

Scenario	Office (Sq.Ft.) ¹	Commercial (Sq.Ft.) ¹	Residential (Sq.Ft.) ¹	Total Value
4th and King				
Partial Electrification	2,429,346	114,821	-	\$421,632,894
Full Electrification	1,055,068	114,821	1,459,804	\$281,411,573
Boulevard	-	-	1,355,136	\$95,558,800

Source: City of San Francisco and Economic and Planning Systems, Inc.

Table 5 Valuation of Partial Electrification of Railyards Site

Item	Office (Sq.Ft.) ¹	Commercial (Sq.Ft.) ¹	Total (Sq.Ft.)	Max Building Footprint ¹	Est. Land Size (Acre) ²	Est. FAR	Est. Price per Sq.Ft. ³	Total Value
K1	228,748	10,398	239,146	20,795	0.60	9.2	\$162	\$38,741,644
K2	294,910	13,405	308,315	26,810	0.77	9.2	\$162	\$49,947,030
K3	219,450	9,975	229,425	19,950	0.57	9.2	\$162	\$37,166,850
K4	311,960	14,180	326,140	28,360	0.81	9.2	\$162	\$52,834,680
T1	106,947	7,130	114,077	14,260	0.41	6.4	\$162	\$18,480,442
T2	137,880	9,192	147,072	18,384	0.53	6.4	\$162	\$23,825,664
T3	143,100	9,540	152,640	19,080	0.55	6.4	\$162	\$24,727,680
T4	143,100	9,540	152,640	19,080	0.55	6.4	\$162	\$24,727,680
T5	396,928	26,462	423,390	52,924	1.52	6.4	\$162	\$68,589,115
4th/King Tower	446,323	5,000	451,323	21,505	<u>0.62</u>	16.8	\$183	\$82,592,109
Total	2,429,346	114,821	2,544,167	21,505	6.92	10.0	φίου	\$421,632,894

¹ Provided by the City of San Francisco, Planning Department.

Source: City of San Francisco and Economic and Planning Systems, Inc.

² Assumes that max building footprint is 80% of total land size. This assumption was confirmed by the City of San Francisco Planning Department.

³Average price per buildable commercial sq.ft. in the category 5-10 FAR is \$162 and \$183 for FAR 10+.

Table 6 Valuation of Full Electrification of Railyards Site

	Office	Commercial	Residential	Total	Total	Max Building Footprint ¹	Est. Land	Est.	Est.	Commercial		Residential	
Item	(Sq.Ft.) ¹	(Sq.Ft.) ¹	(Sq.Ft.) ¹	Commercial (Sq.Ft.)	Residential (Units) ²		Size (Acre) ³	FAR	DU/AC	Est. Price per Unit ⁴	Total Value	Est. Price per Unit⁵	Total Value
K1	228.748	10,398	-	239,146	-	20,795	0.60	9.2	-	\$162	\$38,734,835	_	-
K2	294,910	13,405	-	308.315	-	26,810	0.00	9.2	-	\$162	\$49,938,252	-	-
K3	219,450	9,975	-	229,425	-	19,950	0.57	9.2	-	\$162	\$37,160,318	-	-
K4	311,960	14,180	-	326,140	-	28,360	0.81	9.2	-	\$162	\$52,825,395	-	-
T1	-	7,130	99,817	7,130	83	14,260	0.41	0.4	203.3	\$127	\$903,577	\$77,500	\$6,446,528
T2	-	9,192	128,688	9,192	107	18,384	0.53	0.4	203.3	\$127	\$1,164,924	\$77,500	\$8,311,100
T3	-	9,540	133,560	9,540	111	19,080	0.55	0.4	203.3	\$127	\$1,209,027	\$77,500	\$8,625,750
T4	-	9,540	133,560	9,540	111	19,080	0.55	0.4	203.3	\$127	\$1,209,027	\$77,500	\$8,625,750
T5	-	26,462	370,466	26,462	309	52,924	1.52	0.4	203.3	\$127	\$3,353,573	\$77,500	\$23,925,923
4th/King Tower	<u> </u>	5,000	593,713	<u>5,000</u>	<u>495</u>	21,505	0.62	0.2	801.7	\$127	\$633,662	\$77,500	\$38,343,932
Total	1,055,068	114,821	1,459,804	1,169,890	1,217		6.92				\$187,132,591		\$94,278,983

¹Provided by the City of San Francisco, Planning Department.

Source: City of San Francisco and Economic and Planning Systems, Inc.

Table 7 Valuation of Boulevard Sites

Item	Residential (Sq.Ft.)	Total Residential (Units) ¹	Max Building Footprint	Est. Land Size (Sq.Ft) ²	Est. Land Size (Acre)	Est. DU/AC	Est.Price per Unit ³	Total Value
B1	204,597	170	25,575	31,968	0.73	232.3	\$77,500	\$13,213,556
B2	183,934	153	22,992	28,740	0.66	232.3	\$77,500	\$11,879,071
B3-Base	121,200	101	30,300	37,875	0.87	116.2	\$157,100	\$15,867,100
B3-Tower	192,000	160	12,000	15,000	0.34	464.6	\$77,500	\$12,400,000
B4	406,917	339	45,213	56,516	1.30	261.4	\$77,500	\$26,280,056
B5	246,488	<u>205</u>	27,388	34,234	0.79	261.4	\$77,500	\$15,919,017
Total	1,355,136	1,129		204,334	4.69			\$95,558,800

¹ Assumes an average of 1,200 gross sq.ft. per unit.

Source: City of San Francisco and Economic and Planning Systems, Inc.

² Assumes an average of 1,200 gross sq.ft. per unit.

³ Assumes that max building footprint is 80% of total land size. This assumption was confirmed by the City of San Francisco Planning Department.

⁴ Average price per buildable commercial sq.ft. in the category 1-5 FAR is \$127 and for 5-10 FAR is \$162.

⁵ Average price per buildable residential unit in the category 200+ DU/AC is \$77,500.

² Assumes that max building footprint is 80% of total land size. This assumption was confirmed by the City of San Francisco Planning Department.

³ Average price per buildable residential unit in the category 1-200 DU/AC is \$157,100 and \$77,500 for the category 200+ DU/AC.